

FINANCIAL TIMES

Europe's Business Newspaper

MONDAY JANUARY 24 1994

DES 24

Bosnians renew air strikes plea as children die

Bosnian Moleski again appealed for Nato air strikes against Serb gunners besieging Sarajevo, the capital, and requested the west to lift its arms embargo. The call came as three children, aged between 10 and 13, were killed in an artillery barrage which hit a playground in the Croat-held part of Mostar, south-west Bosnia. Six other children died in a mortar attack on Saturday. Page 2

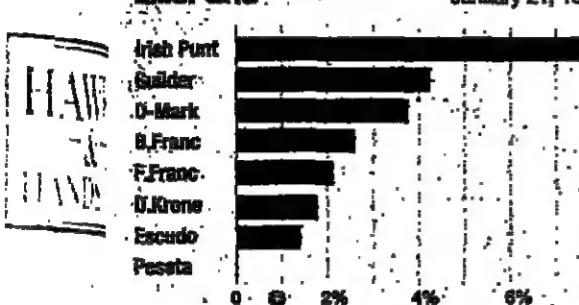
Japanese reform bids Members of Japan's ruling coalition today meet the opposition Liberal Democratic party in an attempt to revive political reform plans, crippled by a revolt in the alliance's own camp. Page 12

China leaps forward China and Russia have emerged as centres of international takeover activity with overseas companies investing more than \$22bn there in the past 12 months, according to accountants KPMG Peat Marwick. Page 13

Party fights for D-Mark A new German party, the Free Citizens' Alliance, plans to campaign for freedom, the market economy and the preservation of the Deutsche Mark. Page 12

European Monetary System The currencies of the ERM grid converged slightly last week with attention focused elsewhere on the dollar, sterling and the yen. The D-Mark held its position as the third strongest currency after the Bundesbank decided against a cut in interest rates, while the Belgian franc showed little reaction to the resignation of three socialist politicians from the ruling coalition. Currencies, Section II

EMS Grid January 21, 1994



GM 'hid truth on losses General Motors' top executives hid the truth about "scary" losses which ran into billions of dollars two years ago, executive vice-president Bill Hogland said on BBC television's *The Money Programme*. In 1992, the world's biggest industrial company suffered the heaviest annual loss in corporate history, a huge \$10bn. Boost for US cars. Page 3

Kellogg advances Kellogg, the US maker of ready-to-eat cereals, overcame the competitive threat from unbranded rivals and increased net profits by 17 per cent to \$149.5m in its fourth quarter. Earnings per share rose by 22 per cent to 66 cents. Page 15

Quake homeless suffer Los Angeles hospitals reported a growing number of exposure-related illnesses among people made homeless by last week's earthquake. Government officials mobilised "the biggest urban aid programme in US history" to help victims. Page 3

Chemicals blow West German chemicals manufacturers' profits fell sharply for the fourth successive year in 1993, and there is no sign of a lasting recovery. Page 2

Swiss bank doubles profit Bank J. Vontobel, the Zurich private bank, reported a net profit of SF783.1m (\$22.8m), double the SF15.9m earned in 1992, thanks to booming profits from securities and higher commission income. Page 15

Australian minister quits Australian prime minister Paul Keating lost his second senior minister in as many months. Alan Griffiths, minister for industry, technology and regional development, resigned amid allegations that party funds and electoral office facilities were misused. Page 4

Banks in control Banca Commerciale Italiana is to take nearly full control of its 48 per cent unit Banque Sudameris as a result of Dresdner Bank, Banque Indosuez, Paribas and Union Bank of Switzerland pulling out. Page 15

Trainee firefighters killed Twenty-one teenagers training to be firefighters died after they were trapped in a brush fire in southern Argentina. They were caught in high grass by rapidly shifting winds.

Bank turnaround Banco Central Hispano, Spain's largest bank in terms of assets, saw net group profits after minorities drop by 8 per cent last year to Pta48.4m (\$33m). The bank claimed it had turned round the balance sheet after a 22 per cent fall in income in 1992. Page 15

Gummen kill 322 Guzman rebels believed to be left-wing guerrillas fired automatic weapons at a gathering of political rivals in the town of Aparicio, 300 miles north-west of Bogota, Colombia, killing at least 32 people. Eight others were wounded.

Actor dies Jean-Louis Barrault, one of France's greatest 20th century actor-directors, died in Paris, aged 83. Telly Savalas, the actor best known as the wise-cracking, lollipop-sucking detective in the 1970s television series *Kojak*, died of prostate cancer in Los Angeles. He was 70.

Fyodorov to ask Yeltsin not to drop reform plan

By Leyla Boufton in Moscow

Mr Boris Fyodorov, the outgoing Russian finance minister, is expected today to make a last-ditch plea to President Boris Yeltsin not to abandon the course of reform he launched two years ago.

The meeting between Mr Fyodorov and the president was suggested by Mr Victor Chernomyrdin, prime minister, after he unexpectedly rejected the finance minister's resignation. Ahead of the talks Mr Fyodorov had not, however, changed his intention to quit unless at least some of his conditions for staying were "gone off track."

International alarm over the government's intention to use "non-monetary methods" to fight inflation was confirmed at the weekend by the new government's first spending decisions.

Mr Alexander Zverukhka, deputy prime minister for agricul-

ture who is close to the pro-Communist Agrarian party, announced that the new cabinet planned to spend up to Rbs14 trillion on agricultural subsidies in 1994. "This is fully within the scope of our state budget," said Mr Zverukhka, omitting to mention that Russia as yet does not have a budget for 1994.

Mr Sergei Alexashenko, deputy finance minister, said the Rbs14 trillion, which compares with a Rbs15 trillion budget deficit for the whole of 1993, represented an increase from 7 per cent to 10 per cent in spending on agricultural subsidies. They have proved ineffective so far.

Mr Alexashenko also disclosed

in an interview that the government had decided on Saturday to double the amount of money it would ask the central bank to print in the first quarter of 1994. The government had initially

Israel and PLO see signs of progress

By Julian Ozanne in Jerusalem

Intensive diplomatic activity yesterday injected fresh momentum into the Middle East peace process as Israel and the PLO expressed cautious optimism about progress in stalled peace negotiations and Jerusalem renewed an offer for unconditional talks with President Hafez al-Assad of Syria.

The signs of progress came on the eve of the resumption of peace talks between Israel and its Arab neighbours, due to begin in Washington today.

Mr Shimon Peres, Israeli foreign minister, said Israel was "pretty close" to reaching agreement with the PLO after he met Mr Yassir Arafat, PLO Chairman, in Oslo on Saturday. Mr Peres said Mr Ahmed Qurei (Abu Ala'a) of the PLO and Mr Yael Singer, an Israeli legal adviser, would meet in Paris during the week to summarize points of agreement and exchange documents. Mr Peres said there was a more than 50 per cent chance a final agreement could be reached when he meets Mr Arafat again at the Davos Economic Forum in Switzerland.

Continued on Page 13

arranged to ask for Rbs7 trillion, but on Saturday settled for Rbs15 trillion. Mr Alexashenko said increased reliance on such inflationary forms of financing would push inflation up to between 35 per cent and 37 per cent a month in June-July from a present monthly level of about 20 per cent.

A US Treasury official accompanying Mr Lloyd Bentsen, treasury secretary, on a visit to Japan, was quoted as saying in Tokyo last night that the International Monetary Fund seemed unlikely to release a \$1.5bn loan to Russia because the reforms "have gone off track."

Mr Fyodorov announced he was quitting after Mr Chernomyrdin rejected his demands for the removal of both Mr Zverukhka and of Mr Victor Gerashchenko, the central bank chairman, who believes that tough monetary and fiscal policy are not what Russia needs.

Mr Chernomyrdin, angered by Mr Fyodorov's announcement of conditions under which he would stay in government, said only on Friday that his departure was "not a tragedy".

But on Saturday, possibly surprised by the international outcry over Mr Fyodorov's departure, Mr Chernomyrdin told the finance minister he would not accept the resignation and could not understand why he wanted to leave. Mr Fyodorov is said to have replied he could not understand why Mr Zverukhka had been appointed deputy prime minister and not he, in a government where rank plays an important role in spending decisions; the complaint is less petty than it would seem.

In another sign that he underestimated Mr Fyodorov's importance to international confidence, Mr Chernomyrdin is said to have complained to Russia's representative at the IMF about the postponement of its mission to Moscow this week, which he had counted on to unlock the loan.

OECD employment study recommends higher capital tax

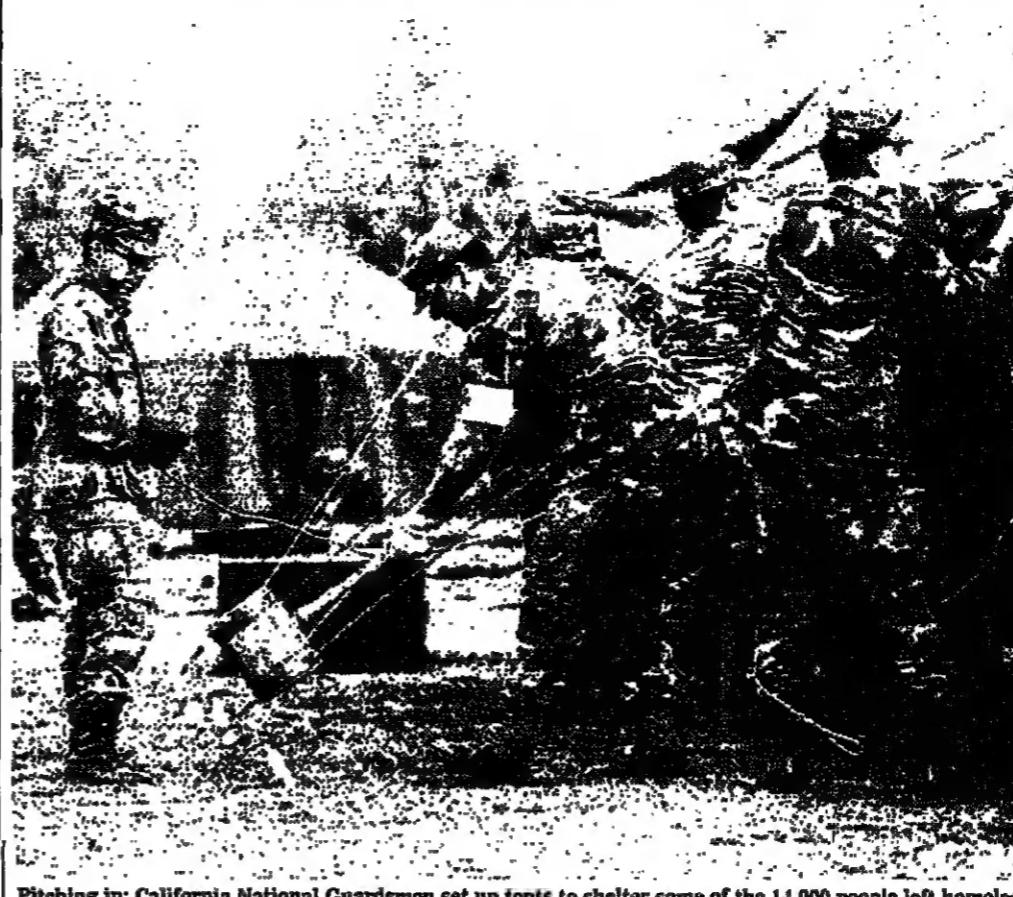
By David Goodhart and Edward Balls

Higher taxes on capital to offset reductions in non-wage labour costs is one of several radical proposals for reducing unemployment suggested in a study by the Organisation for Economic Co-operation and Development.

The draft policy conclusion of the long-awaited report, which is likely to shape debate at President Bill Clinton's Group of Seven jobs summit in March, emphasises the need for greater flexibility in labour markets to increase employment but fails short of advocating wide US-style wage differentials and labour market deregulation.

The report, a copy of which has been obtained by the Financial Times, has just been sent to 24 member governments. It is not due to be published until June. It finds little evidence that trade with low-wage countries is a big cause of unemployment in the developed world. It does, however, explicitly link long-term unemployment to rising levels of crime and drug abuse and an "unravelling of the social fabric".

Mr Jean-Claude Paye, the OECD secretary-general who was commissioned to produce the report by member states in June



Pitching in: California National Guardsmen set up tents to shelter some of the 14,000 people left homeless by the Los Angeles earthquake or fearful of returning to their houses. Report, Page 3

Bentsen warns of review of US-Japan trade agreements

By Paul Abrahams in Tokyo

Mr Lloyd Bentsen, US treasury secretary, warned yesterday that his country would have to re-examine the basis of its bilateral trade agreements with Japan if negotiations failed to make substantial progress by next month.

Mr Morigoro Hosokawa, Japan's prime minister, is to meet President Bill Clinton in Washington on February 11.

Mr Bentsen refused to spell out what the re-examination might entail. But his statement shows that the US has no intention of letting up pressure on the embattled Japanese government, which has had to defer other business while it attempts to reach a compromise with the opposition on political reform.

"I do not mean [the re-examination] to be a threat. But we are just facing the realities of the situation," Mr Bentsen said yesterday after meeting Mr Hosokawa and Mr Hirohisa Fujii, finance minister. He said the discussion

had been "very candid". The US wants Japan to open its market to greater imports and to take measures to reduce the country's record \$120bn-a-year trade surplus.

Mr Bentsen said: "Japan is out of step. It has the lowest penetration of manufactured imports and it has the lowest foreign investment levels among the major nations."

The negotiations' sticking

LDP in reform talks ...Page 12

point appears to be the creation of indicators to ensure that any agreements are properly implemented. The Japanese fear that any objective criteria would form a commitment to set aside certain market shares to overseas companies.

Mr Bentsen said: "From our perspective, we would far prefer no agreements to weak agreements. They would have to include indicators to show we are



AN OFFICE YOU CAN'T REFUSE.

Can you resist a thriving portfolio of hi-tech riverside premises? Or neighbours like BA, the AA, Celinet and more? And even a multitude of attractive financial incentives that others would find very hard to match?

Call 0800 838888 or cut the coupon. And don't miss out on an opportunity to improve your business outlook.

To: Tyne and Wear Development Corporation, Scotswood House, Newcastle Business Park, Newcastle-upon-Tyne NE4 7YL

NAME: _____

TITLE: _____

COMPANY: _____

ADDRESS: _____

POSTCODE: _____

TELEPHONE: _____

THE BIG FOUR BANKS OF TYNE AND WEAR



GM 'hid truth on losses General Motors' top executives hid the truth about "scary" losses which ran into billions of dollars two years ago, executive vice-president Bill Hogland said on BBC television's *The Money Programme*. In 1992, the world's biggest industrial company suffered the heaviest annual loss in corporate history, a huge \$10bn. Boost for US cars. Page 3

Kellogg advances Kellogg, the US maker of ready-to-eat cereals, overcame the competitive threat from unbranded rivals and increased net profits by 17 per cent to \$149.5m in its fourth quarter. Earnings per share rose by 22 per cent to 66 cents. Page 15

Banks in control Banca Commerciale Italiana is to take nearly full control of its 48 per cent unit Banque Sudameris as a result of Dresdner Bank, Banque Indosuez, Paribas and Union Bank of Switzerland pulling out. Page 15

Trainee firefighters killed Twenty-one teenagers training to be firefighters died after they were trapped in a brush fire in southern Argentina. They were caught in high grass by rapidly shifting winds.

Bank turnaround Banco Central Hispano, Spain's largest bank in terms of assets, saw net group profits after minorities drop by 8 per cent last year to Pta48.4m (\$33m). The bank claimed it had turned round the balance sheet after a 22 per cent fall in income in 1992. Page 15

Gummen kill 322 Guzman rebels believed to be left-wing guerrillas fired automatic weapons at a gathering of political rivals in the town of Aparicio, 300 miles north-west of Bogota, Colombia, killing at least 32 people. Eight others were wounded.

Actor dies Jean-Louis Barrault, one of France's greatest 20th century actor-directors, died in Paris, aged 83. Telly Savalas, the actor best known as the wise-cracking, lollipop-sucking detective in the 1970s television series *Kojak*, died of prostate cancer in Los Angeles. He was 70.

Continued on Page 13

Contents

Leaders

Business

Finance

Markets

Companies

Management

Technology

Finance

Markets

Companies

Management

NEWS: INTERNATIONAL

Fyodorov adrift in sea of promises

Mr Boris Fyodorov's decision to resign as Russian finance minister underlines what is widely seen as the chief obstacle to successful market reform rulers who cannot resist making promises they cannot keep.

"I can control the spending but not the promises," Mr Fyodorov told the Financial Times. "Other people in the government think that just because they are sitting in the White House [government headquarters], they have the god-given right to spend money... They don't understand you cannot do it."

Mr Fyodorov, a leading reformer, fears that spending in Russia is about to run out of control, fuelling inflation and undermining any hope of stabilising the Russian economy.

The first sign, since his announced departure, that the new cabinet is ready to loosen the government purse strings came at the weekend: the first spending decisions included a

big increase in subsidies to the farm sector announced by Mr Alexander Zveriukha, deputy prime minister for agriculture, and a doubling in the amount of money the central bank will be asked to print to support expenditure which cannot be covered by budget revenues.

For all his tough words, Mr Chernomyrdin has appeared unable to resist the pressure to

building provides a telling example of how Russia's rulers, in Mr Fyodorov's words, look "at a problem and decide to throw money at it regardless of whether this money exists".

Such promises have left Mr Fyodorov in the uncomfortable role of having to break them by telling people there are no funds - save by printing money and fuelling inflation.

The leading reformer fears the worst for Russia's economy, writes Leyla Boulton

Stung by the international outcry over Mr Fyodorov's resignation, a spokesman for Prime Minister Victor Chernomyrdin said his new course "contains elements of western market economics but taken into account the special characteristics of our state, people and Russian traditions".

It is possible Mr Chernomyrdin wants to restrict spending. But his recent endorsement of a plan to spend up to 500m (£350m) on a new parliament

make promises he cannot keep. The state owes about Rbs1,000bn to the defence industry for weapons it ordered under pressure from the military in the past year. Under pressure from agricultural lobbyists, it set procurement prices for grain twice as high as those on an emerging free market, but then failed to pay the money. It liberalised coal prices but promised to continue paying subsidies to coal miners, without putting

any pressure on the industry to restructure or consider closing unprofitable mines. Such promises have left Mr Fyodorov in the uncomfortable role of having to break them by telling people there are no funds - save by printing money and fuelling inflation.

Fyodorov said, "But here it works, so why should people stop doing it?"

Supporters of Russian reforms believe the west must and can help Moscow cover budget expenditure which cannot be cut overnight. But they also argue that this can happen only if spending is not in the hands of people like Mr Zveriukha.

If Mr Fyodorov leaves the government, he plans to focus on his role as a deputy in parliament, to take his fight to voters ahead of new elections scheduled for 1995.

"We have to talk to people more and conduct more propaganda to tell them how things work. Then we will have a second chance in the elections."

But pessimists believe a second chance may not materialise if, by that time, Mr Chernomyrdin's muddling through goes so badly wrong that the people will be ready for even more drastic than even Mr Fyodorov proposes.

Recovery eludes German chemicals

By Christopher Parkes
in Frankfurt

West German chemicals manufacturers' profits fell sharply for the fourth successive year in 1993, and there is no sign of a lasting recovery, according to Mr Gert Becker, president of the VCI industry association.

The world marketplace had undergone a fundamental change, and it was no longer possible to make certain products competitively in Germany, he said in a new year review.

Aggregate earnings tumbled 30 per cent in 1993, following a similar slump the previous year and falls of 20 and 25 per cent in 1991 and 1990 respectively.

Prices in Germany for raw materials, labour, energy, environmental protection, taxes and social welfare were far higher than in many other countries. But industry's influence over these cost factors was severely limited, said Mr Becker, who is also chairman of Degussa.

The indigenous industry could succeed only if it was able to bring innovations to market. That depended on government willingness to reduce bureaucracy and legal hindrances to investment, and popular acceptance of the need for scientific and technical progress.

Government health reforms led to a 4 per cent drop in drugs production last year, Mr Becker claimed, compared with an overall 3 per cent decline in the industry's volume output.

Deliveries of chemical fibres fell 12 per cent; producer prices were down 2.5 per cent; and industry-wide turnover from these products slipped 5.5 per cent to DM155bn (£20.5bn).

Production of basic inorganic chemicals fell 5 per cent while organic chemicals prices were 6 per cent lower than the previous year.

The industry shed almost 5 per cent of its workforce, cutting 29,000 jobs, said Mr Becker, adding that labour cuts would continue this year. Investment dropped to DM9.5bn from DM11.3bn in 1992, while spending on research and development was maintained at DM10.6bn.

Bosnians renew air-strike plea

By Laura Silber in Belgrade and agencies

Fighting increased throughout Bosnia at the weekend following the failure of talks last week on the former Yugoslav republic's partition.

Bosnian Moslems appealed for Nato air strikes against Serb gunners besieging Sarajevo, the capital.

Mr Haris Silajdzic, the Bosnian prime minister, said a mortar attack on Saturday, in which six children died, was another Serb snub to a passive

world. In a letter to Mr Boutros Ghali, UN secretary-general, Mr Silajdzic said: "This act humiliates the international community, mocks the dignity of the United Nations and renders senseless all of our efforts to reach peace through negotiations."

Mr Warren Christopher, US secretary of state, indicated yesterday during a visit to Paris that there was uncertainty about the Nato strategy, despite the alliance renewing its pledge at a summit two weeks ago to use air strikes to

prevent strangulation of Sarajevo and UN "safe areas".

Mr Christopher said he was confused about the French position towards Bosnia and had to confer anew with Britain and Germany. But he reaffirmed that the US remained committed to the UN position.

Lieutenant-General Francis Brickett, the outgoing commander of the UN Protection Force in Bosnia, said yesterday UN forces were suffering a crisis of confidence as politicians were denying them the means

to do their job.

In Bosnia, three children were reported killed yesterday in a Muslim attack on the Croat-held part of Mostar.

Kieran Cooke adds from Kuala Lumpur: Dr Mahathir Mohamad, the Malaysian prime minister, has launched a stinging attack on western countries for their failure to

hypocrisy at its worst.

West's resolve dissolves into uncertainty

By Robert Mauhner,
Diplomatic Editor

President Bill Clinton of the US was right to warn his Nato partners at their recent summit in Brussels not to make threats about military action in Bosnia which were never likely to be carried out. The events of the last few days have underlined precisely what he was talking about.

In spite of UN Security Council and Nato resolutions on the use of air strikes - Nato leaders made a solemn declaration on the subject less than two weeks ago - there are no indications that these are imminent. Indeed, at least one of the countries with peacekeeping troops on the ground in Bosnia - Canada - has already made clear its opposition to such strikes. The determination of others is also in doubt.

Yet the Nato declaration on the subject was couched in the clearest possible terms. "We reaffirm our readiness, under the authority of the United Nations Security Council and in accordance with the alliance decisions on August 2 and 9 1993, to carry out air strikes in order to prevent the strangulation of Sarajevo, the safe areas and other threatened areas in Bosnia-Herzegovina," it said.

After last Saturday's attack by Bosnian Serb gunners on a district of Sarajevo only a few hundred metres from UN peacekeeping force headquarters, in which six children were killed, Mr Haris Silajdzic, the Bosnian government's Mos-

lem prime minister, appears fully justified in making his latest appeal for Nato air strikes on Bosnian Serb positions. Sarajevo, after all, has been designated by the UN as a "safe area," a status which has never been respected by the Bosnian Serbs.

After his unseemly squabbles with General Jean Cot, whom he obliged to retire as French commander of UN forces in Bosnia, Mr Boutros Ghali, UN secretary-general, has at last confirmed he is ready to order air strikes in Bosnia if asked to do so by his special envoy in Yugoslavia, Mr Yasushi Akashi. But it seems doubtful, to say the least, whether he is prepared to authorise such bombardments other than to allow Canadian peacekeeping troops in the eastern Moslem enclave of Srebrenica to be relieved.

To confuse the situation even further, the main countries with peacekeeping troops on the ground in Bosnia - France, Britain, Spain and Canada - have adopted self-contradictory positions on the subject. On the one hand they have put their names to the Nato declaration; on the other they have always opposed military action which could put the lives of their own troops in danger.

That situation would be clarified if, as Britain and France have intimated, they withdraw their troops at the end of spring. But what, only a few days ago, appeared to be almost a foregone conclusion, with record six aid con-

voys had got through two days earlier. He added that British troops believed they should stay, not only because aid convoys were getting through, but because there was a strong feeling in the region that if Unprofor troops were to leave "the savagery of the war would be substantially worse".

Hardly surprising, therefore, that a decision on whether to withdraw British troops is not imminent.

With the UN, Nato and their main member nations in a state of suspended animation, and the Geneva peace talks as deadlocked as they ever were, the prospects for any further international action in Bosnia remain decidedly dim.

voys had got through two days earlier. He added that British troops believed they should stay, not only because aid convoys were getting through, but because there was a strong feeling in the region that if Unprofor troops were to leave "the savagery of the war would be substantially worse".

Hardly surprising, therefore, that a decision on whether to withdraw British troops is not imminent.

With the UN, Nato and their main member nations in a state of suspended animation, and the Geneva peace talks as deadlocked as they ever were, the prospects for any further international action in Bosnia remain decidedly dim.

A young Sarajevo boy injured in Saturday's mortar attack

has once again become questionable.

Both countries have made it clear that the decision to go or stay would not be taken unilaterally but was one for all the nations participating in the UN Protection Force (Unprofor) to take.

Furthermore, Mr Douglas Hurd, the British foreign secretary, seems to be in greater doubt about the wisdom of withdrawal after his visit to Bosnia at the end of last week than he was before.

The foreign secretary said that the UN aid effort in a region contested by Bosnian Moslems and Croats was working better than was generally realised. A record six aid con-

voys had got through two days earlier.

He added that British troops believed they should stay, not only because aid convoys were getting through, but because there was a strong feeling in the region that if Unprofor troops were to leave "the savagery of the war would be substantially worse".

Hardly surprising, therefore, that a decision on whether to withdraw British troops is not imminent.

With the UN, Nato and their main member nations in a state of suspended animation, and the Geneva peace talks as deadlocked as they ever were, the prospects for any further international action in Bosnia remain decidedly dim.

France goes on the defence offensive

David Buchan on the quiet revolution which sees Paris breaking away from its go-it-alone tradition

France is rapidly adopting a

more international approach to defence in a revolution quieted in tone as the changes wrought to its commercial policy by the Gatt world trade negotiations but more far-reaching in substance.

Indeed, French officials now fear that their European allies are taking too parochial a view of the continent's security needs, in Bosnia and elsewhere. This is a far cry from the go-it-alone tendency that has characterised French defence policy for a generation since President de Gaulle pulled France out of Nato's integrated military command in 1966.

The catalyst for the new policy was this month's Nato summit, which crystallised the post-cold war shift of responsibility for European defence from the US towards Europe. The new policy will be enshrined in a French defence white paper due to be published next month, as the doctrinal basis for the country's 1995-2000 defence programme to be presented to parliament later this year.

"The best Nato summit ever, from France's viewpoint," was how a senior Elysée official summed up the Brussels meeting.

The summit endorsed the Maas-

Netherlands - "does not threaten to lead the whole of Europe into that direction, then to disappearance".

The decline can be measured in defence budgets. A senior French official notes, with as much anxiety

as pride, that in France's sustained spending as pride in France's sustained

defence budgets of the nine WEU countries, France accounts for 42 per cent of the total.

Despite all their past investment on defence, a majority of the French people still do not seem anxious to cash in their peace dividend on the ending of the cold war. Indeed, the forthcoming white paper will tell them that their security is still at risk - though from different dangers which require closer co-operation with fellow Europeans.

A current draft of the white paper, the first for 20 years, argues that "defence of France's vital interests can be envisaged with Britain and Germany", that this co-operation can include discussions on nuclear weapons, and that France's military

action will be increasingly directed at prevention of direct/indirect threats to its wider strategic interests, short of full-scale war.

As a result, Mr Léotard argues that the French themselves must learn to think "geo-strategically", as Americans have long done, and that "having been a net importer from the US of security during the cold war, Europe must now have the capacity to export security."

T his, says the white paper draft, involves remedying

France's weaknesses in intelligence gathering, force projection and logistics back-up. "These weaknesses were acceptable, even deliverable in an earlier period... but they are glaring and hardly tolerable when the international situation and our political commitments require long-range intervention by our forces." In all arms programmes, as well as force deployments, France must co-operate more with its European partners, the paper says, while not letting its overall military spend

ing fall below 3.1 per cent of national output.

Much of the white paper just elevates to the level of principle what France has recently been doing in practice - setting up the Eurocorps and moving towards Nato inside Europe, and contributing in Bosnia, Somalia and Cambodia more troops to UN peacekeeping than any other country.

But will France's famous national consensus on defence hold if this defence is defined in more international terms?

Defence policy has been popular in France precisely because it has been relatively self-centred and because allies have been regarded in the last (nuclear) resort as unreliable. Will French soldiers really be any readier than others to fight for ill-defined causes in Europe's name?

Similarly, high French budgets have been accepted precisely because, in the words of a top French officer, "more than 90 per cent is spent at home - a form of industrial policy". Are French tax payers ready to see more of their money spent on German or British weapons? These are the contradictions that France's new co-operative stance on defence will bring.

Ankara warned on trade taxes

By Frances Williams
in Geneva

Turkey has made big strides in liberalising its trade regime over the past decade, but the economic benefits have been marred by rapid inflation, swollen budget deficits and insufficient competition in the domestic market, according to the General Agreement on Tariffs and Trade.

If Mr Fyodorov leaves the government, he plans to focus on his role as a deputy in parliament, to take his fight to voters ahead of new elections scheduled for 1995.

"We have to talk to people more and conduct more propaganda to tell them how things work. Then we will have a second chance in the elections."

But pessimists believe a second chance may not materialise if, by that time, Mr Chernomyrdin's muddling through goes so badly wrong that the people will be ready for even more drastic than even Mr Fyodorov proposes.

Czechs opt for early payout on state shares

Patrick Blum on the rush to sell privatisation vouchers

An offer of immediate cash is

enticing thousands of Czechs

to part with their privatised

shares outright.

Interest in Epic's scheme has been especially strong among the elderly and the less well-off - those who have benefited least from the past four years' rapid transition to capitalism.

"Old people and people from the poorer regions tend to want to sell," he says. But they are not the only ones.

Epic's payment represents more than one month's average salary, and many voucher book holders prefer to have the extra cash now rather than wait until the shares are distributed. Others with shares

fund, but it did not buy the shares outright.

Interest in Epic's scheme has been especially strong among the elderly and the less well-off - those who have benefited least from the past four years' rapid transition to capitalism.

"Old people and people from the poorer regions tend to want to sell," he says. But they are not the only ones.

Epic's payment represents more than one month's average salary, and many voucher book holders prefer to have the extra cash now rather than wait until the shares are distributed. Others with shares

from the first privatisations have found it difficult to sell them, or they are still waiting to receive money promised by funds almost two years ago. Many investors complain

National Guard puts up tents and kitchens for 14,000 as concerns over health care grow

Record aid programme pledged for LA

By Louise Kehoe in San Francisco

US government officials mobilised "the biggest urban aid programme in history" over the weekend to help victims of the Los Angeles earthquake.

The National Guard erected tents and kitchens in parks and playing fields to shelter up to 14,000 homeless people and those afraid to return to their damaged dwellings. Red Cross shelters are housing a further 6,000 people and feeding another 3,000.

Health authorities sent teams of doctors and nurses to makeshift

amps over the weekend as hospitals reported a growing number of exposure-related illnesses.

With many doctors' offices and chemists closed, there is growing concern about health care. Eighteen hospitals in the region have closed all or part of their facilities because of damage and staff shortages.

President Bill Clinton announced the release of \$223m to help disaster relief efforts, bringing the total amount of federal aid to \$639m in funds for low-interest loans, \$41m for emergency highway repairs and \$143m in emergency grant funds. This

week, an emergency appropriations bill is expected to be presented to Congress seeking additional spending for earthquake repairs.

"Los Angeles will come back. Together with the people of Los Angeles, we'll help to make that happen," the president said in his weekly radio address on Saturday.

By early Saturday over 13,000 people had applied for financial assistance at government emergency aid centres or by telephone. The Federal Emergency Management Agency, which last week came under sharp criticism for its inadequate response,

said that it would open six additional centres where earthquake victims can apply for housing grants and low-interest loans.

Seismic experts studying the uneven pattern of damage from last Monday's earthquake, which measured 6.6 on the Richter scale, now believe that shock waves bounced off the mountains surrounding the San Fernando Valley, exacerbating the impact on certain areas and reducing it in others.

Ground forces equal to the force of gravity, far higher than might be expected from an earthquake of this size, were recorded in some areas

the west, in Santa Monica. The central business district of Los Angeles emerged largely unscathed.

Seismic experts studying the uneven pattern of damage from last Monday's earthquake, which measured 6.6 on the Richter scale, now believe that shock waves bounced off the mountains surrounding the San Fernando Valley, exacerbating the impact on certain areas and reducing it in others.

Ground forces equal to the force of gravity, far higher than might be expected from an earthquake of this size, were recorded in some areas



A one-year-old Los Angeles child looks out of her makeshift bedroom in the boot of a car over the weekend

US carmakers see off foreign competitors

By Kevin Done, Motor Industry Correspondent

General Motors, Ford and Chrysler, the big three US carmakers, increased their sales of cars and light trucks in the US by 10.5 per cent last year, gaining market share at the expense of both Japanese and European vehicle producers.

Helped by strong performances by Chrysler and Ford, the big three captured 73.9 per cent of the US light vehicle market, up from 72.2 per cent a year earlier.

The total light vehicle market rose 8 per cent to 13.92m from 12.89m a year earlier, the highest level since 1989. Sales of new cars rose 3.7 per cent to 8.62m, but the strongest growth came from the light truck sector - pick-ups, four-wheel drive sport/utility vehicles and multi-purpose vehicles - where sales climbed 15.5 per cent to 5.4m and accounted for 39 per cent of the total light vehicle market.

The share of imported cars and light trucks fell to 16 per cent from 18.6 per cent.

Japanese vehicle makers have lost market share for the last two years, falling to 23.1 per cent from 24.3 per cent in 1992 and 25.7 per cent in 1991.

Honda sales fell by 6.3 per cent but Nissan, the second largest Japanese carmaker, succeeded in reversing several years of US decline by lifting sales 17.2 per cent.

The fortunes of European carmakers in the US market have been in decline for several years and their light vehicle market share fell again to only 2.3 per cent.

Several European carmakers have abandoned the US market in recent years, most recently

Peugeot and the Rover group's Sterling cars operation.

Of the survivors Alfa Romeo, part of the Fiat group of Italy, suffered a 5.8 per cent fall in sales to only 1.25m.

The Volkswagen group, the only European volume carmaker remaining in the US market, has also suffered a drastic fall with total light vehicle sales dropping by 31.5 per cent to 82,064.

Sales by the VW brand fell 34.7 per cent to 49,535, while sales by its Audi executive car division dropped 15.1 per cent to 12,522.

BMW of Germany has gained ground, however, with an aggressive pricing policy and was the leading European importer in the US after boosting sales last year by 18.8 per cent to 76,010.

Jaguar, the UK luxury car subsidiary of Ford of the US, has also halted its decline, increasing US sales by 46.7 per cent to 12,734.

Forced by rising losses to abandon the US car market a couple of years ago, the Rover group has been enjoying increasing success with its Land Rover utility vehicles, which increased sales last year by 15.9 per cent to 4,907.

The company is aiming to quadruple US sales in the next couple of years with the launch later this year of the Discovery range.

Although Japanese vehicle makers lost market share last year, they continue to increase North American production.

The output of cars and light trucks in North America in Japanese plants and at Japanese/US joint ventures managed by Japanese producers rose last year by 6.6 per cent to 2.15m.

Clinton backs California over tax

By George Graham in Washington

The US Justice Department has kept President Bill Clinton's campaign promise to California by backing the state in its 16-year-old tax case against Barclays Bank of the UK.

In a brief filed last week with the Supreme Court, Mr Drew Days, the solicitor general, argues that even if the US federal government has since objected to California's unitary system of taxation, in 1977, when the Barclays dispute began, it had merely expressed

a preference for the internationally recognised arm's-length tax method - not enough to throw out the unitary method on constitutional grounds.

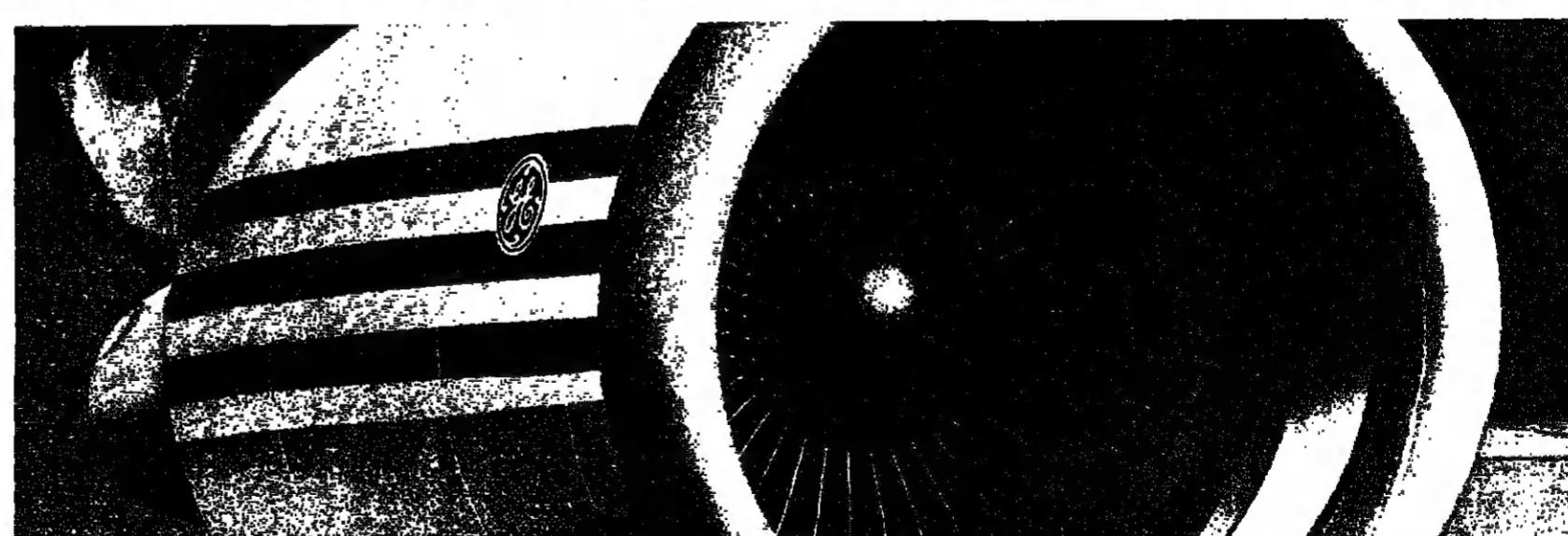
If California were to lose the case, it would have to pay around \$400m of refunds to Barclays and other foreign-owned companies which have disputed their unitary tax assessments. It could face another \$1.3bn of refunds in a related case brought by Colgate-Palmolive, the household products group, involving US-based multinationals.

California would also lose another \$2.4bn of taxes it has claimed but not yet collected under the unitary method, in which companies may be asked to pay taxes on a percentage of their parent group's worldwide income, rather than only on income they have earned in California.

The Justice Department opinion is particularly important because the case against the unitary method hinges on the constitutional argument that it interferes with the federal government's powers over foreign trade.

Previous administrations have argued strongly against California but Mr Clinton had promised to back the state if elected.

TWO GIANTS.



These days the Welsh Dragon is a real high flyer since two international giants of the aero engineering industry chose Wales.

British Airways has its new engineering base at Cardiff Airport and recently General Electric (USA) has moved to nearby Nantgarw, where they service aircraft engines for famous names like CFMI, Rolls Royce and Pratt & Whitney.

With more than a little help from the Welsh Development Agency, both companies were not merely able to find the right site,

but also the right people from Wales' skilled and flexible workforce.

The WDA has also assisted in the development of a local supplier infrastructure to ensure vital components are always at hand.

To get your business off the ground, put the Welsh Advantage to your advantage. Call the team at Welsh Development International on 0222 666682, by fax on 0222 668279 or write to Welsh Development International, Welsh Development Agency, Pearl House, Greyfriars Road, Cardiff CF1 3XX.

ONE DRAGON.



THE WELSH ADVANTAGE.

NOTICE TO SHAREHOLDERS

KOBE STEEL, LTD.

The English version of the interim report for the half-year ended 30th September 1993 has been published and may be obtained from:

Kobe Steel Europe Ltd.

Alton House, 174/177 High Holborn, London WC1V 7AA

Tel: (071) 836-1225/Fax: (071) 240-7400

NEWS: INTERNATIONAL

ANC looks at how to pay for its programmes

Patti Waldmeir reports on the ambitious economic goals of South Africa's probable new rulers

Now for the hard part. As the African National Congress stands on the threshold of the political kingdom in South Africa, ANC leaders at the weekend launched a new and more difficult battle: the struggle for economic power without which political rights are meaningless.

"No political democracy can survive and flourish if the mass of our people remain in poverty, without land, without tangible prospects for a better life," says the foreword to the ANC's draft Reconstruction and Development Programme (RDP), endorsed at a weekend conference of ANC allies. "We must not perpetuate the separation of our society into a 'first world' and a 'third world' – another disguised way of preserving apartheid."

The crux of the problem is how to raise the mass of South Africa's people out of third-world poverty. The draft programme dodges the hard choices, and is probably better understood as an election manifesto than an economic plan. It sets ambitious goals – over the next five years, in homes

will be built, 2.5m houses electrified, clean water, sanitation and health care provided for all. But financing is at best vague, at worst unrealistic. Nothing is costed, no priorities are set; all options (including the perennial threat of nationalisation) are left open.

However, the programme provides the clearest indication yet of the policies of the new government, which is likely to be dominated by the ANC. The document conveys caution about the speed of implementation, as well as a commitment to fiscal discipline and the

need to maintain macroeconomic balance, which white South Africans and foreign investors will find reassuring.

"We must finance the RDP in ways that do not cause undue inflation or balance of payments difficulties," it says, adding that "the vast bulk of the RDP will be financed by existing resources organised, rationalised and directed within RDP guidelines". The current budget deficit of 6 per cent of gross domestic product would not be exceeded and the overall tax burden, as a percentage of GDP, would remain

improving the revenue recovery capacities of government" is achieved. The commitment to a budget deficit not exceeding 6 per cent of GDP is further enshrined in a letter of intent sent last December to the International Monetary Fund and signed by the ANC.

Still, Mr Trevor Manuel, ANC economics head, makes clear the 6 per cent ceiling will not apply beyond the 1994-95 budget – he says it would be preposterous to assume RDP could be funded without borrowing more – and ANC plans for "increasing the efficiency of consumption expenditure and

ately than South Africa. Sweden spent only a tenth as much.

Most of this money goes to fund the bloated bureaucracy, which can only increase in the first years of an ANC government; nine new provincial administrations will be set up under the constitution; the RDP proposes creating a host of state or parastatal bodies – a national housing bank, an implementation commission, all the apparatus of the centrally planned state – and affirmative action will swell the civil service further. It is hard

to accept the ANC's optimism about vanquishing corruption and inefficiency overnight.

A few months in power will probably reveal to the ANC all the contradictions inherent in its plan: it calls for "people's power" to be exercised at all levels, while simultaneously demanding a high degree of central planning; and it proposes huge spending increases without concomitant rises in revenue.

The document ponders a host of new taxes: "reconstruction levies" in the form of taxes on capital transfers, land and luxury goods; a new national insurance charge; and privately, ANC leaders are still debating a specific wealth tax as a levy on assets.

"When the crunch comes, which way will they jump? Will they slow implementation, or raise taxes?" asks one businessman, who notes that ANC leaders are at best reluctant converts to market economics. Most ANC leaders still pursue a moral approach to economic questions, arguing "it must be done, it should be done, therefore it will be done", says another businessman.

ECONOMICS CHIEF LEARNS NOT TO UPSET THE MARKETS

By Patti Waldmeir

"Every time he opens his mouth, he sounds more like [Finance Minister] Derek Keys". That is the South African business community's idea of a compliment, its way of saying that African National Congress economics chief Trevor Manuel increasingly tailors his economic rhetoric to the hard South African realities stressed by Mr Keys.

Mr Manuel is a politician, not a

technocrat (Mr Keys pretends to be the opposite, though his political skills are not inconsiderable). But in the two years since he was brought in as political head of the ANC economics department, the 37-year-old Mr Manuel has rapidly scaled a steep learning curve in economic theory.

Bombarded by economic home truths from business and international financial institutions, Mr Manuel has avoided saying things which increase the blood pressure of businessmen

and investors and sink prices on the Johannesburg Stock Exchange.

In a weekend interview, he opposed the imposition of wealth tax – an idea which remains popular among many ANC leaders – preferring instead a "reconstruction bond" which would attract voluntary capital from domestic and overseas sources, as well as measures to compel life offices to commit a percentage of assets to "socially desirable investments"; he stressed the need to proceed carefully

with any tax increases, noting "if every time you need money you raise taxes, you can't govern".

But the firmness of his commitment to maintaining fiscal discipline and macroeconomic balance remains to be tested. In the days before the burden of political office descends, Mr Manuel knows he can please the markets without disappointing the electorate. All the hardest choices can be avoided until forced on the ANC by the pressures of government.

N Korea backing away from N-inspection deal

By John Burton in Seoul

North Korea appears to be backing away from a promise made to the US agreeing in principle to full international inspections of its seven declared nuclear facilities.

Negotiations between North Korea and the International Atomic Energy Agency on these inspections have reached an impasse after Pyongyang said it would bar full access to a 5MW reactor and a "radiochemical laboratory", believed to be a plutonium reprocessing facility, at the Yongbyon nuclear complex.

North Korea said at the weekend it had agreed in recent talks with the US to allow inspections that would guarantee "the continuity of [nuclear] safeguards". But it was under no obligation to accept full IAEA inspections, since it had

only "suspended temporarily" its March 1993 decision to withdraw from the nuclear non-proliferation treaty.

The IAEA wants to inspect the reactor's fuel rods and substances used in the radiochemical laboratory to guarantee that the North has not diverted plutonium for its suspected nuclear weapons programme.

But North Korea will only permit the replacement of film and batteries for surveillance cameras at these sites. The IAEA has refused the offer, stating that the North must submit to the full range of IAEA inspections initially accepted in 1992.

North Korea claimed it agreed to new, limited IAEA inspections in return for the promised suspension of this year's US-South Korean "Team Spirit" military exercise, which has not yet been announced.

HK democracy blow for Patten

By Simon Holberton in Hong Kong

Governor Chris Patten's chances of getting the so-called non-controversial parts of his democracy legislation through Hong Kong's legislature narrowed at the weekend when the Legislative Council's biggest political party said it would seek to amend his plans.

The Liberal party, a 15-member coalition of conservative politicians in the 60-strong council, said that in the interests of getting Britain and China back to the negotiating table it would propose deleting all reference to next year's Legco polls from a bill working its way through the council. But it would support the governor's proposals for forthcoming

local government elections.

If the Liberals' amendment succeeds Mr Patten would be placed in a virtually untenable position. One of the reasons talks between Britain and China broke down late last year was the UK refusal to consider the colony's local government elections separately from those for Legco.

Observer, Page 11

CONTRACTS & TENDERS

PLUNA

URUGUAY'S NATIONAL AIR CARRIER INTERNATIONAL BID

As part of Uruguay's privatisation process, the Government has decided to form a joint venture between the state carrier (PLUNA) and private investors, for the purpose of exploiting air transport together with tourist services akin or complementary to it.

PLUNA has landing rights at every major Latin American airport together with Miami (USA) and Madrid (Spain).

The private partner will have the majority of the joint ventures stock.

Interested carriers can get the bidding papers at the following address:

PLUNA
Colonia 1013, 10th Floor,
Montevideo, Uruguay

Bids will be accepted until March 4th, 1994, 3:00 p.m. (local time).

For further information please contact: Mr Julio Martinez tel: (598-2) 92 02 31 or fax: (598-2) 91 35 59

Lesotho soldiers fight in capital

Heavily armed soldiers yesterday tried to storm a rival barracks in street fighting between army factions in the Lesotho capital, Reuters reports from Maseru.

"There have been several civilian casualties," the wounded have been taken to hospital," according to a western diplomat. He did not know if any civilians had been killed. Diplomats said about 600 soldiers from Makonyane barracks on the outskirts of the city attacked rivals at a smaller barracks in Maseru. There were also reports of further action in the south near the airport.

State radio advised people to stay off the streets and not to attempt to drive from the city and the international airport south of the city.

Malaysia aims to cut liquidity

Bank Negara, Malaysia's central bank, has announced new measures designed to prevent a build-up of liquidity in the country's financial system and to combat further inflationary pressures, writes Kieran Cooke in Kuala Lumpur.

From today residents will no longer be able to sell short-term monetary instruments to non-residents, including treasury bills and government securities. From the beginning of next month commercial banks will also have to keep with Bank Negara all funds in ringgit, the Malaysian dollar, held by foreign institutions in non-interest-bearing accounts.

Large amounts of funds have been attracted into Malaysia in recent months, drawn by the country's strong economic performance and soaring stock market.

Bank Negara says it is determined to ensure that short-term speculative funds do not destabilise the economy.

Libya reduces budget forecast

Libya has sharply cut its budget forecast for 1994 because of difficulties caused by UN sanctions, Reuters reports.

"The cut amounts to several billions [dollars]," Prime Minister Abdourahman Doudah said yesterday after the commission of the General People's Congress adopted the draft budget. Figures for the new budget were not made available.

"As a result of the unjust UN sanctions we have been forced to cut our expenses in several domains such as education and health," said Mr Doudah. The budget was set in such a way that Libya would rely less on oil, its main source of revenue, he said.



Alan Griffiths: a rising star

Australian minister quits over funds row

By Nikki Tait

Mr Paul Keating, Australia's prime minister, has lost his second senior minister in as many months. Mr Alan Griffiths, minister for industry, technology and regional development, resigned at the weekend amid allegations that party funds and electoral office facilities had been misused in a private business interest.

Mr Keating said in a statement that Mr Griffiths had informed him of "serious concerns" about the possible misuse of funds, but added: "He told me that he had no involvement at all in any of these matters and that his lawyers are satisfied that on the material presented to them... in their opinion he is not guilty of any wrongdoing or impropriety."

The departure of Mr Griffiths comes only a month after Mr Dawkins, the treasurer, announced his intention to resign – and ultimately to leave politics – for personal reasons. Mr Griffiths, aged 41, has been viewed as one of the Labor party's rising stars.

The allegations against Mr Griffiths have been made by Mrs Lynette Harrison, who operated a sandwich shop in partnership with Mr Griffiths.

Investment in Britain rises tenfold

By Nikki Tait in Sydney

Australian investment in Britain has risen more than tenfold, to almost A\$16bn (\$11bn) since Australia lifted exchange controls a decade ago.

This makes Britain the biggest single offshore home for Australian investment. According to a report by the Allen Consulting Group, "Australia sends about 33 per cent of its offshore direct investment to Britain, which is eight times more than could be expected from the size of the UK economy." Australia is the fourth largest overseas investor in the UK.

The report points out that the wave of Australian investment in Britain over the past decade is largely accounted for by 16 companies – among

them, Mr Rupert Murdoch's News Corporation, the Australian Mutual Provident Society, which owns the Pearl and London Life insurance companies, and Foster's, the brewing company which takes in Courage.

But it contradicts the widespread impression that much of this investment took place in the mid- to late-1980s when the last wave of Australian entrepreneurs was at full power. The report says some A\$6.5bn was invested over the past five years, and cites a number of companies – such as Amcor, the paper and packaging group – which has made an initial investment in the UK, as the first step

to a European operation.

The report suggests a range of reasons for Australia's investment interest in the UK, including cultural, regulatory and language similarities, and the opportunity for expansion into other European markets.

It also says that some expansion-minded companies felt more comfortable operating in the UK than in the highly competitive US environment.

One Australian manufacturing company commented that in Britain if you can be the low cost/best quality producer you will win market share, but in the US you may just bleed red ink as competitors keep down prices to hold market share."

INTERNATIONAL PRESS REVIEW



Ichiro Ozawa: jibes from the national press

version of Oxford and Cambridge), dubbing it a match between Mr Ozawa, a Keio graduate, and LDP leader Mr Yohji Kono, a Waseda man.

United States

Great disasters are a regular occurrence in southern California and the region's main newspaper, the Los Angeles Times, is equipped to deal with them.

After winning a Pulitzer prize for its coverage of the 1992 riots in Los Angeles, the LA Times produced the same sort of blanket reporting after last week's earthquake.

Even the paper's trimline east coast edition – a model of compactness and clarity which some Californian readers beg the company to send them in place of the advertisement-laden local edition – offered seven complete pages on the "Disaster before Dawn" and its aftermath.

Besides one editorial and opinions from outside contributors, the LA Times contained articles by 18 bylined reporters, and gave credit for their contributions to another 132 people on the editorial staff and 24 special correspondents.

In its editorial, the LA Times remained strictly practical, concentrating on the implications of the quake for the region's freeway and rail networks.

From the other side of the country, the New York Times editorialists were unable to get so close to the ground; instead, they mused weightily on "the precariousness of human life on the edge of nature's immense, imponderable forces".

But for most people, the

earthquake was a television

event, with the first reports coming on the Monday morning news shows. Even the venerable Mr Walter Cronkite, fortuitously in Los Angeles on personal business, made a brief report.

His successor as CBS's anchor, Mr Dan Rather, is usually so obsessed with natural disasters – especially hurricanes – that he can be counted on to turn up. This time, however, he did not broadcast from Los Angeles until Tuesday, beaten to the draw by Mr Peter Jennings of ABC and Mr Tom Brokaw of CBS.

Burma

There is something quaint about The New Light of Myanmar, the official newspaper of the Burmese military junta.

The absence of real domestic news or debate, the plethora of irrelevant foreign stories taken from news agencies ("With 80 foreign news reports" the paper boasted on Friday), and the bizarre, empty formulas used to describe the activities of government ministers have the flavour of the press in a Soviet satellite state during the 1970s.

Previously called The Working People's Daily, the NLM is required reading for students of Burma, just as Pravda was scrutinised by Kremlin-watchers in the heyday of Soviet communism.

Rangoon diplomats are always alert for clues to the thinking of Burma's secretive rulers: Why was such and such a general not shown in the photograph on page four? Why was this speech given more prominence than that speech?

One big news item last week was the latest session of a national convention, whose members are being coerced

by the junta into drafting a new, pro-military constitution.

But more prominence – the diplomats noted – was given to daily mass rallies by the Union Solidarity and Development Association (Usda), a group founded four months ago to support the junta and probably to become its future political wing.

Reports of these rallies are reassuringly predictable. Columns of people march to a sports ground; a leader addresses the rally and condemns the "wily tricks of neo-colonialists"; the people unanimously approve six motions (including one in support of the forthcoming constitution); the "massive gathering" then closes with either "thunderous applause" or, more usually, "tumultuous chanting of slogans"; people then depart in an orderly manner.

The NLM blithely ignores the reluctance with which people attend these rallies (most are civil servants and schoolchildren bussed to the site) and the guerrilla methods used by Burmese citizens to express displeasure with Usda functions (by cheering in the wrong places, and crowding at the exits to get out before the end).

With Orwellian audacity, the NLM last week published an editorial in praise of truth. "As always," it said, "truth shall prevail, and when more of our brethren realise who it is that drives a wedge between us [the editorial does not say who is driving the wedge] and how much we must together resist such dastardly acts, we will come out the victor, in truth we trust." Up to a point, Lord Copper.

Contributions from Emilia Terazona in Tokyo, George Graham in Washington and Victor Mallet in Rangoon.

Lesotho
soldiers
fight in
capital

ster
row

Malaysia
to cut back

old

Lilyponds
budget

EW

For once, we've found someone better than
Saatchi & Saatchi to do our advertising.

The best shower
of my life

what a refreshing change!!! well done

Very convenient, an
excellent facility.

Best service I ever had
in 30 years of air travel

Excellent!

The first real valuable
service since airline food

I'll always fly BA for this.

Another 1st for British
Airways - excellent. yes.

Flew all night - now ready
for work - excellent.

This is the ultimate airline service

excellent facilities - friendly staff etc.

Refreshing!

Excellent - the piece Missing from air travel

Feel like a \$ million.

Most wonderful service in
any airport.

I felt born again

I do not want to travel
with anyone else again

Excellent idea - made a good
journey wonderful.

Fantastic! - more
business to British
Airways. D

Super service BA!

From weary traveller to
human being - thanks BA.

Thats why
I fly BA. ☺

B.A. does it again.
TAS.

Super! At last the
service continues after
you land

A brilliant idea - why
should we need hotels?

Thanks. MR

Where would you look for the best recommendation of our new Heathrow and Gatwick Arrivals Lounges? Where else but in the Visitors Book.

CLUB WORLD
BRITISH AIRWAYS
The world's favourite airline

NEWS: UK

Clarke hits back over Labour jibes on tax

By David Owen and Alison Smith

The Conservative party's credentials as the party of low taxation were under attack at Westminster last night.

This followed the emergence of damaging figures showing that a typical family will next year pay proportionately more in direct and indirect tax than when Labour was last in power.

The opposition parties pounced on the disclosure,

with Labour accusing the government of making the "biggest tax demand in history".

But Mr Kenneth Clarke, chancellor of the exchequer, hit back, questioning the legitimacy of the comparison and arguing that taxes would always be lower under a Conservative government than under Labour in any given year.

At the centre of the row, which erupted just ahead of tomorrow's crucial House of

Commons debate on the finance bill, was the Treasury's disclosure that a typical family will pay 35 per cent of its income in direct and indirect tax in 1994-95. This would compare with 32.2 per cent under Labour in 1978-79.

Labour produced further government figures yesterday showing that the proportion of gross domestic product taken by non-North Sea taxes, social security contributions and local authority taxes would rise to 35.4 per cent in 1994-95.

Interviewed on BBC TV's

and 38.4 per cent in 1988-89. This would outstrip the 31.4 per cent taken in 1978-79 when Labour was last in government.

Tory MPs are now braced to come under pressure from their constituents over the heavier tax burden once people realise how much they are paying.

This would be as a result either of being informed by the Inland Revenue or simply from seeing deductions from their pay in April itself.

He said: "If you had a Labour chancellor now, taxes would be much, much higher."

"At the very end of the Labour government they did actually get tax down below where we are at the moment, but that was one of the most irresponsible things that Denis Healey [then chancellor] did in the run-up to the election."

But Mr Gordon Brown, shadow chancellor, accused his opposite number of "tax deception."

The facts are incontrovertible," Mr Brown said. "Tax is higher than under Labour."

Because the Tories will never tell the truth about their tax bills, the country will never trust them on tax again."

Mr Alan Beith, the Liberal Democrat Treasury spokesman, said that forthcoming tax increases were "so large they have put the recovery at risk."

Britain in brief



Executive pay rises by 5.7%

Britain's executives won average pay and fringe benefit increases worth 5.7 per cent last year, compared with average increases of 3 per cent for the workforce as a whole.

The rise is nearly four times the increase public sector workers secured in 1993 under the UK government's 1.5 per cent pay policy.

The size of executive pay rises, disclosed in a survey of more than 400 companies for the Financial Times by the Sedgwick Noble Lowndes group of management consultants and actuaries, comes as ministers are trying to impose a three-year freeze on the public sector's pay bill and retail price rises are running at an annual rate of less than 2 per cent.

Union plea at Eurotunnel

British and French unions are demanding that Eurotunnel should accept full union rights for their employees after the opening of the Channel tunnel later this year.

Officials from the UK's TGWU general union and the French union federation CGT met in Lille, northern France, to discuss future relations with the company, which has so far refused to negotiate any collective agreement with unions.

The TGWU said after the meeting that it was clear Eurotunnel intended "to impose upon its European workers a complete deregulation of all social rights which would be a serious setback for the achievement of workers' rights."

Both unions are pressing for an early meeting with the company to talk about recognition.

The company said it had received no request from employees for unions, and added that Eurotunnel is "subject to the full rigour of European social legislation".

Blow to Ulster peace hopes

Hopes of a peace deal in Northern Ireland continued to fade last night when Mr Gerry Adams, Sinn Féin president, yesterday urged the UK government to tell unionists that their future lay with "the rest of the Irish people".

Interviewed on RTE Radio 1 in Dublin, Mr Adams said that if the government did so, Sinn Féin would be "flexible" and would seek "a peaceful development towards an accord which everyone can give a genuine pay policy."

His remarks dealt a further blow to faltering hopes of peace because such a move would require an unlikely climbdown from the government.

Mr John Hume, leader of the mainly Roman Catholic Social Democratic and Labour party, said yesterday that he believed republican leaders still wanted an end to violence.

Mr Hume has been involved in talks with Mr Adams that began before the Downing Street Declaration in December.

N Sea financial forum is formed

Financial participants in North Sea oil consortia have formed a group to promote the interests of companies which do not actually operate the offshore facilities.

The Non-Operators Forum is particularly concerned that the costs of corporate decisions taken by oilfield operators, such as "redundancy" programmes, are routinely passed on to them without consultation.

The 12 founding companies include OMV of Austria, Santa Fe Exploration and Svenska Petroleum of Sweden. About 50 such non-operating companies are active in North Sea consortia.

Resignation deal close at Lonrho

By Roland Rudd and Robert Peston

Four of Mr Tiny Rowland's closest supporters on the board of Lonrho are near to agreeing to resign from the company in return for payments equivalent to two years' salary.

Their departure would leave Mr Dieter Bock, joint chief executive of Lonrho with Mr Rowland, in control of the international conglomerate.

Since joining Lonrho a year ago, Mr Bock has been battling with Mr Rowland to transform the international trading group into a more orthodox company.

The resignation deal may be announced on Tuesday together with the group's annual results. Shareholders' approval for the payments will probably be sought because the four directors are on one-year contracts — any compensation arrangements exceeding the contractual obligation must be put to a shareholders' vote.

The directors discussing the terms of their early departure are Mr Rene Leclazio, chairman, and Sir Peter Youens, both in their 70s, and the two deputy chairmen, Mr Paul Spicer and Mr Robert Dunlop, who are in their mid-60s.

Last year, Mr Bock succeeded in appointing non-executives to the Lonrho board for the first time in 20 years. His

Dairy groups scramble for milk

By Deborah Hargreaves

Almost half the 28,500 dairy farmers in England and Wales have signed to join Milk Marque, the farmers' co-operative which is to be formed from the Milk Marketing Board.

The board, the monopoly buyer of milk for distribution and processing for more than 60 years, meets the UK government today to complete changes to its plans to turn itself into Milk Marque.

Government objections to its original plans have set back introduction of competition to the market from April to August or October. But Britain's largest dairy companies are already scrambling to secure milk supplies before the £1.3bn milk market in England and Wales becomes a competitive free-for-all.

Many companies are promising farmers higher prices for their milk. But many farmers believe they should stick together in the face of the powerful dairies.

Mr George Harrison, a dairy farmer from Clifton in Cumbria, said: "By joining Milk Marque, I was thinking that as farmers we'd all hold together and that way keep our power. But there's always a small minority that think otherwise and go for the extra money."

Mr Chris Wood, a neighbouring producer, is one of the dairy farmers attracted by the extra cash. He plans to sell his milk to a cheesemaking plant the system used for setting



Dairy farmer George Harrison: "By joining Milk Marque, I was thinking that we'd all hold together"

wholesale prices keeps them artificially low.

Low wholesale prices have led to widespread overcapacity in the dairy processing industry — estimates put it at between 30 per cent and 60 per cent. Intense competition for milk supplies is expected to see the closure of many processing plants.

Mr Richard Atkinson, another Cumbrian dairy farmer, said that is why he has decided not to tie himself to the local Appleby plant, but is leaning towards signing with Nestle. "Nestle has enormous financial backing and has a strategy of concentrating in the UK and Holland — you're assured of a market," he said.

It shows that, while a majority of British people make donations to charity, the amounts they give do not stand up to overseas comparison. A typical British charity supporter donates only £2 a month — one-sixth of his of his US counterpart, and far lower than Canadian, French or Spanish donors.

The survey, the first international comparative study of giving and volunteering, illustrates the depth of a serious dilemma facing the British voluntary sector. It is coming under increasing pressure to provide additional services, while the public still finance charities with small change.

The British are far more likely to contribute relatively small amounts than donors in any of the other four countries surveyed — 19 per cent of British donors give less than £1 per month compared with only 2 per cent in Canada and France, 4 per cent in the US and 8 per cent in Spain. While 11 per cent of British donors are shown by the survey to give more than £10 per month, they are overshadowed by 28 per cent in Canada, 26 per cent in the US and 21 per cent in Spain.

A single bright spot in the findings for British charities is that the proportion of the population donating to charity — 65 per cent — was the highest of any of the countries surveyed except Spain, where the results were influenced by large numbers of people buying tickets for charity lotteries. But although only 27 per cent of the French population had made a recent charitable donation when the survey was conducted, the typical amount given was £10.10, compared with Britain's £2.

One explanation for the disparity may be that street and door-to-door collections remain the most common form of raising money from individuals in Britain. French donors are more likely to respond to advertisements or appeal letters.

Mr Michael Brophy, executive director of the Charities Aid Foundation which co-ordinated the research, said that while giving to good causes was a strong and established part of the British culture, the results suggested that "we do not value the role played by charities to the extent that some other countries do".

British donations to charity 'lag overseas generosity'

By Alan Pike, Social Affairs Correspondent

Britain's treasured notion of itself as a philanthropic nation that gives generously to charity is challenged by an international study published today.

It shows that, while a majority of British people make donations to charity, the amounts they give do not stand up to overseas comparison. A typical British charity supporter donates only £2 a month — one-sixth of his of his US counterpart, and far lower than Canadian, French or Spanish donors.

The survey, the first international comparative study of giving and volunteering, illustrates the depth of a serious dilemma facing the British voluntary sector. It is coming under increasing pressure to provide additional services, while the public still finance charities with small change.

The British are far more likely to contribute relatively small amounts than donors in any of the other four countries surveyed — 19 per cent of British donors give less than £1 per month compared with only 2 per cent in Canada and France, 4 per cent in the US and 8 per cent in Spain. While 11 per cent of British donors are shown by the survey to give more than £10 per month, they are overshadowed by 28 per cent in Canada, 26 per cent in the US and 21 per cent in Spain.

A single bright spot in the findings for British charities is that the proportion of the population donating to charity — 65 per cent — was the highest of any of the countries surveyed except Spain, where the results were influenced by large numbers of people buying tickets for charity lotteries. But although only 27 per cent of the French population had made a recent charitable donation when the survey was conducted, the typical amount given was £10.10, compared with Britain's £2.

One explanation for the disparity may be that street and door-to-door collections remain the most common form of raising money from individuals in Britain. French donors are more likely to respond to advertisements or appeal letters.

Mr Michael Brophy, executive director of the Charities Aid Foundation which co-ordinated the research, said that while giving to good causes was a strong and established part of the British culture, the results suggested that "we do not value the role played by charities to the extent that some other countries do".

Total	Donations to charity*				
	Britain	Canada	France	Spain	US
% giving nothing	35%	38%	73%	29%	45%
Typical donation per month (£)	2	10.5	10.10	7	12

* Total donation per person in month prior to interview

Source: Charities Aid Foundation

TELFORD
(locus fabulous)

Sunlight: Very bright outlook.
Space: Acres and acres.
Telford, a perennial favourite for 25 years.
Flourishes in beautiful surroundings.
Highly successful when mixed with plants from both home and abroad.

If you have a growing interest in Telford contact David Rogerson on 0952 293202 or return this coupon to the address shown:

Name _____
Company _____
Address _____
Tel _____

Telford.
DEVELOPMENT GROUP

Jordan House, Hall Park Way, Telford Town Centre, Shropshire TF3 4NF

FT134



REPUBLIC OF PARAGUAY Privatization Council PRIVATIZATION CONSULTANCY AND ADVISORY SERVICES

Technical Cooperation of IADB TC-ATR / OC - 728-PR

The Privatization Council of the Government of the Republic of Paraguay seeks consultants and advisors in order to provide long term technical services to the Government in its program of privatization of public entities.

The Privatization Council hereby invites experienced firms in providing privatization consultancy and advisory services to governments, for their prequalification in the provision of these services. The information submitted should include the C.V. of the professionals who would be available to provide consultancy and advisory services on a long term basis, as well as a summary of their previous privatization experiences. Short term consultancy and advisory services will also be needed in the following areas: environmental protection, public relations, public offer of shares, valuation of a shipping company, modernizing railways, steel mill operations and environmental protection of forests. If the information is submitted by a consortium, the legally responsible firm should be indicated. The C.V. summary of experiences, as well as other information must be provided in Spanish. The submission should also include a copy of the firm's most recent DACON 1600 registration form, submitted to the Inter-American Development Bank (IADB). If not already registered, please contact immediately Consulting Services Department of the IADB, phone (202) 623-1300 for additional information.

For further details, please contact Mr. José María Espinoza, Executive Director, Privatization Council at FAX (595) (21) 449 157. Submissions should be addressed to the Privatization Council, Calle Presidente Franco 173, 10th Floor, Ybya Building, Asuncion - PARAGUAY. All information submitted must be received by March 17, 1994, to be considered for the "Short List" of bidders.

THE MONDAY People page

Tony O'Reilly's independent standpoint

The boss of H. J. Heinz tells Ray Snoddy of his plans to break into British media

Dr Tony O'Reilly, head of H. J. Heinz, the international food giant, has a mission statement on his desk these days which has nothing to do with the importance of brands or the future of the Irish rugby team, subjects he cares deeply about.

His favourite mission statement at the moment is the one produced by advertising agency Saatchi & Saatchi for the founding of *The Independent*, the newspaper promising that it "should be independent from all groups". As he plans his counterattack to the proposition likely to be unveiled this week, that could make Mirror Group Newspapers a 40 per cent shareholder in Newspaper Publishing, the loss-making publishers of *The Independent*, O'Reilly is placing considerable emphasis on independence.

Selling newspapers is all about perceptions, the former Ireland rugby international says, and a newspaper sold as independent has to be seen to be so.

"I have no doubt the only way to have a future for the *Independent*, the only reason for its being depends on it being even more independent," says O'Reilly. "What will readers think, he asks, if 'suddenly 40 per cent is now owned by a fairly lousy left-wing paper' although he concedes some say the *Daily Mirror* may not now be as left-wing as it once was.

O'Reilly has already made an indicative offer of about £20m for up to 25 per cent of the group. A more formal proposal could be tabled for a Newspaper Publishing board meeting on Thursday.

That bid is the latest of O'Reilly's attempts to win a slice of the British national newspaper market. This week will be crucial in determining whether he wins a seat at the top table of British

newspaper publishing, to sit alongside the international media magnates such as Conrad Black and Rupert Murdoch whom he regards as his peers.

O'Reilly was fascinated by the launch of *The Independent* in 1986.

"The Independent represented a breaking of the mould in British journalism. In presentation and style it provided something new. Not breathtakingly new but an interesting niche approach to a vibrant market. This was an interesting brand and one I was personally excited by," he says.

Now he is determined to take a stake in the newspaper he much admired and play a part "in the slow process by which the fortunes of the paper are mended". He says is not looking "for something that is going to be a quick kick".

For years O'Reilly has wanted to expand his newspaper interests from his original base in Ireland and in particular into the UK national press.

International ambitions

Whenever there is talk of a national UK newspaper being for sale, O'Reilly's name always comes up. He failed in an attempt to buy MGN when a majority stake of the group was held by administrators. His international ambitions suffered a setback when he lost out to Conrad Black in the battle for John Fairfax newspapers in Australia.

"We haven't so much been banging on the door [of UK national newspapers] as banging on the side door," says O'Reilly. He is well known to be one of the most highly paid executives in the world as chief executive of Heinz. He began his rise to the top when, in his own words, he "redefined what agricultural marketing was all about" by launching the Kerrygold campaign for



Irish butter when he was 25.

His background in food does not mean he is without serious newspaper credentials. With the help of a management team led by Mr Liam Healey, O'Reilly expanded from his Dublin base to encompass commercial radio in California, Australian Provincial Newspapers in Queensland (controlled by O'Reilly in family interests), an outdoor advertising business, half of the cable television business in Ireland and a joint venture with United Newspapers which produces a hybrid of the Daily Star for the Irish market - an edition that sells 90,000 a day.

O'Reilly's template for the future of The Independent would involve a spread of minority shareholders to ensure independence. They would then buy all the services they needed, such as printing, on the open market.

The would-be shareholder in Newspaper Publishing is not without allies. He has been approached by another potential investor in the company, a newspaper group which he declines to name but whose credentials, he says, are impeccable.

"We have not got another shareholder lined up but we have had an approach," says O'Reilly, and suggests that the potential shareholder could be on board by Newspaper Publishing's Thursday board meeting - the first to consider the various bids and proposals on offer.

He clearly envisages a continuing role for Andreas Whittam Smith, principal founder of *The Independent*. It would probably not be as central as that being suggested by the consortium. Whittam Smith is putting together with

MGN. Under this proposal, existing shareholders El País and La Repùblica would hold 51 per cent with the founders holding nearly 10 per cent. Whittam Smith would remain editor-in-chief, one of seven directors and possibly even chairman.

"The reality [on Whittam Smith] is that almost like De Gaulle - *Le Etat, C'est Moi*," says O'Reilly. However, it is thought that he has identified a candidate who would be brought in to edit *The Independent* on a day-to-day basis.

Clear vision

His aim is to have shareholders at Newspaper Publishing with cash, experience and a clear vision of what *The Independent* is about. He does not believe he can be shut out. Mr Ian Hay Davidson, chairman of Newspaper Publishing, has made it clear that he wants to see at least one alternative to the Whittam Smith consortium on the table on Thursday.

The Heinz boss says he would be flexible in his approach to the future of Newspaper Publishing and would be prepared to work not only with the founders but also shareholders such as El País and La Repùblica.

He says that playing rugby for Ireland taught him how to cope with losing. But that is not something he is prepared to do now. "Although we will not make a solid offer for the entire company, we are very determined," he explains. This is a battle he has no intention of losing.

Internationally...

Cheung: leading light in Hong Kong

The sudden death of Michael Gale understandably overshadowed another announcement Hong Kong Telecommunications made last Wednesday - the appointment of Linus Cheung, 45, as the company's chief executive from May 1, writes Simon Holerton.

Cheung (or, Cheung Wing Lam as he is known in the Chinese-language press) was, until his appointment, the most senior Hong Kong Chinese executive with Cathay Pacific, the Swire-controlled international airline based in Hong Kong. Earlier this month he had been made deputy managing director of Cathay with responsibility for the airline's worldwide commercial

activities. Cheung's rise at Cathay - which, like most other British-owned companies in Hong Kong, is dominated by expatriate managers whom nice young girls would be happy to introduce to their mothers - is due in no small part to the business skills he displayed in developing Cathay's business in Taiwan.

Former colleagues in business and government - Cheung did a two-year secondment at the Hong Kong government's policy unit, or "think tank", in the late 1980s - describe him as a highly polished performer. Indeed, "smooth" is an adjective most often used to describe him. He is "totally user-friendly

in a cosmopolitan world", in the words of one former colleague. "He is a highly motivated almost restless commercial man with a genuine sense of social responsibility."

Cheung is a leading representative of the post-war "Hong Kong generation" - born and brought up in Hong Kong, many of the brightest came to notice at Hong Kong University in the late 1960s and early 1970s. His contemporaries are now leading lights in local politics, the law and business.

But with his appointment to the top of the pile at Hong Kong Telecom Cheung can claim to have outshone them all.

Buba's new baby banker

Gerd Habsler, one of only two candidates ever to pull off a "one" in the tough apprenticeship exams for fast stream Bundesbank officials, seldom fails to make an impression, writes Katharine Campbell. So it comes as no surprise to German central bankers that, at the tender age of 42, their smooth-talking colleague is expected to succeed Günter Storch in the council's seven-man directorate when Storch retires next month.

Habsler would be the most youthful director ever - Helmut Schlesinger, Buba president until last October, was hitherto the youngest when he was promoted at 48. With his fluent American and French and his bulging international contacts book, he should also inject a cosmopolitan air into council proceedings.

As well as showing talent in the bank's basketball team, Habsler worked for most of the 1980s as the then president Karl Otto Pöhl's personal assistant. A veteran of the international department, he had also earlier had a spell at the Bank for International Settlements as p to Günther Schleiminger, who was general manager. He has run the main credit department since 1990.

Closely associated with the Free Democratic party, he is also a natural replacement for the similarly aligned Storch, thereby maintaining the

tradition that one member of the directorate is of liberal persuasions.

With the approval of the Bonn cabinet already secured, formal confirmation of the appointment now appears to rest only on the signature of Germany's president Richard von Weizsäcker.

Hoechst by his own petard

Wolfgang Hilsler (below), chairman of Hoechst, will not seek election to the company's supervisory board when he retires next year, writes Christopher Parkes.

His unexplained decision is a departure from German business tradition - especially strong at Hoechst - whereby top managers normally end their careers supervising the activities of their successors.

The announcement followed promptly on the heels of a press report on Friday that present members of the supervisory board did not want him. The report said his conduct during a series of chemicals leaks and accidents a year ago was considered to



have severely damaged the group's reputation.

During late February and early April 1993, after 10 years of noteworthy accidents or spillages, the company reported almost 20 within less than two weeks. Hilsler was condemned in the German media as an "insensitive technocrat" after he blamed fate for the "statistical frequency" of the accidents, which resulted in one death.

EIB top staffer

Thomas Oursin is the new secretary general of the European Investment Bank, the highest staff position at the Luxembourg-based bank, writes Lionel Barber. His appointment bears the fingerprints of Sir Brian Unwin, former head of the UK Customs and Excise who took over as EIB president last year.

Sir Brian wants to improve communications with his political masters in Brussels, and to make sure that the EIB can shape policy as it expands its lending portfolios and takes a leading role in the European Commission's strategy to promote economic growth and competitiveness inside the EU.

Oursin, a 63-year-old German who worked at the World Bank, joined the EIB in 1974 and has a reputation for being sociable and skilled at absorbing briefs. His last job was head of the directorate dealing with operations outside the EU, such as Asia, Eastern Europe, and Latin America. He replaced Dieter Hartwich in the post as from January 1.

MANAGEMENT

Trifast is a pioneer of partnership sourcing. Andrew Baxter reports on the background to its flotation

Principles to fasten on to



Trifast's Malcolm Diamond (right) with financial director John Wilson

much use without the others," he says. "It's all indicative of an approach that puts the customer first."

Trifast's involvement with partnership sourcing began a decade ago when IBM UK wanted to reduce costs by thinning its supplier base. "They told us we were an average supplier of fasteners, but our attitudes were better than average," says Diamond. "So we were selected as a guinea-pig - because with so many types of fastener there is so much scope for things to go wrong."

Initially staggered by the demands on quality and delivery made by IBM in return for becoming a single supplier of fasteners, Trifast has now won two of the computer company's "market driven quality" awards and gained sufficiently in confidence to take the concept to other customers.

Diamond likens partnership sourcing to a supermarket which customers use because of the overall package - the convenience of shopping in one place, known reliability and quality - even though some individual items might be found more cheaply by going round several shops in the high street.

The challenge, says Bob Stevens, group quality director, is to convince purchasing managers to look at overall costs rather than price and to accept that partnership sourcing can lead to savings even if it does not put money in their hands.

The costs and time involved in repeatedly contacting a batch of fastener suppliers, asking about price and delivery and choosing the best deal, are frequently overlooked.

"Very rarely do fasteners exceed 1 per cent of total purchasing," says Diamond, "but the overheads often exceed that." Once the core relationship is established, however, there are some useful spin-offs for Trifast. Some IT suppliers are using the fastener supplier to bring in items such as cabling and industrial gloves on their regular trips to fill the fastener bins, says Martin Phillips, director responsible for sales to the IT and electronics industries.

Partnership sourcing and fastener management have taken off for Trifast in the past five years, comments Stevens, and it now has 70 customers using such arrangements. This represents just 2 per cent of its customer base of 3,500, but already accounts for about a third of its annual sales and could reach half, says Diamond.

For investors, there are two points about such arrangements. First, the margin on this business are generally higher, says Diamond. Just as importantly, partnership sourcing "locks in" the supplier to the customer, insulating at least part of the business from the vagaries of the traditional customer-supplier battleground.

TIPS FROM THE TOP

Honesty is the best policy

Tom Farmer, chairman of Kwik-Fit, offers advice on how to build a culture of integrity

I have always believed that most people are fundamentally honest and, provided they are given the proper opportunity and recognition, they will give of their best. While there have been occasions when I have been disappointed, it is a view that has served me well throughout my life. With the correct recruitment policy and people it is the only approach that you can take when running a business, whatever its scale.

Honesty is an intangible quality for which it is impossible to legislate. You can have as many rules as you want but if people choose to break them then there is little that you can do to stop them. It is the responsibility of management to create an environment which reduces temptation by having adequate controls which are sound but not stifling.

The most effective deterrent is to build within the company a culture based on pride in one's job. Not only will this improve the quality of the service or product offered, and produce profit, it will mean that an act of dishonesty becomes a betrayal of oneself and one's colleagues. This culture must stem from the top down and the attitude of management towards their people is a vital element in its creation.

I have found that the best results are achieved by treating people as you would wish to be treated. People must be provided with a decent working environment and all the facilities they require to do their job. A proper pay scheme must be in place which reflects their contribution and everyone should have the opportunity to share in the profits they help to create.

Everyone should know what is expected of them and should have received sufficient training to enable them to be fully skilled in that task. There should be opportunities for everyone to develop to the best of his or her abilities; the promotion prospects and training programmes within



The company should encourage

honesty. Last year we served 4m customers - the majority of which are making a "distress purchase". At Kwik-Fit we aim for "100 per cent customer delight". It is a standard that we have set ourselves and a promise to our customers that is the main theme of our advertising on which we spend around £10m per year.

Unfortunately we do not achieve this in every single case. Two years ago we were the subject of criticism by a consumer magazine. While we did not agree with all aspects of their analysis, their findings taught everyone within Kwik-Fit a valuable lesson. It showed that people who did not follow their training and the company's procedures could jeopardise the company's reputation.

This criticism made us review our operating practices. While we had procedures and training programmes in place we found that they were not always being carried out effectively.

Everyone should know what is expected of them and should have received sufficient training to enable them to be fully skilled in that task. There should be opportunities for everyone to develop to the best of his or her abilities; the promotion prospects and training programmes within

The company which is honest acknowledges where there are areas for improvement and accepts criticism which can be turned into a force for good provided proper steps are taken to make change.

We publish our results within 15 working days of the year end. We established systems to improve our profitability but we have realised other benefits. Our people know our culture and it is made clear that anyone who breaks the rules has no place within the company.

We have not always managed to achieve all the things we have outlined above all of the time. I know that because human beings are fallible, there have been occasions when someone has been let down - but we try and keep trying to develop and maintain our standards. It must be an obsession and what I would describe as a "magnificent obsession". I have found that our principles form the basis not only for an honest culture but a profitable business.

Next Monday: Len Platt of Hewlett-Packard concludes the series with tips on how to keep close to your employees.

ARTS

Architecture / Colin Amery

Pledge to move back to town

For the man in the street, or on the bypass, the planning process, which has such an impact on our everyday lives, remains a great mystery. We all know that there is a complex, intrusive and definitely bureaucratic planning system which, in theory, regulates the shape of our environment.

The system is meant to keep the planning process clean, decent and legal. It is also meant to reflect the democratic will of Parliament and, through the complex system of local democracy, reflect the will of the people.

But a glance at the condition of many of Britain's towns and villages shows that there are other, more powerful, forces at work: economic, political and market forces.

When Baroness Thatcher was prime minister she had regular private meetings with property developers, builders and retailers with the aim of simplifying and speeding up the planning process.

The result was the 1980s boom - the spread of bypasses and motorways and the over-supply of superstores and offices.

From 1986 to 1992, development was focused on out-of-town locations and as a result the traditional high

street has been under tremendous pressure. As we park our cars outside the supermarket, there are lingering worries about the empty shops belonging to anxious traders in the smaller towns. The lower levels of consumer spending in the past few recessionary years have not helped and there is no doubt that competition from the shopping centres built in the 1980s has had a direct effect on the town they "serve".

Many will feel the new guidance is a belated reaction to the proliferation of new developments

One of the little known aspects of planning is the Planning Policy Guidance Notes. These notes, known as PPGs, which appear regularly as supplements to planning Acts and government circulars, set out government policy on different aspects of planning.

It was "PPG 6 Major Retail Development", issued in 1988, which seemed to set the seal of planning approval on the major out-of-town shopping developments. Now, in an almost complete volte-face, a revised version of the retail

development guidance note has been issued, emphasising the need to revitalise town centres.

Many will feel that the new guidance is a belated reaction to the proliferation of new developments: the stable door is being closed long after the retail runners have galloped all over the kingdom.

The new guidance note does, however, offer a balanced view that would permit further out-of-town or edge-of-town retail development, providing it does not affect the vitality

made a forthright and pointed speech at last week's seminar on planning and development control, organised by the Town and Country Planning Association.

He pledged his help to those who are willing to, "achieve the quality of traditional town centres which they value, and put the heart back into cities". Good urban design in town centres, he said "demands vitality in the urban property market".

Vitality flows from people's decisions to shop there. In turn that depends on a positive approach to planning and managing town centres.

It also means discouraging development on green-field sites on the edge of cities.

"Out-of-town shopping centres require people to travel by car. They deny the opportunity to make one journey serve several purposes. Business parks on the bypass also demand that people drive to work and having driven to work they have to drive out for their lunch, or to pick up a few items for their evening meal. Such developments are divisive - they deny access and choice to those without a car; they are both car-dependent users."

Mr John Gummer, secretary of state for the environment,

determinant of the way we build. When it comes to the future of town centres he was very clear: "I want to see town centres which serve the whole community and provide a focus for retail development where the proximity of competing businesses facilitates competition from which consumers benefit. I want to see town centres which contain variety and activity, and in which a whole series of different uses are encouraged."

"Such diversification of use can ensure that the economic activities reinforce each other, and make town centres more attractive to local residents, shoppers and visitors. I want to see a range of activities - entertainment, restaurants and cafes, health and educational activities."

"Towns need to be places where people choose to live, and work and enjoy themselves. I want to see us improve the quality of our towns so that we can reduce the pressures of urban sprawl and the development of green field sites."

These are stirring and appropriate words for the next decade. But are they in time to bring about the renaissance of our towns and the improvement in the quality of urban life that is so necessary?



Frank Gallagher as Salter and Jim Twaddle as McGee wrestle with the coalface politics

Theatre / Malcolm Rutherford

Dark and desperate down in the pit

Roving singers offer new blend of recordings

Richard Fairman on a virtuoso display by an amateur choir

Presumably there still are amateur choirs up and down the country which pride themselves on singing unaccompanied choral music, but we do not hear much of them on recordings any more. The rise of the professional chamber choir - a striking feature of musical life in recent years - has put paid to that.

These new choirs are made up of roving freelance singers, who move from one group to another as and when they are needed. The singers know each other well and can re-group into perfectly-blended ensembles on demand. They are professionals in every sense, each with an account book behind his or her shoulder.

Depending on the music being performed, about four of each voice make up a choir, the alto being women or men as preferred, sometimes a mix of each. The Sixteen, founded and directed by Harry Christophers, keeps close to that total, as its name implies. Its altoes are all men, sweet-toned, but not often making their presence felt. Otherwise the choir's singing at the Queen Elizabeth Hall on Thursday was clean, accurate, expressive - professional in the best sense.

At its finest it gave a joyful display of what a choir like this can achieve. The re-issue of the original recordings of Benjamin Britten's unaccompanied choral works in the past year or two has been valuable as

historic material, but how bumbling they sound by comparison, how delightfully amateur. Britten wrote brilliant music for choirs and a couple of Sunday afternoons in the church hall are not enough to get it right.

The Sixteen is engaged on recording all the composer's choral music, which means the singers have it on the tip of their tongues. The central section of the *Hymn to St. Cecilia* whisked past, a model of lightness, as each fugal entry chased after the other. The late cycle of medieval lyrics, *Sacred and Profane*, is not among Britten's best work, but it sounds far more convincing when its close-packed dissonant harmonies are sorted out as clearly as they were here.

For this all-English programme Britten was paired with Purcell. Heard in close proximity, Purcell is revealed as the more ambitious in his response to the words. In just a few minutes the anthem "Blow up the trumpet in Siloa" covers an enormous amount of ground, from brassy chorals fanfares to mourning, to affinities.

The Sixteen has all this well within their grasp, though Christophers moulds the music so suavely that his performances can sound over-cultivated. Solos from within the choir were confidently taken.

The Sixteen is sponsored by Quatuor Electroacoustics Ltd

A new fringe theatre in London, The Bridewell, has opened at the St Bride Institute at Bride Lane, Fleet Street. It deserves to be a roaring success.

The auditorium is built over a disused Victorian swimming pool - around the walls is a raised wrought-iron gallery, and above, a glazed roof.

The pool was built in 1883, and was closed in 1972.

Last year, Carol Metcalf and her company, Breach of the Piece, staged *Much Ado About Nothing* in the shallow end of the pool, and the idea of a theatre emerged. After five months' work, £200,000 from the Institute and some non-invasive design by Lloyd Leroy Architects, the theatre opened.

The pool itself is now the orchestra pit.

The theatre's owners and governors, the St Bride Institute, are planning exhibitions and conferences in the space; the theatre's artistic director, the tireless Metcalf, can offer the theatre for a single early-evening after-work corporate show or a lunch-time revue (imagine how many people fit into a 25-metre swimming pool).

The schedule includes Sondheim's *Pacific Oceans* later this year, but the Bridewell has opened with Shakespeare.

Julius Caesar gave the world the "most unkindest cut of them all"; this has nothing to do with the Lorena Bobbit case in Virginia, and everything to do with getting *Julius Caesar* down to two hours on stage with a small cast.

The result is more a recital than a play.

The essentials of *Julius Caesar* remain.

Classical music awards

The Classical Music Awards, the principal international prize-giving ceremony for classical music, were presented at the Royal Albert Hall in London on Friday night.

The 1993 winners were: Singer of the Year (Male) - Thomas Hampson; Singer (Female) - Cecilia Bartoli; Instrumentalist - Yuri

Bashmet; Composition - No 4 by Lutoslawski; Orchestra - New York Philharmonic; Newcomer - Sarah Chang; Recording - Gorecki's Symphony No 3 (Nonesuch); Festival Concert Series - Tender is the North, Barbican, London; Chorus - Arnold Schoenberg Choir; Chamber Group - Kronos Quartet; Early Music Group -

Orchestra of the 18th Century, Holland; Conductor - Valery Gergiev; Television Broadcast - The Vampyr, BBC; Opera Production - Oedipus Rex, Saito Kinen Festival, Japan; Personality of the Year - José Carreras.

The Awards are sponsored by Kenwood.

Antony Thorncroft

run. Woody Allen continues playing clarinet on Mon evenings. Closed Sun (211 East 35th St, 758 2272)

● Laughter on the 23rd Floor: Neil Simon's 27th Broadway play, about a group of writers trying to write a new show, is one of his finest comic efforts. Directed by Richard Rodgers, 226 West 48th St, 307 4100

● The Sisters Rosensweig: Wendy Wasserstein's play, a comedy with serious undertones, about the reunion in London of three American Jewish sisters (Ester Barnyone, 243 West 47th St, 238 8200)

● Heartbreak House: Shaw's play alternates with Dostoevsky's *The Brothers Karamazov* in a Jean Cocteau Repertory production (Bowery Lane, 330 Bowery at Bond St, 677 0500)

● She Loves Me: the 1963 Bock, Harnick and Masterton musical is a delicate, unabashedly simple story with all the humanity, integrity and charm that Broadway's mega-musicals lack (Brooks Atkinson, 255 West 47th St, 307 4100)

● OPERA/DANCE Metropolitan Opera Tonight's performance is the first this season of *Le nozze di Figaro*, with Helen Donath, Ruth Ann Swenson, Dawn Upshaw and James Morris (in repertory till Feb 24). This week's performances also include Lucia di Lammermoor and *Elektra*. A new production of Britten's *Death in Venice* opens on Feb 7 (362 6000)

State Theater New York City Ballet's winter season runs daily except Mon till Feb 27, with matinee

and evening performances on Sat and Sun. A new Peter Martins work is premiered on Feb 3. Dorcey Bussell gives guest performances on Feb 9, 10, 12 and 16 (870 5570)

Joyce Theater Erick Hawkins Dance Company is in residence this week. Feb 1-6: Elisa Monte Dance Company, Feb 8-13: Lucinda Childs Dance Company (242 0800)

CONCERTS Avery Fisher Hall Tomorrow's New York Philharmonic concert, conducted by Neeme Järvi, includes works by Langgaard, Bruch and Sibelius. On Thurs, Fri afternoon, Sat and next Tues, Kurt Masur continues the tradition of featuring members of the orchestra as soloists, with a programme including Bach's Second Brandenburg Concerto and world premiere of Ned Rorem's English Horn Concerto. Feb 10: world premiere of Schnittke's Eighth Symphony. Feb 13: Mirella Freni and Nicolai Ghiaurov (875 5030)

Carnegie Hall Feb 1 and 3: Zubin Mehta conducts Israel Philharmonic. Feb 2: Vladimir Spivakov and Moscow Virtuosi. Feb 4: Dresden Philharmonic. Feb 6: Rostropovich conducts National Symphony Orchestra. Feb 7: Minnesota Orchestra. Feb 18: Ozawa and the Boston Symphony (247 7800)

JAZZ/CABARET Eartha Kitt begins an engagement tomorrow at Carlyle Hotel (Madison Ave at 76th St, 744 1600)

● Jose Feliciano begins an engagement tomorrow at the Blue Note (131 West 3rd St, 475 8892)

● Singer Gail Wynters and the Bill Charlap Trio are in residence at Michael's Pub for an open-ended

run. Woody Allen continues playing clarinet on Mon evenings. Closed Sun (211 East 35th St, 758 2272)

● Laughter on the 23rd Floor: Neil Simon's 27th Broadway play, about a group of writers trying to write a new show, is one of his finest comic efforts. Directed by Richard Rodgers, 226 West 48th St, 307 4100

● Westie Whitfield, one of the most assured jazz-cabaret voices to grace New York in recent years, is currently at work in the Oak Room of Algonquin Hotel (59 West 44th St, 840 6800)

● This week's programme at The Café is dominated by Holly Cole Trio, whose latest album *Don't Smoke in Bed* has helped spread the charms of Cole's versatile voice (380 Lafayette St, 533 7000)

● The Café is dominated by Holly Cole Trio, whose latest album *Don't Smoke in Bed* has helped spread the charms of Cole's versatile voice (380 Lafayette St, 533 7000)

● The Café is dominated by Holly Cole Trio, whose latest album *Don't Smoke in Bed* has helped spread the charms of Cole's versatile voice (380 Lafayette St, 533 7000)

● The Café is dominated by Holly Cole Trio, whose latest album *Don't Smoke in Bed* has helped spread the charms of Cole's versatile voice (380 Lafayette St, 533 7000)

● The Café is dominated by Holly Cole Trio, whose latest album *Don't Smoke in Bed* has helped spread the charms of Cole's versatile voice (380 Lafayette St, 533 7000)

● The Café is dominated by Holly Cole Trio, whose latest album *Don't Smoke in Bed* has helped spread the charms of Cole's versatile voice (380 Lafayette St, 533 7000)

● The Café is dominated by Holly Cole Trio, whose latest album *Don't Smoke in Bed* has helped spread the charms of Cole's versatile voice (380 Lafayette St, 533 7000)

● The Café is dominated by Holly Cole Trio, whose latest album *Don't Smoke in Bed* has helped spread the charms of Cole's versatile voice (380 Lafayette St, 533 7000)

● The Café is dominated by Holly Cole Trio, whose latest album *Don't Smoke in Bed* has helped spread the charms of Cole's versatile voice (380 Lafayette St, 533 7000)

● The Café is dominated by Holly Cole Trio, whose latest album *Don't Smoke in Bed* has helped spread the charms of Cole's versatile voice (380 Lafayette St, 533 7000)

● The Café is dominated by Holly Cole Trio, whose latest album *Don't Smoke in Bed* has helped spread the charms of Cole's versatile voice (380 Lafayette St, 533 7000)

● The Café is dominated by Holly Cole Trio, whose latest album *Don't Smoke in Bed* has helped spread the charms of Cole's versatile voice (380 Lafayette St, 533 7000)

● The Café is dominated by Holly Cole Trio, whose latest album *Don't Smoke in Bed* has helped spread the charms of Cole's versatile voice (380 Lafayette St, 533 7000)

● The Café is dominated by Holly Cole Trio, whose latest album *Don't Smoke in Bed* has helped spread the charms of Cole's versatile voice (380 Lafayette St, 533 7000)

● The Café is dominated by Holly Cole Trio, whose latest album *Don't Smoke in Bed* has helped spread the charms of Cole's versatile voice (380 Lafayette St, 533 7000)

● The Café is dominated by Holly Cole Trio, whose latest album *Don't Smoke in Bed* has helped spread the charms of Cole's versatile voice (380 Lafayette St, 533 7000)

● The Café is dominated by Holly Cole Trio, whose latest album *Don't Smoke in Bed* has helped spread the charms of Cole's versatile voice (380 Lafayette St, 533 7000)

● The Café is dominated by Holly Cole Trio, whose latest album *Don't Smoke in Bed* has helped spread the charms of Cole's versatile voice (380 Lafayette St, 533 7000)

● The Café is dominated by Holly Cole Trio, whose latest album *Don't Smoke in Bed* has helped spread the charms of Cole's versatile voice (380 Lafayette St, 533 7000)

● The Café is dominated by Holly Cole Trio, whose latest album *Don't Smoke in Bed* has helped spread the charms of Cole's versatile voice (380 Lafayette St, 533 7000)

● The Café is dominated by Holly Cole Trio, whose latest album *Don't Smoke in Bed* has helped spread the charms of Cole's versatile voice (380 Lafayette St, 533 7000)

● The Café is dominated by Holly Cole Trio, whose latest album *Don't Smoke in Bed* has helped spread the charms of Cole's versatile voice (380 Lafayette St, 533 7000)

● The Café is dominated by Holly Cole Trio, whose latest album *Don't Smoke in Bed* has helped spread the charms of Cole's versatile voice (380 Lafayette St, 533 7000)

● The Café is dominated by Holly Cole Trio, whose latest album *Don't Smoke in Bed* has helped spread the charms of Cole's versatile voice (380 Lafayette St, 533 7000)</

It's the business cycle, stupid

The slogan "It's the economy, stupid" is indelibly associated with Bill Clinton's 1992 presidential campaign. Yet although it made good sense then to focus attention on immediate ills, such as high unemployment, such an approach is now a political liability. The relevant question today is not the vitality of the recovery (that can be taken for granted, arctic weather and earthquakes notwithstanding), but where the US stands in that constant of economic life: the business cycle.

How mature is this cycle? When will the economy run out of capacity and begin to face inflationary pressures? The question seems daft until you recall that the US will shortly enter its fourth year of relatively robust growth. Given that the preceding recession was mild, it is not safe to bet that the economy will still be strong when the New Hampshire primaries open in two years.

Some deceleration from the 6 per cent annualised growth of the fourth quarter seems assured. But given the accumulated momentum, growth may level off at 3.5-4 per cent. Paradoxically, such strength poses risks, warns Mr William Brown, chief economist at J.P. Morgan, the New York bank. Calculations by the Federal Reserve and others indicate the economy's long-run potential rate of growth is only 2.0-2.5 per cent. Excess capacity is thus disappearing rapidly: the rate of capacity utilisation in manufacturing industry is already close to the 83 per cent level previously associated with rising inflation.

And the US labour market is entering the inflation danger zone. Allowing for demographic trends, Mr Brown reckons a jobless rate (on the current definition) of about 5.75 per cent constitutes "full employment" in the sense that any further reduction in unemployment would cause accelerating inflation, and thus be unsustainable. The jobless rate has plunged 1.5 percentage points to 6.4 per cent in just 18 months. At this rate of decline, the US will hit full employment in about nine months.



MICHAEL PROWSE
on
AMERICA

Once cyclical expansions really get going, they are hard to control. If the Fed is to prevent inflation rising, it may have to tighten policy quite aggressively. Against conventional wisdom, Mr Brown predicts that Mr Alan Greenspan, chairman of the Fed, will raise short-term interest rates, currently 3 per cent, by a quarter point before delivering his Humphrey-Hawkins congressional testimony in late February. (The conventional wisdom is that rates will not be raised until March or possibly even midyear.)

Thereafter the squeeze will have to intensify: by the end of this year short rates will be 4.5 per cent, rising to 5.5 per cent late in 1995. This sounds draconian. Yet although an increase of 2.5 percentage points would probably put a large dent in equity and bond prices, it would hardly be tough by historical standards. In the past six business cycles, short rates have risen by an average of 5.7 percentage points; even if one ignores the inflation-prone 1970s, the average increase was 3.5 percentage points.

The J.P. Morgan analysis, however, is only as good as its assumptions. Some Wall Street economists – for example Mr Bruce Steinberg at investment house Merrill Lynch – believe industrial capacity is growing much faster than official figures imply. He also rejects conventional estimates of long-run potential growth on the grounds that corporate restructuring has raised US productivity growth.

In his view, productivity is rising at about 1.75 per cent a year against just under 1 per cent in the 1980s. Since the labour force is growing at about 1.25 per cent, this means

the potential growth rate is now about 3 per cent. There is thus more slack in the economy than conventional estimates suggest.

One might add that standard measures of inflationary pressure could be equally misleading. Most experts (including the Fed) agree that the consumer price index overstates inflation, which is actually nearer to 2 per cent than the measured 2.7 per cent. Anxiety provoked by corporate "downsizing" and record levels of white-collar unemployment may also mean that the jobless rate consistent with stable inflation has fallen. At any rate it is hard to believe that many employees will be bold enough to start aggressively demanding higher pay in the near future.

It is thus possible that the current upswing could persist for several more years without generating much inflation. The economic landscape is changing in fundamental ways. The economic rise of east Asia and the adoption of market principles may well mean that the developing world – as well as some formerly communist countries – represents an historic extension of the global market; more intense competition should exert downward pressure on inflation in mature economies, such as the US.

Yet as Mr Brown points out, the extraordinary divergence in business operating rates in the US and Europe in recent years suggests that national economies are less integrated than many suspect. In particular, service sectors (two-thirds of most economies) are largely insulated from foreign competition. You cannot therefore assume that excess capacity in trading partners – or competition from the likes of China and Mexico – will prevent the US economy from overheating.

Since monetary policy operates with long and variable lags, the prudent course is surely for the Fed to tighten policy quickly and then debate the existence of a "new economic order". Taking the medium early also makes political sense. Mr Clinton would surely prefer a modest firming of rates this year to a monetary crunch while campaigning in 1996.

In recent weeks, the gas man has been calling on 1,000 homes in Edmonton, north London, to fit a little electronic gadget to their gas meters. It is the first practical step in the revolution which lies the UK domestic gas market following the decision by Mr Michael Heseltine, the trade and industry secretary, to abolish the monopoly enjoyed by British Gas.

The gadgets read the meters every six hours and transmit the information by radio to a nearby receiver from where it is piped into British Gas computers. The company can thus monitor gas consumption four times a day rather than as before, through the three-monthly meter readings.

The gadgets are part of an experiment by British Gas to improve its management of the UK gas system and cut the cost of reading meters. But they could help pave the way to the competitive market which Mr Heseltine wants to develop later this decade. The changes will be pioneering insofar as no leading industrial country has ever tried to liberalise gas sales to the extent planned in the UK.

The intention is that, after 1996, every household in the country should be free to buy its gas from as many as half a dozen competing companies. Although households will continue to receive their gas through the same pipes as before (these will still be owned and operated by British Gas), their supplier will be responsible for injecting enough gas into the system to meet its customers' demands. The supplier will therefore have to keep close tabs on its customers' consumption.

One way this could be achieved would be by attaching the Edmonton gadgets to customers' meters. These are made by Motorola, the US electronics company, and cost about £10 each, including installation.

However, British Gas has also been trying to develop a new generation of meter, which incorporates more sophisticated metering techniques as well as the reading and transmission capability. Last month it launched a venture with Gill Electronic, a tiny high technology company which won a contest held by British Gas to design a meter for the 21st century. One of the main specifications was that it should be no bigger than a building brick.

Mr Mike Gill, the founder of Gill Electronic, expects his company to be producing the

The gas meter cometh...

Metering plans will be crucial to liberalising the UK gas market, say David Lascelles and Robert Corzine

meters at a rate of about 100,000 a year within 18 months. "This new technology will bring dramatic changes to the metering industry," he says.

He declines to say how the new meters will be priced, but British Gas has indicated that they should cost about the same as standard meters, or about £50 each.

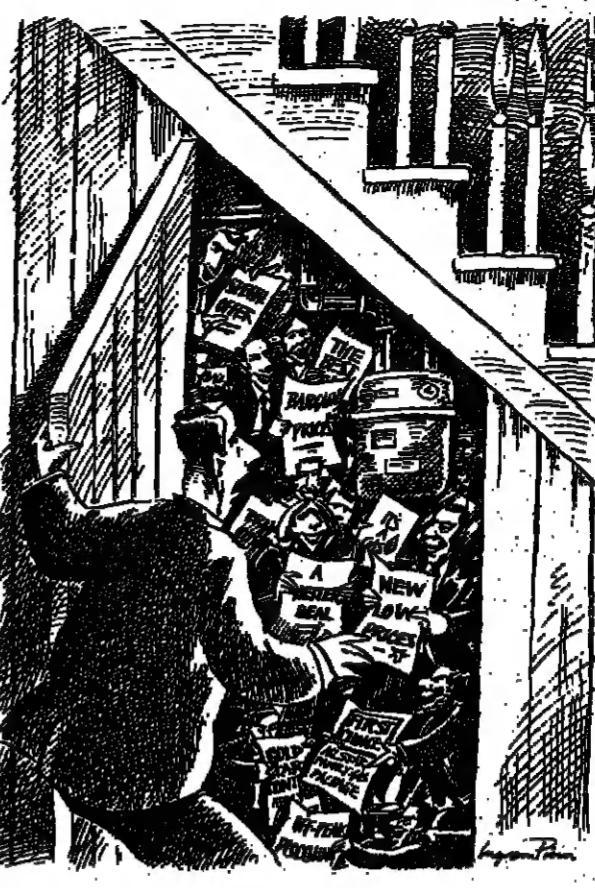
One big – and so far unanswered – question, though, is who should pay to have the new meters installed? With potentially 18m households involved, the cost could be immense. Moreover, are the meters even necessary for the free market to operate?

These questions are a big worry for the independent gas suppliers that want to break into the domestic market. Their concern is that householders will think they have to go through the cost and inconvenience of installing a new meter if they want to change supplier. This impression might be reinforced by the fact that people initially had to buy new telephones if they wanted to use Mercury, the independent competitor to British Telecom. This could lead to powerful consumer resistance which could block gas market reform.

Mr Mark Peterson, general manager of Total Gas Marketing and chairman of one of the industry groups looking at free market issues, says: "There is no need for new meters." He argues that daily balancing of demand and supply in the gas network can be done by a process known as "deeming".

Every household which opted for a new supplier would be deemed to use a specified amount of gas based on its previous five-year record, and the independent gas supplier would pipe enough gas into the system to meet the deemed demand. If there was a surplus or shortfall, this would be corrected between the supplier and British Gas periodically when the meter was read.

But this is not the way British Gas sees it. The company is worried that it would have to



"back stop" the market by making up for any temporary shortfall in supply, even though it could impose penalty charges on suppliers that fail to supply enough gas.

Mr Nick White, a director of

Homes may use one gas supplier by day but another offering cheaper rates at night

Arthur D Little, the consultancy firm which is advising British Gas on the transition to a free market, believes the only equitable way to balance the system is to install automatic metering equipment in all households. He says that

might use one supplier in the day time, but switch to another in the evening because it was offering better peak-time rates. If so, the meter would have to distinguish between use at different times of the day, probably based on four-hourly time blocks.

At an even higher level of sophistication, a combined gas and electricity meter could be programmed to calculate which source of power gave the best value at any given moment, and switch the home-heating system accordingly.

Since many of the new gas suppliers will be joint ventures between independent gas companies and local electricity companies, the scope for joint metering – and meter reading – will be considerable. "It's early days yet, and a lot of thought has to go into this," says Mr Peter Bryant, deputy chairman of United Gas, which has links with several electricity companies. However, he does not think that new meters will be an issue in the early days of the new market. "May be by 2000," he says.

Many of the issues to do with the actual operation of the new gas market will be set out in a new Network Code, which will be debated between the gas industry and Ms Clare Spottiswoode, the new head of Ofgas, the gas industry regulator, over the coming months.

With her strong penchant for competition, Ms Spottiswoode is not expected to insist on issues such as metering if they obstruct the free market.

But she realises that metering also raises fundamental issues of competition which must be cleared up before a liberalised market is introduced. In a speech last week she noted that the ownership of meters and the right to read them could convey a commercial advantage to the companies involved.

Another concern is that gas suppliers might use meters as a way of "locking in" customers and keeping out competition. Last month, Mr Gregor McGregor, director of strategic development at Ofgas, put out a consultation paper which foresees the market developing with both daily and non-daily metering.

But ultimately, it will depend on how eagerly consumers embrace the novel idea of leaving British Gas for new suppliers. The independent gas companies will be setting out to woo them shortly.

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL
Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution.

UK caught between two systems

From Ms Sarah Atkin.

Sir, In response to Joe Rogaly's excellent piece ("It is a moral issue", January 18) I would like to add the following points.

If we now lack national self-confidence and self-belief it is because, as a society, we are fragmented and caught between two conflicting value systems: modern capitalism and the monarchical state. What we have ended up with after 14 years of single-party rule is the worst of all worlds: capitalism's downside – low wages, poor skills, a crumbling infrastructure and vast extremes of wealth – operating within a constitutional system that serves the interests of an elite, is open to political interference and inappropriate to the needs of a late-20th century democracy.

The national malaise is therefore more than simply a disenchantment with politicians. If our institutions are deficient then the need for far-reaching reform is long overdue. A new constitutional settlement would not solve all our ills at a stroke but it would begin to create a culture of citizenship and give us some sense of common purpose and shared identity.

Sarah Atkin,
11 Acreell Road,
London N5 1DP

Maintaining a competitive edge in today's increasingly complex business environment is fundamental to your business success. One of the essential requirements to effective management is current and accurate reporting enabling your decision making to be both informed and timely. Increasingly organisations large and small are turning to SunSystems.

The strength of SunSystems lies in its proven versatility, its flexible and powerful reporting capacity and its truly open access to data. SunSystems complies with all major national accounting standards and operates in over 20 languages. To find out more about the world's best accounting software, call our freephone number 0800 555 789, or alternatively call us at your nearest Systems Union Office.

SunSystems
Accounting Software by
Systems Union

CALL 0800 555 789

Reforms have taken Mexico a long way

From Mr Mark Phillips.

Sir, In your editorial, "Strife in Mexico" (January 20), you fail to mention that without the Salinas administration's reforms, long-term financial stability and, therefore, lower-cost, long-term financings would be further unattainable for the population than they are today. Only in the past seven years has a 15-year busi-

ness loan or mortgage been conceivable for any but a small fraction of the population.

With or without democratic reform these measures, secured by international treaties, will go a long way to enabling the people in Mexico to put food on their own tables.

Mark Phillips,

200 West 15th Street, Apt 3C,
New York, NY 10011, US

No need to shout

From Mr J Michael Phillips.

Sir, I don't object to people who use mobile telephones to call from trains ("Impolite in the pub but fine on the train", January 20) – just those who are too stupid to realise it is unnecessary to shout over the intervening distance as well.

J Michael Phillips,

Longstone House,
Mill Lane, Chetwile,
Sherborne, Dorset DT9 6PB

Performance pay and bargaining rights

From Mr Mike Clancy.

Sir, Your article, "Power workers accept merit pay" (January 15/16), requires clarification. The new agreement for professional and supervisory staff in Eastern Electricity covers a package of terms and conditions, including the introduction of performance-related pay (PRP). However, the statement that the trade union's acceptance of PRP ends our participation in pay bargaining for this group does not reflect the terms of the agreement.

Performance appraisal categories will determine precise individual increases, but the

product of the trade union's negotiations will be paid as a minimum to individuals who meet or exceed targets. In addition, we have secured the right to represent members over objective setting and their year-end appraisal rating.

Indeed, the new scheme does not go into full effect until 1996; this provides a phasing-in period negotiated by the trade unions due to our reservations about the efficiency of PRP as a method of rewarding and motivating professional staff.

It is important that the impression given by the article is corrected, as too often trade

unions are portrayed as unable to come to terms with PRP. We have successfully combined the protection of collective pay negotiations with rewards for individual achievement in the PRP system. There is nothing in this acceptance of PRP that is incompatible with strong trade union representation into the future.

Mike Clancy,

area secretary,
Engineers' and Managers'
Association

Fletcham House,

Gatmore Lane,

Catersey,

Surrey KT16 5JS

Rethink building allowance 'defect'

From Mr David Denne.

Sir, In a press release of January 13, the government announced that it proposes to introduce legislation to "rectify a defect" in the legislation relating to the allowances attaching to commercial buildings in enterprise zones and industrial buildings elsewhere.

The supposed "defect" is that the owner of such a building who becomes entitled to capital allowances may dispose of the valuable interest in the property, through a long lease, without a clawback of capital allowances. However, to anyone with a modicum of financial awareness, that supposed defect is not a defect at all. Additionally, the fact that investors in such buildings are able to make such a disposal was specifically recognised by legislation enacted in 1978 (Section 37 of the Finance Act 1978).

The enterprise-zone allowance is a government subsidy given through tax shelter. It is, perhaps, ironic that such a subsidy is very often useless to a person who may wish to occupy a building constructed in an enterprise zone. They rarely pay full rates of corporation tax. The market, however, provides an answer. A whole industry has grown up around making efficient use of tax allowances but this does not comprise a raid on the Treasury. The arrangements simply ensure that the benefits granted by government are utilised to subsidise the cost of construction of enterprise zone buildings. This has a two-fold effect.

First, it means that a building constructed where otherwise it would not be. In other words, investors may take a risk where the cost is tax subsidised. Second, it means that rents, or premiums, on long leases, paid by occupiers are reduced. After all, rents, or premiums, are the method by

which investors recoup their investment. Lower investment costs mean lower rents or premiums.

Any amendment of the sort announced will not stop investments based on enterprise zones or industrial buildings allowances. It will, however, make some form of financing more difficult to structure, meaning that lawyers, accountants and bankers will charge higher fees. The proposed amendment was announced by Stephen Dorrell, financial secretary to the Treasury but it instinctively feels that this is not his "bright" idea.

No matter who thought it up, I would urge the government to think again. David Daws, tax partner, Richards Butler, Beaufort House, 15 St Botolph Street, London EC3A 7EE

SYSTEMS UNION
Systems Union Limited,
Northampton Lodge, Canobury Square, London NW1 2AN, England
Telephone: +44 71 354 3131
Facsimile: +44 71 354 4599
Offices in London, Paris, Frankfurt, Glasgow, New York, San Francisco, Toronto, Sydney, Melbourne, Hong Kong. Agents around the world.

FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL
Tel: 071-873 Telex: 922186 Fax: 071-407 5700
Monday January 24 1994

Tokyo: time to compromise

When Mr Morihiro Hosokawa became Japan's prime minister last summer, ending 38 years of unbroken rule by the Liberal Democratic party, he rightly identified some of the country's corrupt and antiquated political system as his coalition's principal task. By yardstick, the *shinkansen* of his reform proposals in the upper house of parliament on Friday represents a setback. It has undermined, perhaps fatally, the government's strength and credibility in the main and brought it to a standstill.

Mr Hosokawa's leadership in the face of the most serious economic crisis since the second world war is a time of uncertainty over trade. Vital decisions on stimulating and deregulating the economy are being held hostage by the row over reform. Unless it is swiftly resolved, confidence will take a further battering and, as Mr Lloyd Bentson, US treasury secretary, made clear in Tokyo yesterday, Japan's international will multiply.

That things have come to this is not Mr Hosokawa's fault. His reform bill has the potential to make Japanese politics cleaner and more transparent by replacing the current multi-seat constituency system with a mixture of single-seat and proportional representation, and had been endorsed by the lower house of parliament two months ago. Friday's failure reflects the fissiparous nature of the seven-party coalition, and in particular the implosion of the largest component, the Liberal party, 17 of whose members crossed the floor to vote with the opposition LDP. Mr Hosokawa is now in the ironic position of relying on the power brokers in the LDP itself - the only party which can assure him of a majority - to salvage at least part of his plan.

Important change

Painful as it may be for the prime minister, a compromise between the government and the LDP in political reform is both the current parliamentary situation. Saturday's compromise is impossible, for the LDP has proposals of its own. Although they dilute Mr Hosokawa's

plan in various ways to benefit the LDP, they make important changes - to single-seat constituencies, which reduce competition between parties on policy grounds rather than encouraging individual politicians from the same party to buy each other off.

Stagnant economy

It is not just on the economy that the government and the LDP need to reach an agreement. The stagnant state of the economy is, if anything, a more pressing concern. In repeated action, in spite of promises of an economic stimulus package in recent months, Mr Hosokawa has failed to deliver, and his credibility is likely to be hit on such measures as a cut in the public sector. This brings Japan to the brink of collapse. The Bank of Japan recently agreed to fund a rescue package for Frankfurt-based metals, mining and industrial conglomerates.

A corporate implosion of this scale is rare in Germany. Not since the AEG electricals group went bankrupt in 1982 has so large a German company come so close to the edge. "The last thing was a shock," said one source last week. "Everybody is asking how it could happen."

The affair, afflicting a company with annual sales of DM12bn and 58,000 employees, is not merely embarrassing. It has prompted an unusual degree of soul-searching among senior German bankers and managers, who are confronting a public demonstration of their own failings.

The story of the company's debacle is a complex tale of one man's personality and the inadequacies of Germany's system of corporate governance. At the centre is Mr Schimmelbusch, a Jesuit-educated businessman who could deflect criticism from older bankers with the same charm that could charm the foreign financial community. His command of English and a favourite with Anglo-American financiers, few of whom remained unpersuaded by his rhetoric.

In the job of chief executive of Metallgesellschaft in after 15 years, the company

plan to various ends to benefit the LDP, they make important changes - to single-seat constituencies, which reduce competition between parties on policy grounds rather than encouraging individual politicians from the same party to buy each other off.

The party was to celebrate Mr Pöhl's 60th birthday, but the mood turned sombre when Mr Hilmar Kopper, the chairman of Deutsche Bank, mentioned to other guests that all was not well with Metallgesellschaft, Germany's 13th biggest industrial company.

The day before the party, Mr Heinz Schimmelbusch, the Austrian who was then Metallgesellschaft's chief executive, visited Schleswig-Holstein with a request to meet to mounting liquidity problems at MG Corp, the company's US trading subsidiary.

That weekend, officials from Deutsche Bank and Dresdner Bank, the two biggest banks in Germany and major shareholders in Metallgesellschaft, put together DM1.5bn (550m) in emergency funds to meet mounting cash-calls triggered by MG Corp's speculative trading in derivatives.

"A technical problem," said Mr Kopper, "but liquidity was days later."

This original proposal proved an understatement. Within weeks, Mr Schimmelbusch had been sacked, together with his director, and four other members had left. Metallgesellschaft had been in the red for the year to end of September 1993, and said it may lose at least DM1.5bn from its exposure in oil-futures markets. This brought the company to the brink of collapse.

The company recently agreed to fund a rescue package for Frankfurt-based metals, mining and industrial conglomerates.

A corporate implosion of this scale is rare in Germany. Not since the AEG electricals group went bankrupt in 1982 has so large a German company come so close to the edge. "The last thing was a shock," said one source last week. "Everybody is asking how it could happen."

The affair, afflicting a company with annual sales of DM12bn and 58,000 employees, is not merely embarrassing. It has prompted an unusual degree of soul-searching among senior German bankers and managers, who are confronting a public demonstration of their own failings.

The story of the company's debacle is a complex tale of one man's personality and the inadequacies of Germany's system of corporate governance. At the centre is Mr Schimmelbusch, a Jesuit-educated businessman who could deflect criticism from older bankers with the same charm that could charm the foreign financial community. His command of English and a favourite with Anglo-American financiers, few of whom remained unpersuaded by his rhetoric.

In the job of chief executive of Metallgesellschaft in after 15 years, the company

was against the wall was demolished on Friday December 3, the day he met Mr Schnitzel with an urgent request for money. Mr Schimmelbusch was asked by the FT to comment on rumours that MG Corp was in difficulties and that it needed extra funds. He denied the rumours, adding that the meeting that morning was routine. He invited the FT to a subsidiary, but when pressed the meeting never materialised.

Critics of the German twin-bond system argue that supervisory board members are often caught at guard because they enjoy such close relationships with the managers they are supposed to supervise.

The position of influence enjoyed by supervisory boards is in question as never before. Mr Otto Lambsdorff, a leading member of the Free Democratic party and chairman of DSW, Germany's largest small shareholder organisation, told the FT this week. "They look after the company's capital market issues, they advise on mergers and acquisitions, and in some cases they own big shares as well. It is not surprising that their judgment as supervisory board members is clouded."

The comments are particularly pertinent in the Metallgesellschaft case. Deutsche and Dresdner banks both backed Mr Schimmelbusch's acquisition spree, reaping plump advisory fees and interest income on loans in the process.

Mr Lambsdorff argues that more supervisory board members should be independent. To reduce the influence of banks, he would like to limit the number of different supervisory board seats occupied by individual from 10 to four, and to ban banks from owning more than 10 per cent of industrial companies.

Other critics of the board system have suggested alternative reforms. Professor Ekkart Wenger, a noted shareholder activist, says that Mr Schimmelbusch is able to blame the poor performance of the company behind opaque accounts. The true state of operating performance been obvious in 1991-92, under accounting rules, Mr Wenger says. Mr Schimmelbusch would have survived as chief executive, he said.

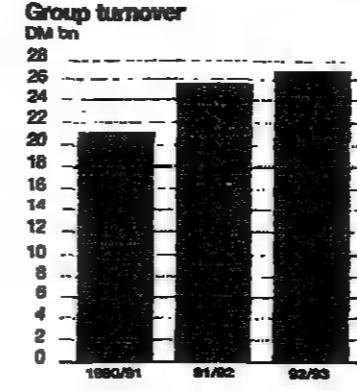
One banker who attended the meeting said he hoped that the affair would be a catalyst for greater change in German corporate life. This may be optimistic. The first reaction of German bankers has been to batten down the hatches: few details have so far emerged from the boardrooms of Deutsche and Dresdner banks of the postmortem currently under way.

The big banks' close and extensive links with industry are at the heart of the German model of corporate capitalism and are unlikely to be relinquished without a fight. For the time being, this model, the Metallgesellschaft case, exposed the fault at the heart of the system.

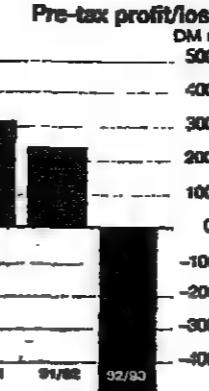
A giant burnt by hot metal

Metallgesellschaft: shock to the German corporate model

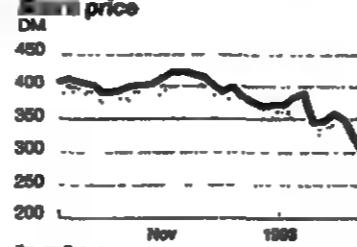
Group turnover



Pre-tax profit/loss



Share price



pany, he was regarded as just the man to inject a new lease of life into what had become a dull operation. "He was seen as a man who could last get things done," said a senior Frankfurt fund manager.

He quickly embarked on a bold diversification strategy which took the group into its old core businesses of mining and metals and areas such as environmental technology. The strategy led to an explosion of sales until 1992. But his acquisition of MG Corp failed to deliver the immunity to the old cyclical businesses which it was designed to achieve.

Metal prices fell, triggered by cheap imports from the former Soviet bloc after the end of the cold war. Losses of DM12bn in 1991-92 at Kolbenschmidt, the car components subsidiary, and of DM290m for the same period at Schleswig, the machine tools unit, compounded heavy losses from metals smelting and mining.

It was a gamble which failed when the oil price turned down, leaving the hedging strategy exposed as inadequate.

Mr Hurd is said to be keeping a tight rein on the company's financials, and to be keeping a close eye on the group's spending.

Mr Schimmelbusch's ability to keep him going almost until the last minute - barely a month before his departure - has been renewed for another five years - highlights at least one important element of control.

The first is that Metallgesellschaft's financial control systems failed to avert MG Corp's adventure in the oil-futures market, or to provide any indications of problems until it was too late.

This is not solely an internal issue.

As Mr Tyl Necker, president of the BDI, the Federation of German industry, remarked last week, increasing numbers of German industrial companies are engaged in international dealings, in part to diversify their markets for their traditional products. "Those who do this sort of thing

ties in the US. The volume of oil which MG Corp contracted to deliver on a long-term basis is believed to have risen tenfold to nearly 100m barrels during the course of last year.

It was a gamble which failed when the oil price turned down, leaving the hedging strategy exposed as inadequate.

Mr Hurd is said to be keeping a tight rein on the company's financials, and to be keeping a close eye on the group's spending.

Mr Schimmelbusch's ability to keep him going almost until the last minute - barely a month before his departure - has been renewed for another five years - highlights at least one important element of control.

The first is that Metallgesellschaft's financial control systems failed to avert MG Corp's adventure in the oil-futures market, or to provide any indications of problems until it was too late.

This is not solely an internal issue.

As Mr Tyl Necker, president of the BDI, the Federation of German industry, remarked last week, increasing numbers of German industrial companies are engaged in international dealings, in part to diversify their markets for their traditional products. "Those who do this sort of thing

Robert Mauthner

examines the frustrations caused by cuts and savings in the Foreign Office

Diplomatic disquiet

There was almost a whiff of revolution in the air at Whitehall, when it was announced last week that Mr Douglas Hurd, the foreign secretary, would address the massed ranks of his department at the request of the US trade unions.

It is an unprecedented move and could attract a large London-based staff, who will gather today in the grandiose surroundings of the Durbar Court, restored to its original Victorian splendour a few weeks ago.

The that Mr Hurd has agreed to address such a meeting demonstrates that he recognises diplomats have genuine fears for anxiety, not only about their career prospects but about the future of the foreign service as a whole.

Though the damage done to the Foreign and Commonwealth reputation by Mrs Margaret Thatcher's constant sniping and criticism largely been repaired by the present government, financial constraints

have provoked fresh worries. That does not mean that there is an atmosphere of militancy in King Charles House. Most of the staff, and even their unions, concede that Mr Hurd is a good boss, as well as a good foreign secretary. One or two have been heard to say, somewhat rashly, that he is "the greatest foreign secretary this century".

Others, much less flattering, merely consider that he is very successful at not rocking the boat, but that he has not shown an inordinate amount of imagination in the formulation of policy. One middle-ranking diplomat, who refused to attend today's meeting, said it would be "just like a journalist listening to a press release being read out by a Foreign Office spokesman".

Yet almost everyone agrees that Mr Hurd has done his utmost to defend his department against the assaults of the Treasury, and that

particular success in damage exercise during autumn's public expenditure survey.

Nevertheless, in spite of small increases in real terms during the three-year period covered by the survey, the Foreign Office will be in a position of 11 per cent in real terms in the FCO's overall budget for the period, fuelling fears of reductions in posts and staff.

Though the Foreign Office says it is not "anticipate" reductions of diplomatic posts "at the moment", it can be little doubt that this will happen in the longer run, in spite of the opening of 20 new posts in 1990.

Undeniably, there has been a steady decline in Britain's overseas representation over the past 15 years. The FCO's overall budget for 1993-94 is 19 per cent between 1979 and 1993, though it has risen again by some 5 per cent, as a result of the

opening of new posts and the introduction of new visa regimes.

Comparisons with countries of similar size and importance, such as France and Germany, show that Britain is falling behind. Last year, Britain had 217 posts abroad, compared to France's 281 and Germany's 230. At the same time Britain's share of corporate finance was much lower than France's and Germany's.

Further concern about the Foreign Office is caused by the results of a management study which showed that the hours being worked by senior staff were more than long - in some senior cases as much as 70 or 80 hours a week, and in some cases as few as 41 hours for which they are paid.

In addition, a market-testing project covering 12 internal services has raised fears that more jobs will be cut or staff transferred. The services include language train-

Banking on failure

Who will get the job of selling Europe to the Brits? The search for a candidate to run the European Commission's London office is looking increasingly jinxed; at least one prospective applicant has declined the offer. The recruitment has stalled thanks to an internal EC argument over whether to pick an in-house candidate or gamble on an outsider.

It may be a laudable attempt to top people's list at a time when the banking sector is generating increasingly profits. But it is a rather random and extreme move into the calculations. After all, what good is it to TSB shareholders if everyone else flops in 1994-95?

Beering up

Philanthropy is not yet dead it seems, particularly when it's good for the corporate image. Miller Brewing, the Philip Morris

subsidiary, last week helped those struck by the recent natural calamities in the US.

First it steamed into the LA earthquake by donating two production lines at its Irwindale, California, brewery, to produce 3m bottles of water instead of beer. Then it ceased beer production for two days at its flagship plant in Milwaukee, America's beer capital. It said it was worried for its workers' safety when temperatures in the upper mid-west fell as low as 30 degrees below.

Poisoned chalice

Who will get the job of selling Europe to the Brits? The search for a candidate to run the European Commission's London office is looking increasingly jinxed; at least one prospective applicant has declined the offer. The recruitment has stalled thanks to an internal EC argument over whether to pick an in-house candidate or gamble on an outsider.

Sir Leon Brittan, the EU's chief trade negotiator and senior UK commissioner, believes that spreading the net will ensure the best quality. Other bureaucrats, notably David Williamson, secretary general, are pushing for an insider to run the 25-strong London office. So Geoff Martin, the temporary stand-in, must rate

chances. However, the new unfilled post may well be a question of whether it is being kept open for an unlucky Tory who had a hand in the forthcoming European elections.

Philip Bowring, the editor of the *Financial Times*, says that the Foreign Office's new economics editor, just in from Parky, will be getting a letter to remind him that he accepted the wager in air.

Debating points

However, Lord Healey's more pressing things on his mind than Lord Parkinson's latest gaffe. When Observer contacted him yesterday he seemed more interested in Simon Jenkins' suggestion, in *Today* on Saturday, that there have been no English novels on life in a provincial town since George Eliot's *Middlemarch*, whose serialisation on BBC TV currently causing much debate among the chattering classes.

What about the Arnold Bennett? D. Lawrence, in name but two, Lord Healey?

Men only

What have Orthodox Jewry and Islamic fundamentalists got in common? More than you might think. A local *Shabbat* in Jerusalem has just caved in from a section of its users and

Free Citizens' party challenges German political establishment

With plentiful supplies of coffee and cakes, and a fair amount of procedural confusion, a worthy citizen gathered yesterday in an unremarkable hotel in Wiesbaden, an eminently respectable capital of the state of Hesse, to found the latest challenge to the German political

The Bund für Bürger (BFB), or Free Citizen Alliance, plans to campaign for freedom, the market, and the preservation of the Deutsche Mark in the forthcoming European elections in June, and in the general election for the German Bundestag in October.

If it were not for the third of campaign issues, the BFB might be a hopeless fit at the cracking of German democracy. But the BFB is saving the D-Mark from being taken up in a nebulous European currency unit, created by the Maastricht process of monetary and monetary union, and it is aimed by about 10 per cent of the German population. It could prove a winner at a time of widespread disillusion with the main parties in political life.

There is also more than a

saving the D-Mark could turn out to be a vote-winner, writes Quentin Peel from Weisbaden

smoking suspicion that the new party is trying to steal a march from the hand of Mr Jörg Haider, the rightwing Austria's Freedom party, who gained wide support and notoriety by appealing to Jewish xenophobes.

The BFB is the brainchild of Mr Michael Brunner, former Minister to Mr Helmut Kohl, the senior German commissioner in Brussels and principal challenger of the Maastricht treaty before the German constitutional court last year.

Mr Brunner looks more like a bank manager than a Don Quixote, with a round, earnest face and spectacles. Yet he has lost his job and risked his career to fight the treaty, and the overwhelmingly pro-European BFB.

He is Mr Haider's "a most interesting ideas".

He regards the founding meeting of the party to be

bad to be minimised. It is about preserving something."

"The word bourgeois is not a swearword any more," said Professor Bernd-Thomas Ramel, who describes himself as an entrepreneur. "It means a consciousness of freedom with responsibility."

Mr Brunner is clear that his main platform is anti-European. He does not want to dismantle the European Union, but he wants to make sure it is no more than a loose confederation of nation states. He does not want to lose the D-Mark, and he wants to make sure Germany's money pays first of all for German unification, before it is redistributed round the rest of the EU.

His problem is that he is plugging into an increasingly crowded market place. Another "citizens' movement", the Hamburg-based Statt Partei - "Instead of a party" - decided on Saturday to organise on a national basis.

As for the far right, Mr Brunner will have to contend with the well-organised Republicans and the Deutsche Volksunion (DVU) and the NPD. They could split the conservative, nationalist vote and all fail to gain the 5 per cent support needed for a seat in any parliament.

They are all frustrated with the political process, and will turn to former political parties.

"All the parties are the same," said Mr Ralf Gutmann, president of the National Democratic Association. "It is

Japan's LDP faces call to back reform

By William Dawkins in Tokyo

Members of Japan's ruling coalition today called on the opposition Liberal Democratic party in an attempt to revive political reform plans, crippled by a revolt in the alliance's own camp.

Proposals for the most radical reorganisation of Japan's scandal-tainted democracy for more than 60 years were voted down at their final hurdle in the upper house of parliament on Friday.

A defiant prime minister Morihiro Hosokawa, who has staked his job on reforming the political and electoral system, vowed at the soldier's rally. Mr Hosokawa also said he would, as planned, Bill Clinton,

the US president, for the US-Japan summit on February 11, to conclude on opening day imports.

The government would make "serious and vigorous efforts" to launch economic stimulus measures before the US summit, said Mr Hirokazu Fujii, finance minister. Fears that an urgently needed economic stimulus package will be delayed beyond its expected arrival in the next few days are expected to trigger a fall in Japanese share prices today.

Mr Hosokawa hoped to persuade the LDP to form a joint panel of the upper and lower houses of parliament to agree to a watered-down version of his four reform bills. This will be dis-

cussed today by members of the lower chamber's steering committee, from the government and LDP.

Such a panel would need a two-thirds majority for a new scheme, before it could pass the amended plan to both houses for adoption by simple majority. However, the chances of success are overshadowed by the fact that an unknown number of LDP politicians oppose the reform plan's proposed dismantlement of Japan's unique multi-seat constituency system.

The surprise was against the plans, at what had appeared to be the climax of a five-year national debate, provoked a stream of support for political realignment that will take many years.

Editorial Comment, Page 11
Japanese press review, Page 4

Israel and PLO see signs of progress

Continued from Page 1

Sunday.

Mr Arafat said: "There are some points we haven't agreed but there are some points we managed to overcome."

Mr Yitzhak Rabin, Israeli prime minister, endorsed the view that there had been in Oslo. "I am an Israeli and my position in principal of security has begun to bear results." Mr Rabin was ready to meet President Assad without prior conditions in order to peace process.

Israeli reported

yesterday that both Israel and the PLO had made progress in talks to a protocol providing for implementation of the peace accord and an Israeli troop withdrawal from the Gaza Strip and Jericho. The protocol has been delayed for more than two months as Israel and the PLO argued about who should control border crossings, the size of the Jericho area and protection of Israeli settlers.

Officials said in order to reach a compromise, Mr Peres agreed to make an Israeli presence at border crossings "invisible" and conducted by advanced electronic technology.

VW chairman may sue former Seat managers

Continued from Page 1

first quarter of the current year. But he told a German newspaper that the deficit would be a fraction of the DM1.25m loss booked in the same period of 1988, and that the group would return to profit by the year's end. Seat was the only subsidiary expected to remain in loss, with a deficit of

the group.

The group's return of a return in health is mainly due to the planned introduction of shorter working time at its six German factories. Under the "four-day week" scheme would it

DM1.5m a year in labour costs. However, details of the controversial plan are yet to be agreed with social security officials and trade unions.

Negotiations with trade unions began on January 12, when the factories reopened after an extended new year holiday, and the new arrangements were expected to be introduced by the end of February.

Group officials were also still in talks with government social security officials. The company has claimed that some workers qualify for unemployment pay or other state aid during the lay-off.

Europe today

Depressions will continue over the Atlantic, Scandinavia and most of western Russia. A strong and cool westerly airflow will bring cloud and showers to Denmark, northern Germany, Poland and the Baltic states. Finland and north-west Russia will have snow. There will be heavy rain in Ireland, England, France and Bavaria. The Czech Republic, Hungary and Romania will also be rainy with sleet in the Ukraine. High pressure in the Azores will bring light winds and lots of sun to most of Portugal and Spain. Italy and south-east Europe will also be sunny.

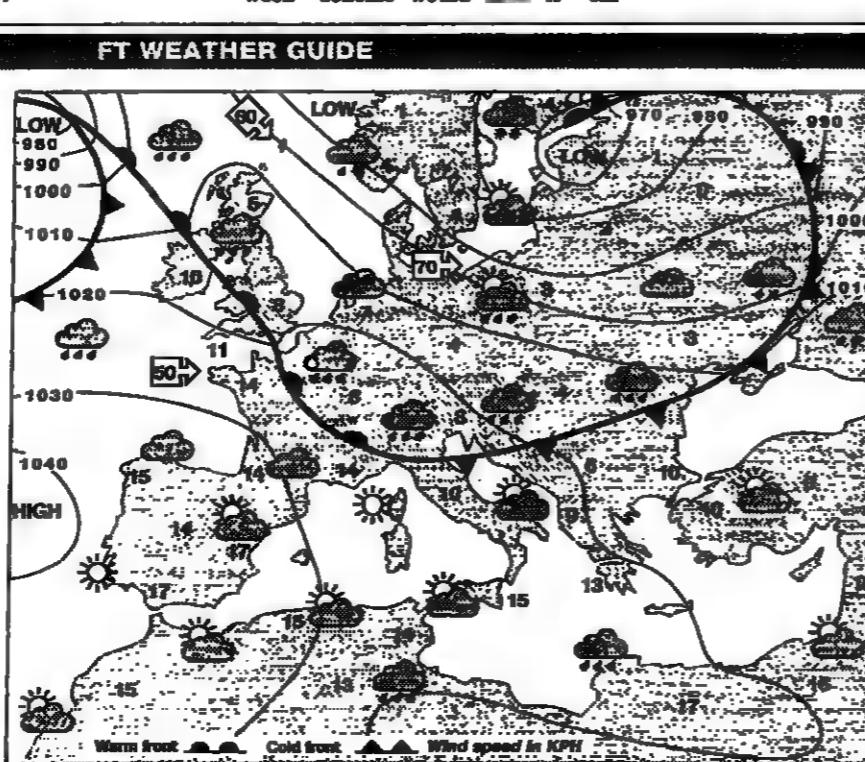
Five-day forecast

All areas between the Norwegian Sea and north France will be unsettled. There will be rain and strong westerly winds in the British Isles, southern Scandinavia and western and central Europe. Norway, Sweden and Finland will remain cold. The Azores high pressure system will gradually move into the Mediterranean bringing sunny spells and pleasant afternoon temperatures.

TODAY'S TEMPERATURES

	Maximum	Minimum	Condition	
Abu Dhabi	sun 24	rain	cloudy	
Acora	fair 32	fair	fair	
Alyers	fair 15	7	sun	
Athens	fair	fair	fair	
B. B. B.	rain	fair	fair	
Bham	sun 35	fair	fair	
Bengaluru	sun 15	sun	sun	
Barcelona	sun 15	sun	sun	
Beijing	sun	15	sun	

Your bonus program.
Lufthansa Miles & More.
Lufthansa
German Airlines



	Condition	Temperature	Wind	Pressure
Cardiff	rain	10	SW 5	1010
Chicago	sun	24	SW 5	980
Cologne	fair	32	SW 5	1000
D'Orsay	sun	21	SW 5	1020
Dakar	sun	18	SW 5	1040
Dubai	sun	22	SW 5	1060
Dubai	sun	18	SW 5	1080
Helsinki	rain	17	SW 5	1100
Hong Kong	sun	25	SW 5	1120
Honolulu	sun	18	SW 5	1140
Istanbul	fair	17	SW 5	1160
Jersey	rain	11	SW 5	1180
Karachi	sun	25	SW 5	1200
Kuala Lumpur	fair	27	SW 5	1220
Las Vegas	cloudy	15	SW 5	1240
Les Palmas	fair	15	SW 5	1260
Lima	cloudy	28	SW 5	1280
Lisbon	sun	15	SW 5	1300
London	rain	13	SW 5	1320
Luxembourg	rain	8	SW 5	1340
Lyon	rain	8	SW 5	1360
Madrid	fair	14	SW 5	1380
Majorca	sun	18	SW 5	1400

THE LEX COLUMN

The balance in power

By Peter Littlechild, electricity regulator, is yet to produce his verdict on the generating companies, despite a promise to do so by mid-January. His report

may not now be published until next month. Investors, probably correctly, have concluded that the delay implies that talks are still going on which will avoid the companies being referred to the Monopolies and Mergers Commission. The regulator seems to want National Power and PowerGen to agree to dispose of some generating plant and accept a voluntary cap on spot electricity prices. Since the companies probably have more to gain through an NMC reference than under pressure to agree. On the other hand, practically none of the important political constituencies now want a reference, so the regulator is a little bemused in.

If a deal is done, there will probably be some impact on profits. The generators' high dividend cover and provisions do, however, offer a defence. Even so, with the shares now yielding 20 per cent less than the market average, a good part of the growth prospects are already in price. By contrast, the regional electricity companies are still cheap, with above average yields, since investors regard them as pure utilities. Yet their financial strength and dividend growth prospects are not those of a utility. The strong cash flow and low ratings may soon attract predators. If the RECs do not move quickly to unlock the value of their National Grid holdings, and return other excess capital to shareholders, some may do it for them.

Nestlé

After a 22 per cent rise in the CAC 40 last year, Nestlé shares have been thrown into the shade on the Swiss market as financial stocks have surged ahead. But Nestlé's forecast of a 5 per cent increase in 1993 sales confirms its solid progress. Trading

up 15 per cent in volume growth for 1992. That falls short of its target rate of 4 per cent a year but compares favourably with most international food groups. Nestlé has been making good volume gains in higher value-added areas, such as pharmaceuticals, which will help protect group margins. But its markets in Europe have remained tough. Delays in dealing with Perrier threaten to dilute earnings, but

cause an avalanche of cash to slide from money market funds into equities. That, though, will be at least partially absorbed by new equity issues. Quite apart from the FF550m of privatisation sales pencilled in for this year, the corporate sector will continue to launch rights issues to ease strained balance sheets.

The market will thus probably remain jumpy until the economic uncertainties are resolved. The savage treatment handed out to Alcatel-Alsthom after issuing a profits warning suggests it will be unforgiving of any disappointment. That makes privatisation of Elf Aquitaine a particularly delicate task. Its payment of an uncovered dividend shows how keen it is to underpin the shares. But the French government cannot afford to over-ambitious about the sale price.

IMI

The privatisation of IMI offers a rare chance to buy shares in a financial institution which has managed to accumulate capital rather than fritter it away. Its caution in corporate lending in Italy has led to steady erosion of market share but contributed to unusually stable profits. IMI has also avoided more than token exposure to recent corporate failures - such as Ferruzzi and Efim - which blighted some of its peers. With a BIS capital ratio of over 20 per cent, though, IMI looks overcapitalised.

Since it has no branch network and is dependent on wholesale markets, a strong balance sheet and good credit rating contribute to a lower cost of funds. The concentration of loans to a handful of groups, albeit state-owned, also argues for a strong capital base. As the privatisation programme continues, many of these loans will anyway lose their government guarantees, so the ratio will tend to fall. Even so, IMI might wonder whether its capital ratio twice that of broadly comparable institutions, such as L'Oréal of France, is really necessary.

This embarrassment of riches leaves IMI well placed to profit from its corporate banking as the Italian economy turns. But its real ambitions lie in fund management, mutual funds and life insurance are already producing good profits. If IMI can successfully manage the transition from corporate to fully-fledged financial services group without recourse to shareholders, its cautious approach to landing will not have been in vain.

This announcement appears as a matter of record only.



N.T.S. Steel Group Public Company Limited

(Incorporated and registered as a public limited company in Thailand under the Public Limited Company Act B.E. 2535, registration no. B.M. 101)

US\$100,000,000

4 per cent. Convertible Bonds due 2008

Issue Price: 100 per cent.

Jardine Fleming

Barclays de Zoete Wedd Limited

Equity Limited

Dresdner Bank

Peregrine Capital Limited

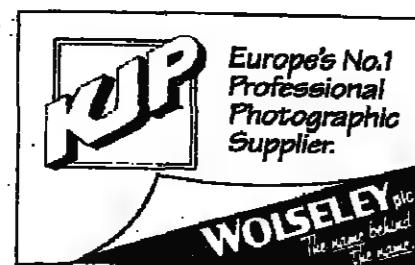
CS First Boston

Bank Julius Baer & Co., Ltd.

Nikko Europe Plc

Swiss Bank Corporation

SHEFFIELD
SHEET METAL
LTD
in power



FINANCIAL TIMES COMPANIES & MARKETS

© THE FINANCIAL TIMES LIMITED 1994

Monday January 24 1994



Return to profits predicted for steel

By Richard Waters
in New York

of the major steel companies are predicting a continuing sharp upturn in their operating performance in 1994, in the process pushing the industry as a whole back into profit after one of its prolonged periods of

losses. Relieved by one of the six integrated steel producers that soaring demand from carmakers and the construction industry had already driven the steel companies' output and prices sharply higher.

Steel, the major producer, said sales in the final three months of last year were 10 per cent higher than a year before, at \$1.5bn, helped by a 10 per cent rise in the amount of steel shipped and a series of price rises. "The market outlook is solid, with order book levels high through the first quarter," added Charles Gerry, chairman of US Steel's parent company, USX.

Robert Darnall, chairman of Inland Steel, which turned an operating loss of \$173m in 1992 into a profit of \$57m last year, was even more optimistic. "We expect a continued improvement in our operating results of the same magnitude as we experienced in 1993," he said.

The heightened demand for steel has meant that producers have been operating at near-full capacity, supporting the price rises seen last year. US Steel said it was operating at 95 per cent of capacity in the final months of 1993, compared with 84 per cent at the end of 1992. Inland Steel, held back by the shut-down of a blast furnace and coke plant, sagged to 74 per cent.

Their products in the US has already beaten the steel companies among the best-performing on Wall Street so far this year.

US Steel on Friday reported net income for the last quarter of 1993 of \$124m (£1.67 a share), compared with a after-tax loss of \$225m (£3.80 a share) the year before. Inland Steel made a net loss of \$30m (79 cents a share), compared with a net loss of \$67m (£1.15 a share) the year before.

China leaps forward with mergers

By Tim Burt

China and have emerged as centres of international takeover activity with overseas companies investing more than \$22bn there in the past 12 months, according to KPMG's Paul Mar-

The increase meant China was second only to the US in selling equity and joint opportunities.

Russia, where value of partial takeovers increased from \$6.8bn, was ranked fifth, behind Britain and the Netherlands.

Mr Richard Agutter, chair-

of KPMG's corporate department, warned of future investment in China could be under-

estimated by right-wing gains. Uncertainties over the political future of Hong Kong had had UK investment in

China, he

Mr Agutter, chair-

of KPMG's corporate

department, warned

of future investment

in China could be under-

estimated by right-wing

gains. Uncertainties over

the political future of

Hong Kong had had

UK investment in

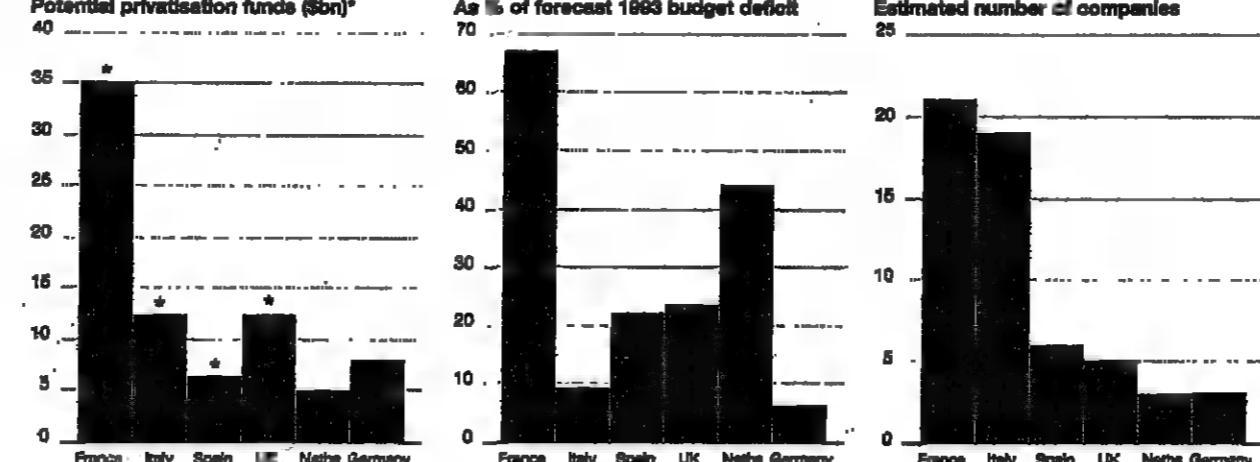
China, he

Europe's governments are finding both political and commercial reasons for turning to privatisation

State-run groups get used to new identity

Impact of European privatisation on markets and economies over next 5 years

Potential privatisation funds (\$bn)*



Source: Morgan Stanley Research

Some of France's most powerful industrial and financial groups, such as Elf-Aquitaine, BNP and Union des Assurances de Paris, should soon be in private hands.

The government is also motivated by a desire to increase its share in state industry and improve efficiency.

"The French government should not be in the business of making cars," said industry minister Mr Roland Longuet, referring to plans to privatise Renault.

The government has got off to a strong start. The first privatisation - Banque de Paris, one of the country's biggest banks, and Rhône Poulenc, the chemicals group - were heavily oversubscribed by individual and institutional investors. The biggest operation on the list,

the sale of most of the government's 51 per cent stake in Elf-Aquitaine, was launched

example, some of the core state-owned companies.

More directly, the government will mean a reduction of alliances between French business groups. The absence of private pension funds and the government's desire to maintain stability and the French identity of privatised companies, has led to the development of the *no au dur* - core groups of long-term investors.

Some companies on the privatisation list, such as Rhône Poulenc, have behaved like private sector companies for many years. But the state retains an influence in the few privatisations launched by the Balladur government,

governments, as well as local authorities, are showing less enthusiasm, with the exception of the

The privatisation process

is necessary to change the constitution, as it will be to sell the 51 per cent stake the state still holds in Lufthansa, the loss-making national airline. In both cases, it is not so much about future ownership of the assets that is holding up the process over the jobs and pensioners.

ITALY: After a false start, Italy's first privatisation began in 1993. The list of assets to be sold covers the most successful subsidiaries of the big tri and Eni holding companies.

Disposals began in 1993 with the privatisation of Cremona Italiana, Italy's seventh-biggest bank, raising about £1.75bn (\$1.031.83m). In December, the government has been in

the process of selling off pieces of the portfolio, rather than line-catching jewels. In December,

Continued on page 16

This week: Company news

IBM

Reasons for Big Blue to feel more cheery

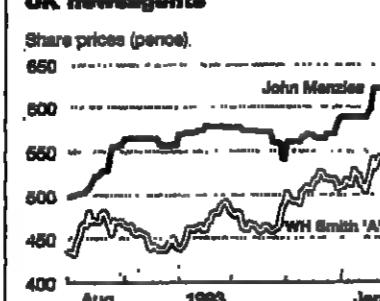
It's far too soon to cheer a recovery at International Business Machines, but the stock market expects hard evidence in Tuesday's results that Big Blue is beginning to lose the worst of its big blues. For Mr Louis Gerstner, appointed to "the toughest job in corporate America" just under a year ago, the results will be the first test of the credibility of a recovery strategy that has often seemed understated if not invisible.

The principal task has been to begin the process of getting rid of the parts of the company designed to sell mainframe computers at high gross profit margins - an organisation that can survive on low margins typical of the personal computer business. Mr Gerstner has already grouped mainframes, minicomputers and workstations together and placed a new emphasis on "client server" computing in a manner that would have been heretical in the old IBM.

He has installed a number of former colleagues in top jobs at the company, which traditionally would only have been filled by IBMers. Aware, no doubt, of his lack of detailed processing industry knowledge, he has appointed Mr James Cannavino, who has run both IBM's mainframe and personal computer operations, as a strategic

The bloodbath continues, however, and revenues are likely to flat at around \$65bn. But with the bulk of the restructuring charges out of the way, the scene should be set for 2-3 per cent growth this year, about half the industry. Earnings per share of about 63 cents are predicted for the final quarter of 1993, giving a full-year of 8 cents per share against a surplus, before restructuring charges and tax, of \$2.36. IBM UK was the company's blackest spot last year. Its performance in 1993 may be a litmus test of IBM's recovery.

UK newsagents



W.H. SMITH/MENZIES Looking back to get future in the frame

Two of the UK's largest books, stationery and music retailers - John Menzies and W.H. Smith - are expected to announce increases in interim profits this week.

Edinburgh-based retail and wholesale group, is expected today to announce increased profits for the six months to from £3.8m (£5.62m) to between £4.1m and £5m. Along with announcing results, however, analysts are at least as interested in what it has to say about the Christmas trading period. They expect a reasonably strong performance.

Early Learning Centre, Menzies' educational toyshop chain, but has trading from the Menzies chain, though are expected to have risen by up to 4 per cent.

W.H. Smith reports on Wednesday, and profits are expected to be up from 240.2m to 245.2m for the six months to November. Analysts expect for the first half may be flattered somewhat by weak comparatives from the year before, with the second half comparatives getting better. But strong trading is expected both in the first half and over Christmas from the UK retailing and distribution businesses, with sales rises possibly into double digits. Analysts suggest results from the UK where Smiths has two Waterstones bookshops and a chain of hotel and airport kiosks, may be good as hoped.

OTHER COMPANIES

Turnaround expected at Northern Telecom

Northern Telecom, the Toronto-based telephone equipment maker, will report earnings tomorrow. Northern Telecom has reported a US\$1bn in the nine months to last year, but forecast a return to profitability in the fourth quarter. Investors have anticipated a turnaround by driving up Northern's share price on the Toronto Stock Exchange from a low of C\$27.50 in mid-1993 to C\$43.25 on Friday - a jump of almost 60 per cent.

■ US oil sector: The tumble in the oil price last year is unlikely to make much of a dent in the earnings of the integrated oil and gas companies, analysts report.

Cheaper oil will profit margins in their refining and marketing businesses - in some cases more than offsetting lower earnings upstream in exploration and production.

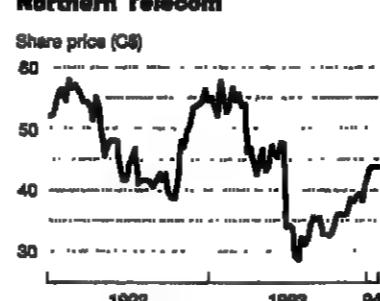
Buoyed by this, and the prospect of benefits from cuts in costs, Mr Paul Ting of Oppenheimer in New York has raised his fourth-quarter earnings forecast for a number of the majors: Amoco to 83 cents a share, Chevron to \$1.60 a share, Exxon to 96 cents a share, Mobil to \$1.40 a share and Texaco to 87 cents a share.

■ Lonrho: Annual results for the year to September 30, the first it has published since Dieter Bock, its German joint chief executive, started the process of making the international trading group a "more normal company", in his words. Last autumn, succeeded in having non-executives appointed to the board for the first

Companies in this issue

Amdahl 15 IBM 15 Inland Steel 15 Kellogg 15 Rhône Poulenc 15 THORN 15 US Steel 13 Union des 13 Vontobel 15

Northern Telecom



time in 20 years and in setting up an audit committee to review auditing procedures and financial performance.

The figures will therefore be of particular interest to see if the audit committee's work is apparent and whether the company has made any significant improvements. Analysts believe that profits from ongoing businesses doubled last year around £90m and that the figure including gains from disposals could be high as £140m.

■ Next/Burton: The sports UK retailer's trading draw to a close this week with results expected from fashion Burton and Next on Thursday. Analysts are expecting only a moderate increase in sales at Burton, with a stronger performance from department store group Debenhams than from high street chains. They are also nervous that earlier hopes of margins being held may not be fulfilled. Next is thought to have had a strong Christmas, with sales up by as much as 15 per cent.

■ Companies in this issue

\$5,000,000,000

Wertheim Schroder & Co.

A World Leader in Cross-Border Private Placements

We are proud to have arranged commitments for the following:

Bardon Group plc	Equity Linked Investors L.P.	RANSOMER
H. P. Baskerville Holdings P.L.C.	Ertexine House Group PLC	Engineering Group plc
Burrroughs Wellcome Co.	Gentian Holdings PLC	Spirax-Sarco Engineering plc
Capitol & Counties plc	Goal Petroleum plc	Tate & Lyle PLC
Canalton Limited	Haggenmeyer N.V.	Tradefair Public Limited Company
Cookson Group plc	Hunting PLC	Triplex Lloyd plc
Dawsons International PLC	Lororo plc	Vinten Group plc
Electra Candover Direct Investment Plan	Lucas Industries plc	Wembley plc
Electra Investment Trust plc	Macmillan Limited	Williams Holdings PLC
Electra Private Equity Partners	Pilkington plc	WPP Group plc
	The Rank Organisation plc	

WERTHEIM SCHRODER & CO.

INCORPORATED

Stephen Schechter, Managing Director: (1) 212-922-6308
Mark Solch, Director: (1) 212-922-6605 Nancy Kall, Vice President: (1) 212-922-6272

December 31, 1993

COMPANIES AND FINANCE

Wainhomes heads for market with £90m tag

By Andrew Taylor,
Construction Correspondent

Wainhomes, one of the largest housebuilders in the UK, is poised to announce plans for a stock market listing, together with an offer for sale of £90m for expansion.

The deal has yet to be decided, but the group is expected to value the group at about £90m.

It will be based in a series of new raisings by large and medium-sized house-builders seeking to exploit the private housing market.

Nearly £100m was raised by UK house-builders from rights issues last year, mostly to buy land. Last year Crest Nicholson, the Surrey-based developer announced it was raising £19.1m from 1-for-4 issues at 10% a year.

Wainhomes was formed in 1989 by the merger of three privately owned house-builders operating mainly in north-west England. These were Whel-

ton, a former housebuilding subsidiary of Christian Salviers in Chester, Whelton and, Lanley which operated in the Fylde.

The merged group proved resilient during the recession, with pre-tax profits falling in the year to March 31 1993 with a peak of £10.5m.

The group is expanding into other regions, including Yorkshire, Hampshire and the south-east of England.

Analysts expect pre-tax profits to rise in 1994, with turnover likely to be £120m.

New borrowings of £12m, representing gearing of 30%, are expected to be wiped following the rights issue for sale. The group will leave the group in a strong position with landholdings of

plots, which at the current level is equivalent to just under two years' supply.

It is concentrated on buying small sites, which are attractive to large volume builders. It believes its approach will lead to better margins by providing better services.

Whelton's own share of the group is another. Another 10% belongs to the family interests of Mr Ainscough, the original developer.

Mr Trevor Hemmings, former managing director of Lanley, has 17% and 15% per cent is held by former managers of Weimar, which acquired the group's buy-out firm.

Following the offer of rights, Mr Gavin Ainscough, vice chairman of Wainhomes and Newcastle brewery, is expected to become chairman. Mr Ainscough will remain a deputy chairman. Mr Hemmings will remain chief executive.

Analysts expect pre-tax profits to rise in 1994, with turnover likely to be £120m.

New borrowings of £12m, representing gearing of 30%, are expected to be wiped following the rights issue for sale. The group will leave the group in a strong position with landholdings of

Eurotunnel in issue to Bombardier

Eurotunnel, operator of the Channel tunnel, is to seek the approval of shareholders in its British and French companies for a further share issue to Bombardier International, the Canadian manufacturer of its rolling stock, writes Charles Bachelor.

Up to 25m Eurotunnel shares were allotted to Bombardier in December under the settlement of its claim against Transmanche Link, the main contractor for the tunnel, for costs arising from changes to the rolling stock design.

The French arm of Eurotunnel, Eurotunnel SA, will hold an extraordinary meeting to discuss the latest share issue on January 31, while the UK arm, Eurotunnel, will hold its meeting on February 17.

In the "very likely event" that the 50 per cent quorum for the French company is not met, its meeting will be adjourned until February 17 to coincide with the UK meeting.

The share issue is intended to help Bombardier's fortunes to those of the tunnel.

ESC Wagons, the company created by Bombardier to build the tunnel, also to receive "FY700m (£50.4m) in phased cash payments."

The share issue will almost certainly create six new per industry millionaires.

All eyes on a regional success

Raymond Snoddy on Midland Independent Newspapers' flotation plan

Midland Independent Newspapers, which publishes the Birmingham Post and Mail, is hoping to raise more than £100m in a flotation planned for March.

Although the price has yet to be set, the hope is that the buy-out in 1991 will be capitalised at more than £150m.

The announcement today of the flotation by way of a placing and public offer covering more than 50 per cent of the shares will be accompanied by results for the year to December showing group turnover on continuing operations of £70.7m, up from £67.9m previously.

The group will report operating profit on continuing operations and exceptional expenses (mainly on the MBO finance) of £15.2m, compared with £13m.

The management team of six, which led by Mr Chris Oakley, the chief executive, organised the buy-out from Ingersoll Newspapers, will share equally in 7.5 per cent of the equity. The stake could rise to 17.5 per cent, depending on performance until June 1996.

The flotation will almost certainly create six new per industry millionaires.

least on paper.

The flotation, the first totally regional newspaper group to come to the stock exchange for a number of years, is likely to focus attention on the regional newspaper industry.

Although sales of regional newspapers have been in gradual decline, the Post has dropped from 17.4m in 1981 to 13.5m in 1992 - well managed companies have been increasing profit margins.

Midland's circulation last year, but the fall was below the industry average of between 3 and 4 per cent.

The stockbroker believes that in the longer term the sector remains attractive, despite growing competition from the electronic media, because barriers to entry are high and competition through fierce is regional.

On Mid's behalf James Capel broker to the issue, which is being sponsored by Morgan Grenfell, is publishing research on the regional newspaper industry this week. It forecasts substantial profits growth in the short term as cyclical recovery in advertising, particularly classified, gets under way.

The stockbroker believes that in the longer term the sector remains attractive, despite growing competition from the electronic media, because barriers to entry are high and competition through fierce is regional.

The choice includes being a delivery leaflets, catalogues and even products such as chocolate bars in every home in the region.

James Capel, broker to the issue, which is being sponsored by Morgan Grenfell, is publishing research on the regional newspaper industry this week. It forecasts substantial profits growth in the short term as cyclical recovery in advertising, particularly classified, gets under way.

The stockbroker believes that in the longer term the sector remains attractive, despite growing competition from the electronic media, because barriers to entry are high and competition through fierce is regional.

On Mid's behalf James Capel says the company enjoys a dominant market position in Birmingham and Coventry and is a good way of getting exposure in the UK regional newspaper industry.

Mr Oakley is already looking beyond the flotation and considering expansion outside the region. "We are looking up in the right place. What we are trying to do everywhere is to have a whole range of products to give advertisers a choice," says Mid's executive.

"We could go to Swindon, or Darlington or York and produce 20 per cent-plus profit margins," he says.

Coda banks on 'open' systems

By Alan Cane

Coda, the Harrogate-based software company, is to go public in early February, hoping that an early move in the "open systems" will propel it to the front of the international accountancy software field.

Open systems is a specific industry standard; it will run on any computer or computer network which complies with standard. It is being demanded increasingly by customers.

Coda's product, featuring a fully-integrated unified database, is used at companies

turning over at least £100m. It has invested in open systems by developing its software for three mid-range computer families: Hewlett-Packard, Digital Equipment and International Business Machines.

In 1990, it began to develop an open systems version and now claims it is its most highly valued product.

Expenditure on research and development is about 10 per cent of turnover, which is written off in the year incurred.

Coda's second strategic aim is to develop critical mass in key international markets. It sells only through wholly owned subsidiaries, rather than dealers.

Potts said critical mass as a sound, locally recruited, management team, 20 staff, up to 40 customers and property, valued in the books at £260m, to cut borrowings.

Ladbrooke said yesterday that Hutchison Whampoa, the Hong Kong conglomerate which owns the hotel, had offered to pay \$125m in compensation for the management contract. The proceeds will be included as an exceptional profit in future, Ladbrooke said.

Hutchison Whampoa is believed to be considering a sale of the centrally located site, given the buoyant property market in Hong Kong. An alternative use of the site may have been imminent due to the conglomerate's obligation to the hotel.

Ladbrooke £82m HK bonus

By Peggy Hollinger

Ladbrooke, the leisure and property group, is to reap an £82m windfall this year from its early investment in a management contract for its Hilton hotel in Hong Kong.

The funds will be used to reduce the UK group's £2.5m net debt. Ladbrooke has already announced its intention to withdraw from property, valued in the books at £260m, to cut borrowings.

Ladbrooke said yesterday that Hutchison Whampoa, the Hong Kong conglomerate which owns the hotel, had offered to pay \$125m in compensation for the management contract. The proceeds will be included as an exceptional profit in future, Ladbrooke said.

Hutchison Whampoa is believed to be considering a sale of the centrally located site, given the buoyant property market in Hong Kong. An alternative use of the site may have been imminent due to the conglomerate's obligation to the hotel.

group's results for 1993.

The Hong Kong Hilton had been one of Ladbrooke's most profitable management deals, and was due to run for a further 20 years.

In December 31, the hotel contributed management fees of \$6m. The contract is due to expire before the end of next January, when Hutchison Whampoa will review and evaluate its future, Ladbrooke said.

Hutchison Whampoa is believed to be considering a sale of the centrally located site, given the buoyant property market in Hong Kong. An alternative use of the site may have been imminent due to the conglomerate's obligation to the hotel.

CROSS BORDER DEALS

SIDDER/INVESTOR	TARGET	SECTOR	NOTES
Glaxo (UK)	Smithkline Beecham (France)	Drugs	Restructuring LVMH alliance
Glaxo (UK)	Unit of ICI (UK)	Fertiliser	£25m ICI India refocusing
Entertainment (UK)	Virgin Interactive Entertainment (UK)	Computer games	Building block stake
Castrol (UK)	Unilever (UK) (France)	Confectionery	Strengthening market position
Albert Fisher (UK)	Fresh (UK)	Food	Complementary purchases
Triton Energy (UK)	Triton-Europe (UK)	Oil & gas	Offer for outstanding stakes
ACT (UK)	ACT (UK)	Computer services	ACT refocusing stake
HPC (UK)	Transports Lerdon (France)	Transport	£2.7m Cash deal
Winterthur (Switzerland)	DBV Holdings (Germany)	Insurance	n/a Another try for German base
Sphynx (Netherlands)	Gustavberg (Sweden)	Sanitary equipment	n/a Sphynx doubling size

This advertisement is in compliance with the requirements of the International Stock Exchange of the United Kingdom and the Republic of Ireland Limited. It does not constitute an invitation to any person to subscribe for or purchase any securities of IS Himalayan Fund NV.

Application has been made to the International Stock Exchange of the United Kingdom and the Republic of Ireland Limited ("the London Stock Exchange") for the 'C' Shares proposed to be issued and for the Warrants proposed to be issued to shareholders by way of a bonus issue to be admitted to the Official List. It is anticipated that the listing of the 'C' Shares and Warrants will become effective and that dealings will commence on 22nd February, 1994. Application has been made for the 'C' Shares and the Warrants to be listed on the Amsterdam Stock Exchange.

IS Himalayan Fund NV
(an investment company with variable capital incorporated with limited liability under the laws of the Netherlands, registered with the Chamber of Commerce Amsterdam with number 21642)

Placing and Open Offer of up to 13,000,000 'C' shares of Dfl 0.02 each, at a price of US\$10.30 per share payable in full on subscription.

&

Issue of Warrants

by

Indosuez Capital Limited

Issued Share Capital following the Placing and Open Offer
(Assuming maximum subscription but prior to the exercise of any Warrants)

Number of Shares Issued

Priority Shares of Dfl 1.00 each	100,000
Ordinary Shares of Dfl 0.01 each	10,000,000
'C' Shares of Dfl 0.02 each	13,000,000

No offer or sale of any of the 'C' shares may be made in the United States of America or in any other jurisdiction where such offer or sale would be prohibited by law.

Copies of Listing Particulars dated 21st January, 1994 relating to the 'C' Shares and Warrants described herein were obtained during normal business hours on any weekday (Saturdays excepted) by collection from the Companies Announcements Office of the London Stock Exchange, Stock Exchange Tower, Capel Court Entrance, Bartholomew Lane, London EC2 up to and including 26th January, 1994. Copies may also be obtained during normal business hours on any weekday (Saturdays excepted) up to and including 1st February, 1994 from Indosuez Capital Limited, 122 Leadenhall Street, London EC3V 4QH (a member of The Securities & Futures Authority Limited).

The brokers in Placing are Baring Securities Limited, Marlin Partners Limited and Banque Indosuez.

Dated 24th January, 1994

The Financial Times
plans to publish a Survey on

Britain's Ethnic Businesses

on Thursday June 16.

The survey will report on the important contribution made to the economy by ethnic minority businesses in the United Kingdom. It will examine how their future prospects will be affected by competition at home and from abroad, and how they are responding to the challenges of economic revival in the UK.

For more information on editorial content and details of advertising opportunities available in this survey, please contact:

ANTHONY V.
T: 021 454 0222 Fax: 021 454 0000

FT Surveys

MERCURY OFFSHORE STERLING TRUST (SCAV)

Registered Office: 14, rue Léon Thys, L-2025 Luxembourg, R.C. Luxembourg: 8.24.990

NOTICE OF ANNUAL GENERAL MEETING OF SHAREHOLDERS

The Annual General Meeting of shareholders of Mercury Offshore Sterling Trust will be held at its registered office at 14, rue Léon Thys, Luxembourg on 15th February, 1994 at 11.00 a.m. for the purpose of considering and voting upon the following matters:

1. To accept the Directors' and Auditors' reports and to approve the financial statements for the year ended 30th September, 1993.
2. To declare such dividends for the year ended 30th September, 1993 as may be recommended by the Board, as necessary to obtain a fair valuation of the company and for the date of payment.
3. To discharge the Directors from their responsibilities for all actions taken within their mandate for the year ended 30th September, 1993 and to approve their re-election.
4. To re-elect the Directors and to set the maximum number of Directors at three.
5. To elect Mr. J.N. Cope as a Director.
6. To discharge the Auditors from their responsibilities for all actions taken within their mandate during the year ended 30th September, 1993.
7. To re-elect the Auditors.
8. To decide on any other business which may properly come before the meeting.

Resolutions may be passed without a poll, by a simple majority of the votes cast at the meeting.

Voting Arrangements

The holders of Mercury Offshore Sterling Trust shares can vote on 10th February, 1994 either at the registered office of the company or with any broker or financial institution acceptable to the company, and the relevant deposit receipt which may be obtained from the registered office of the company to arrive not later than 10th February, 1994. Proxy forms for use by registered shareholders and those entitled to vote at the annual general meeting may also be obtained from the registered office. A proxy can only be valid if it is signed by the holder of shares in the company

COMPANIES AND FINANCE

Decline in profits slows at Banco Central Hispano

By Tom Burns in Madrid

Banco Central Hispano, Spain's largest bank in terms of assets, net group profits minorities drop by 8% last year to Pta36.4bn. The bank claimed it had turned round the balance sheet after sustaining a 22 per cent fall in group income in 1992.

The results, which were ahead of analyst estimates, were the most keenly awaited among those of Spain's top financial groups following the withdrawal of the Spanish at its end of last year.

Pointing to the group's continued weakness in the basic lending business, BCI's net interest income shrank by 12% to Pta29bn, and its operating profit margin, including the group called operations, rose by 11.8 per cent to 5.5%.

Financial operations, understood to be mainly foreign exchange and public debt dealings, earned the group Pta1.5bn, against Pta8.4bn in 1992. However, this is essentially a non-recurring item because it was realised in the exceptional case of a sharp fall in interest rates and a rapidly weakening peseta during the year's European currency turmoil.

Net profits at BCI, which is absorbing the impact of the 1991 merger between Banco

Central and Banco Hispano Americano that created the group, are not expected to rise until next year.

The operating profit, however, showed a strong rise to Pta72bn which allowed BCE to non-performing loan provisions, up from Pta61bn for last year's debts in

from provisioning. BCI's balance sheet was penalised by a 12 per cent fall in loans to Spain from the group's industrial assets, which include some of the recession-hit domestic economy's top companies.

Net profits at BCI, which is absorbing the impact of the 1991 merger between Banco

Trizec makes further provisions of C\$287m

By Bernard Simon in Toronto

Banca Commerciale Italiana will nearly halve control of its 48-per-cent unit Banque Sudameris as a result of Dresdner Bank, Banque Indosuez, Paribas and Union Bank of Switzerland pulling out, Reuters reports from Paris.

Dresdner, UBS, Paribas and Cie de Suez's Banque Indosuez each have 10 per cent of Banque Sudameris and the shareholders are planning to give up their participations in Banque Commerciale Italiana, through its wholly owned subsidiary Comit Holding International, which would increase its own to take majority control.

Banque Sudameris, a French bank with main interests in Latin America, said it would seek a capital reduction through a buy-back, at a shareholders' meeting on February 23.

An official said the bank would buy in the four largest shareholders, leaving BCI with 10 per cent. The price of a buy-back would be announced later. The bank's total assets are FF23.37bn (\$4.51bn) and it is 50% owned by

The Italian government plans to privatise BCI next month.

Jobs worldwide as it restructures and expands into information services, writes

The latest restructuring will result in a 10% cut in the number of staff in North American commercial real estate.

As a result of provisions of C\$125m, net assets of C\$312m, or C\$1.37 per share, despite a 12% cut in net income.

The loss in 1993 was C\$44m, or C\$3.38, as largely in the write-downs of Trizec's investment in Bramalea, another financially troubled developer which was restructured last year.

Trizec, controlled by the Bremner branch of the Bremner family, submitted a debt-restructuring proposal to its creditors in August.

It is expecting a response from a crucial group of senior debenture holders in the future. In the meantime, it has suspended all principal and interest payments.

Trizec has total assets of C\$4.8bn. Some two-thirds is held by operating subsidiaries and is not included in the recapitalisation.

Moore Corp., the maker, will eliminate

the paper business

It has been hit by the electronic revolution. Plants will be closed in several countries, though the company will not close reporting a loss for the fourth quarter.

One-quarter of the restructuring will affect the European business, but the major impact will come in the order management system will be revamped to cut overheads.

Canada's Lantech has capitalised on the domestic success of its innovative ice-brewed beer by licensing the process to Coors, the third-biggest US brewer.

Coors will will the ice-brewing process to produce a new brand, known as Coors Arctic Ice, to be launched in nine US states in mid-February.

Moore Corp., the maker, will eliminate

Full-year deficit for Amdahl of \$580m

By Louise Kuhne in San Francisco

Amdahl, the computer company, reported continuing losses for its fourth quarter as it struggled to adjust to weak demand and fiercely competitive pricing in the market for IBM-compatible mainframe computer systems. Fourth-quarter losses were \$100m, or 6 cents a share, on revenues of \$443m. In the same period the company reported an income of \$2.4m, or 16 cents a share, and revenues of \$745m.

For the year, including third-quarter pre-tax earnings of \$478m, net losses were \$580m or \$5.60 a share, on revenues of \$1.65bn.

In 1992, Amdahl incurred pre-tax charges of \$250m and suffered a loss of \$7m, or 6 cents per share, on revenues of \$3.5bn.

Fujitsu of Japan, which holds a 15% stake in Amdahl, has agreed to provide the company with \$100m in low-interest loans, according to reports in Japan - which also say Fujitsu will provide Amdahl with high-speed work stations to be sold under the Fujitsu name.

This month, Amdahl announced an agreement with Fujitsu jointly to develop a new generation of mainframe computers. The agreement will reduce research and development costs, it said.

Zurich bank raises pay-out

By Ian Rodger in Zurich

Bank J Vontobel, the Zurich private bank, reported net profits of SF23.3m (\$22.80m) for 1993, double the SF11.5m earned in 1992, thanks to booming profits from securities and higher commissions.

The bank, the principal subsidiary of quoted Vontobel Holding, proposes to raise its ordinary dividend by 10 per cent to SF1.20 and pay an extraordinary SF12m dividend as a result of the excellent performance.

Coors will will the ice-brewing process to produce a new brand, known as Coors Arctic Ice, to be launched in nine US states in mid-February.

Moore Corp., the maker, will eliminate

China loosens foreign bank rules

By Tony Walker in Beijing

Foreign bankers are to be allowed to conduct yuan-denominated business on an "experimental basis" in

Mr P.K. Mathur, a New York City representative, described the move, which was welcomed by Western bankers, as a "small step in the right direction".

Previously, foreign bank branches had effectively been shut out of the currency market.

Friday's announcement, in a communiqué issued after a meeting in Beijing of the China-Joint Committee (CJC), is seen as a gain in the scramble by foreign banks

to gain a foothold in China's

minister, told Mr Lloyd Bentsen, the visiting US treasury secretary, that Beijing would allow foreign banks to open additional "major cities" to foreign financial institutions.

Foreign bankers move cautiously because of concerns that Chinese debt-ridden and under-capitalised state-run banks would be hard-pressed to compete with foreign institutions.

Foreign branches are likely to be restricted to accepting yuan-denominated deposits from existing customers. Lending in local joint-venture banks would be permitted on a limited basis.

About 80 foreign branches and six joint-venture banks and finance houses have been

established in China since a gradual reform of the banking system began in the early 1980s.

The foreign bank presence has been largely restricted to cities with special economic zones, including Shanghai, Guangzhou, Tianjin and Dalian, but it is likely that branches will be permitted in major inland cities such as Wuhan and Shenyang, Beijing itself has been open to foreign

Chinese officials are also saying that restrictions on foreign insurance companies will be eased. At present, only one foreign company, American International Group, is permitted to establish a presence in China.

Mr Chen Yuan, a deputy governor of the People's Bank,

China's central bank, told the Sino-US joint economic committee that an additional "one or two" foreign insurance companies would be allowed to enter the domestic market.

However, Mr Chen warned that it would "take time" for China to work out a plan for foreign financial organisations to conduct yuan business. He said that the time was not yet ripe to open the securities market to foreign companies since further work was needed on securities regulations.

The Chinese official said the Council, China's cabinet, recently approved regulations governing the management of foreign financial institutions, and these were expected soon to be made public after further revision.

Kellogg lifts fourth-quarter earnings

By Richard Tompkins in New York

Kellogg, the US maker of ready-to-eat cereals, faces a competitive threat from unbranded rivals and net profits by 17 per cent to \$143m in its fourth quarter. Earnings per share were up 22 per cent to 25 cents.

Mr Arnold Langlois, chairman and chief executive, said the result had been achieved amid unprecedented competitive activity, a recessionary

conditions in several important markets, and unfavourable currency exchange

in volumes of ready-to-eat cereals continued to grow during the year, particularly during the fourth quarter, Mr Langlois said. But he warned that the growth pattern shown in the fourth quarter is not necessarily a good guide to long-term performance.

"Our advertising and promotion investment during

the fourth quarter due to extremely competitive conditions in the US and high level of marketing activity internationally," he explained.

"We are not up in competitive intensity in 1994. We are committed to meeting all competitive challenges, but hope to moderate promotional spending in the US."

In the fourth quarter Kellogg authorised further share buy-backs of \$300m this year.

New future for Europe's state-run groups

Continued from Page 13

in slightly previous year's \$882.8m (the latter figure excluding the of accounting changes).

Fujitsu of Japan,

it generating authority.

The timing for privatisations scheduled for about L1,000bn.

The focus this year is on the banking sector. On January 31, the treasury will sell about half its controlling stake in Banca Commerciale Italiana, the big Rome-based financial group, for L2,000bn.

Banca Commerciale Italiana, another IRI-controlled bank, will be in February. IRI will dispose of its entire 57 per cent stake, valuing the transaction at L2,500bn.

The remaining deals are less clear-cut. Investors should be offered a first tranche of shares in the big life insurance group by the middle of this year. And 1994 should close with the sale of a first tranche of shares in Italy's electric

billions of lire into equity and leading to a much greater public role of the potential attractions of the bourse.

PORTRUGAL: The weight of state-owned companies in the Portuguese economy is set to decline by the end of the current term of Mr António Guterres, the prime minister, ends in October. The main state-owned companies are controlled by the well-known Adip banner.

They have been stimulated by popular share ownership and increase liquidity in the relatively small Milan bourse. Not all these plans have been successful. But probably the biggest stimulus has come from outside the government's orbit. The fall in worldwide has revived interest in the equity market, pumping

forthcoming privatisations include the second phase of the sale of the state oil company Petrogal, the water company Siderurgia Nacional and the steel company

GREECE: Greece's privatisation programme has been thrown into disarray by the victory of Mr Andreas Papandreou's left-wing government in last year's elections. Internationalisation is expected. However, the Socialists called for the proposed sale of a 35 per cent stake in OTE, the telephone company, and have frozen agreements with foreign financial advisers.

Reports **Tony Jackson** **London**, **John Riddiford** **Paris**, **Quentin Peel** **Bon**, **Hal Simonian** **Milan**, **Peter Wiesen** **Lisbon** and **Karen Hope** **Athens**.



ORDINARY INFORMATION CAN OFTEN GET TO YOU RATHER TOO LATE.

This is the age of information. The trouble is that has to be so much of it about which makes it hard ever to find key company information that's relevant to the job you're doing.

McCarthy Information is your vital network, providing comprehensive information on the companies and industries that interest you. Every day, we bring you the information from the world's top business publications. You can access just what you need in seconds, industry, country or market.

Hard fact and analysis, too.

Whether you access it on the Internet, online or from hard copy, you will always

the benefits of McCarthy's comprehensive service. And it's paraded with news rather than small ads.

Don't be a don't know...

...contact McCarthy

Complete the coupon and mail to: McCarthy Information Services, P.O. Box 1011, 201444. Please send me details of McCarthy's Information Services.

Name _____

Company _____

Address _____

Telephone _____

Telex _____

Fax _____

E-mail _____

Internet _____

Other _____

How do you keep up with an expanding Europe?

Now that the single market is a reality, the need for business information in markets, on your competitors, on European legislation... has become more urgent.

So how do you keep up with all of the changes? And how do you separate the useful information from the time-wasting trivia?

You need FT PROFILE.

As a Financial Times reader, you already know where to turn for authoritative reporting on the issues and events that influence European business. FT PROFILE draws on this authority

FT PROFILE, P.O. Box 12,
Sunbury, Middlesex, TW16 7UD,
Great Britain. Tel: +44 832 761444



Europe's essential online business information service from the Financial Times.

and on hundreds of other equally important information sources to give you the facts you need - in just seconds. FT PROFILE is easy to use.

All you need is a PC, a phone line and access to FT PROFILE.

It helps you sift through the millions of pieces of available information for the facts that can make the difference between a good guess and an informed decision.

To learn more about how FT PROFILE can enhance your perspective on business in Europe and the world, call now, or simply complete and return the coupon to ...

Financial Times Information Services,
Nibelungenplatz 3, 6000 Frankfurt Main 11,
Germany. Tel: 069/15 113.

Financial Times Information Services,
Bureau de Paris, 168 Rue de Rivoli,
75001 Paris, France. (1) 42 97 00 11

No. of employees under 50 to 100 over 100
I already use online Yes No

FT PROFILE
BUSINESS INFORMATION

PART OF THE FINANCIAL TIMES GROUP

UK COMPANIES

■ TODAY

COMPANY MEETINGS:
Cecalt, 19 Grosvenor Row, St
Pauls, E.C. 2, 13.00
Southern Radio, Radio House,
Vicarage Avenue, Scherwood West,
Forest 1st, Nottinghamshire, 12.00

BOARD MEETINGS:

F-52
Domino Printing
GWR Grp.
Internat.
Excalibur
GT Japan Inv. Tst.
Monies (J)
Mits

■ TOMORROW

COMPANY MEETINGS:
Dundee & London Inv. Tst., Galloway
House, West Ferry, Dundee, 12.00
Leeds Group, Fane Court Hotel,
Bramhope, Leeds, 12.00

BOARD MEETINGS:

Fins
Ivory & Sumi ISIS Tst.
Lonrho
M & G Dual Tst.
WIC

■ WEDNESDAY JANUARY 26

COMPANY MEETINGS:
Hanson, 19 Grosvenor Hall, Grosvenor
Square, W. 1, 11.00
New Zealand Inv. Tst., The Great
Eastern Hotel, Liverpool, E.C. 2,
12.00
Prospect Park, Finsbury Hall, North
Fenby, North Humberside, 10.30

BOARD MEETINGS:

Finals
Bullock
Internat.
Govett Emerging Markets
Gresham Telecomputing
Partridge Fine Arts
Warren Estates
Witan Inv.
Wren

■ THURSDAY JANUARY 27

COMPANY MEETINGS:
Fins
Ivory & Sumi ISIS Tst.
Lonrho
M & G Dual Tst.
WIC

DIVIDEND & INTEREST PAYMENTS

TO DAY

RAA 6.75p
Elliott's Bldg. Soc. Sub. FRN's 15
1.12.94

Orlano Inv. FRN's 16 1.75%
Orlano 5% 1.2.94 rec'd 2.1.94
Orlano 2.4p

FRN's 1.5p

Harris (P) 2.2p
ITC/HJ FRN's 17 1.75%
Leeds Inv. 5% 1.2.94 rec'd 1.3.95

Leeds Inv. 5% 1.2.94 rec'd 1.3.95

Monies (J) 2.6p
Monies (J) 2.6p 1.1.94 rec'd 1.2.94

VESTEC 2.2p
Vestec 2.2p 1.1.94 rec'd 1.2.94

Woolwich Bldg. Soc. FRN's 15 1.75%
Woolwich Bldg. Soc. FRN's 16 1.75%
Woolwich Bldg. Soc. FRN's 17 1.75%

Woolwich Bldg. Soc. FRN's 18 1.75%

Woolwich Bldg. Soc. FRN's 19 1.75%

Woolwich Bldg. Soc. FRN's 20 1.75%

Woolwich Bldg. Soc. FRN's 21 1.75%

Woolwich Bldg. Soc. FRN's 22 1.75%

Woolwich Bldg. Soc. FRN's 23 1.75%

Woolwich Bldg. Soc. FRN's 24 1.75%

Woolwich Bldg. Soc. FRN's 25 1.75%

Woolwich Bldg. Soc. FRN's 26 1.75%

Woolwich Bldg. Soc. FRN's 27 1.75%

Woolwich Bldg. Soc. FRN's 28 1.75%

Woolwich Bldg. Soc. FRN's 29 1.75%

Woolwich Bldg. Soc. FRN's 30 1.75%

Woolwich Bldg. Soc. FRN's 31 1.75%

Woolwich Bldg. Soc. FRN's 32 1.75%

Woolwich Bldg. Soc. FRN's 33 1.75%

Woolwich Bldg. Soc. FRN's 34 1.75%

Woolwich Bldg. Soc. FRN's 35 1.75%

Woolwich Bldg. Soc. FRN's 36 1.75%

Woolwich Bldg. Soc. FRN's 37 1.75%

Woolwich Bldg. Soc. FRN's 38 1.75%

Woolwich Bldg. Soc. FRN's 39 1.75%

Woolwich Bldg. Soc. FRN's 40 1.75%

Woolwich Bldg. Soc. FRN's 41 1.75%

Woolwich Bldg. Soc. FRN's 42 1.75%

Woolwich Bldg. Soc. FRN's 43 1.75%

Woolwich Bldg. Soc. FRN's 44 1.75%

Woolwich Bldg. Soc. FRN's 45 1.75%

Woolwich Bldg. Soc. FRN's 46 1.75%

Woolwich Bldg. Soc. FRN's 47 1.75%

Woolwich Bldg. Soc. FRN's 48 1.75%

Woolwich Bldg. Soc. FRN's 49 1.75%

Woolwich Bldg. Soc. FRN's 50 1.75%

Woolwich Bldg. Soc. FRN's 51 1.75%

Woolwich Bldg. Soc. FRN's 52 1.75%

Woolwich Bldg. Soc. FRN's 53 1.75%

Woolwich Bldg. Soc. FRN's 54 1.75%

Woolwich Bldg. Soc. FRN's 55 1.75%

Woolwich Bldg. Soc. FRN's 56 1.75%

Woolwich Bldg. Soc. FRN's 57 1.75%

Woolwich Bldg. Soc. FRN's 58 1.75%

Woolwich Bldg. Soc. FRN's 59 1.75%

Woolwich Bldg. Soc. FRN's 60 1.75%

Woolwich Bldg. Soc. FRN's 61 1.75%

Woolwich Bldg. Soc. FRN's 62 1.75%

Woolwich Bldg. Soc. FRN's 63 1.75%

Woolwich Bldg. Soc. FRN's 64 1.75%

Woolwich Bldg. Soc. FRN's 65 1.75%

Woolwich Bldg. Soc. FRN's 66 1.75%

Woolwich Bldg. Soc. FRN's 67 1.75%

Woolwich Bldg. Soc. FRN's 68 1.75%

Woolwich Bldg. Soc. FRN's 69 1.75%

Woolwich Bldg. Soc. FRN's 70 1.75%

Woolwich Bldg. Soc. FRN's 71 1.75%

Woolwich Bldg. Soc. FRN's 72 1.75%

Woolwich Bldg. Soc. FRN's 73 1.75%

Woolwich Bldg. Soc. FRN's 74 1.75%

Woolwich Bldg. Soc. FRN's 75 1.75%

Woolwich Bldg. Soc. FRN's 76 1.75%

Woolwich Bldg. Soc. FRN's 77 1.75%

Woolwich Bldg. Soc. FRN's 78 1.75%

Woolwich Bldg. Soc. FRN's 79 1.75%

Woolwich Bldg. Soc. FRN's 80 1.75%

Woolwich Bldg. Soc. FRN's 81 1.75%

Woolwich Bldg. Soc. FRN's 82 1.75%

Woolwich Bldg. Soc. FRN's 83 1.75%

Woolwich Bldg. Soc. FRN's 84 1.75%

Woolwich Bldg. Soc. FRN's 85 1.75%

Woolwich Bldg. Soc. FRN's 86 1.75%

Woolwich Bldg. Soc. FRN's 87 1.75%

Woolwich Bldg. Soc. FRN's 88 1.75%

Woolwich Bldg. Soc. FRN's 89 1.75%

Woolwich Bldg. Soc. FRN's 90 1.75%

Woolwich Bldg. Soc. FRN's 91 1.75%

Woolwich Bldg. Soc. FRN's 92 1.75%

Woolwich Bldg. Soc. FRN's 93 1.75%

Woolwich Bldg. Soc. FRN's 94 1.75%

Woolwich Bldg. Soc. FRN's 95 1.75%

Woolwich Bldg. Soc. FRN's 96 1.75%

Woolwich Bldg. Soc. FRN's 97 1.75%

Woolwich Bldg. Soc. FRN's 98 1.75%

Woolwich Bldg. Soc. FRN's 99 1.75%

Woolwich Bldg. Soc. FRN's 100 1.75%

Woolwich Bldg. Soc. FRN's 101 1.75%

Woolwich Bldg. Soc. FRN's 102 1.75%

Woolwich Bldg. Soc. FRN's 103 1.75%

Woolwich Bldg. Soc. FRN's 104 1.75%

Woolwich Bldg. Soc. FRN's 105 1.75%

Woolwich Bldg. Soc. FRN's 106 1.75%

Woolwich Bldg. Soc. FRN's 107 1.75%

Woolwich Bldg. Soc. FRN's 108 1.75%

The Markets

THIS WEEK

Global Investor / Peter Martin

Cloudy picture for US economy



If the **week** are anything to go by, US economists will have to adjust the statistics for early 1994 not just for the effects of earthquake, flood and locusts but also for plagues of locusts and outbreaks of boils.

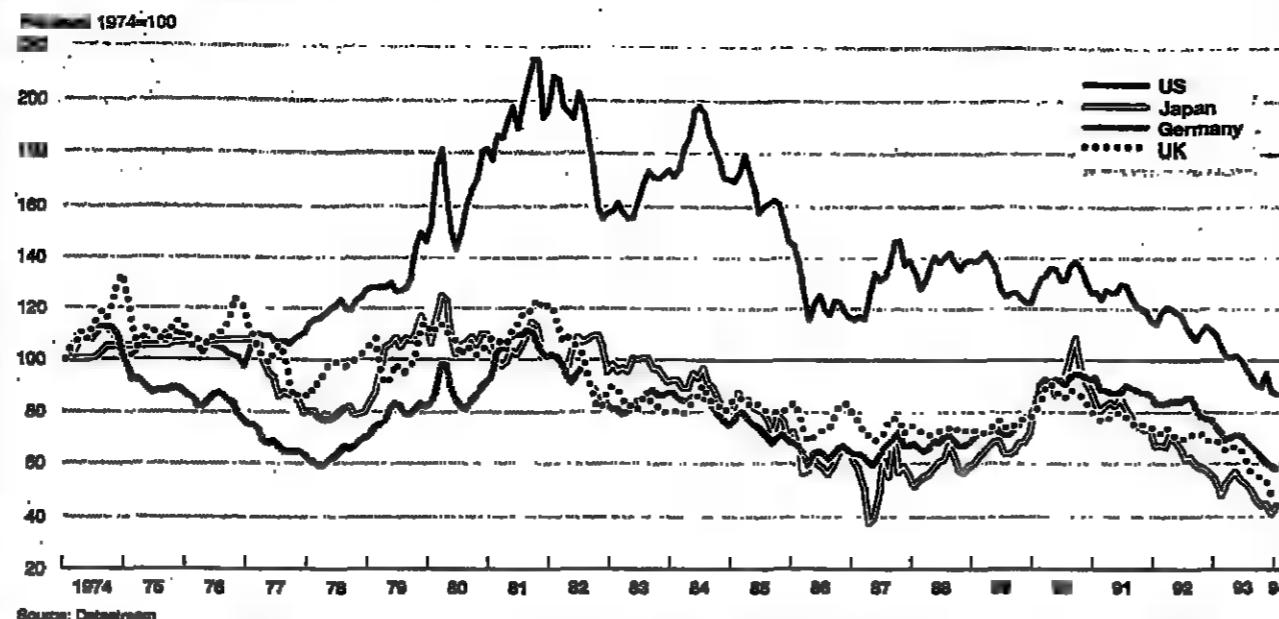
It will know on Friday, when the latest GDP estimates are published, if the US economy was really growing at 1.6 per cent in the closing months of 1993, as the White House and the Treasury have been predicting. But the geological and meteorological events of the last few months that we don't really have much idea about what the **week** will be for the first quarter of

Locust-adjusted, the US economy is probably still careering along. Mark Turner, who runs Putnam Investors' global fixed income funds from Boston, offers one of those anecdotes which are always more compelling than the dry statistics. When he started to renovate his house a few months ago, his **builder** had a so-so order book. Now, it's completely filled for the next four years, with a mixture of residential and commercial work.

"Boston was first into the **slump**, and it will probably be the first out," says Mr Turner. That means you can't necessarily generalise to other parts of the country. But still, the tale is another piece of evidence about the scale of the US recovery.

In manufacturing, for example, we could well discover this spring - divine afflictions permitting - that the US has enjoyed six months of industrial output growing at an annual rate of over 10 per cent. General Motors, perhaps the most diversified of big US com-

Bond yields over two decades



panies, reported fourth-quarter earnings from continuing businesses up 22 per cent over the same period the year before.

Despite all this growth, there seems no sign yet of inflationary pressures. Wait till the second half of the year, says Mr Turner's colleague Jonathan Francis. **Financial** **strategists**: "That's when the chickens are going to come home to roost." **Growth** **will** **slow**, perhaps to around 2 per cent. Productivity growth, which has been swamping wage pressures, will disappear. And after the sharp rise in output of the early part of the year, capacity utilisation will be around the 80 per cent level, the point at which upward pressure on costs and prices usually starts to appear.

"If we're going to see an inflationary threat, it's going to be in the second half of the year," said Mr Turner. Note that "if". It is what distinguishes this bond market

Back in 1894

One reason for the **inertia**, **anchored** on last week's column, is the impact of "globalisation" of markets on the developed economies. At a micro level, the shift of manufacturing to south-east Asia (to a lesser extent) to Latin America promises all sorts of disruptions in western financial markets - as corporate bond yields just as much as equities.

At a **macro** level, though, the real growth of the **world** could bring unanticipated benefits. That, at least, is the

rally from its predecessors. At this point in any previous cycle - in most cases, there would have been an "if" about it. By now, inflationary momentum is well established. This time, the bond market **needs** to make up its mind.

Conclusion **added** by Sushil Kumar and Mustaq Shah of Goldman Sachs in their **paper**: "As part of their argument, they return to the period around the turn of the century, a period that is **most** **fascinating** for British economic historians: the years 1894-1914 (when Britain produced roughly a third of world industrial output) and 1914-1918 (when the UK share had fallen to only 14 per cent). In the same years, the UK share rose from around 23 per cent to 38 per cent.

For much of the period, the general price level fell in the UK. This, **the** **authors** **is** **consistent** **with** the notion of global competition exerting a deflationary impact", though they accept that there may have been at work the behaviour of the money supply. Throughout those years, there was a long-run down-trend, and productivity growth lagged behind that in Germany and the UK. The striking thing,

however, is that Britain's overall economic growth rate was significantly slower, at around 3 per cent, than in much of the earlier part of the century. And in the quarter of the 19th century, UK equities provided a real return of over 8 per cent a year, a high figure by any standards.

Of course, at the turn of the century, the UK equity market was undeveloped, with many companies in family hands. Still, assuming these figures are representative, they lead the **UK** **market** to a number of interesting conclusions: **Real** **growth** **in** **the** **rest** **of** **the** **world** **does** **not** **rule** **out** **acceptable** **growth** **in** **western** **equities**. Global competition may finally hold down developed-country inflation, creating a long-run environment for bonds. Equities may **fail** **to** **outperform** **mainframe** **investments**, though not by as much as is usual. And though

developing **markets** **in** **general** **provide** **better** **returns**, **there** **will** **be** **periods** **when** **developed** **markets** **do** **better**.

Plumbers

A clutch of product announcements from **Compaq** has symbolised the way in which the computer industry's old conventional wisdom is dying.

The **industry** **said** **that**

mainframes, minicomputers and workstations, though undermined by personal computers, would remain important for serious applications, the **that** **keep** **a** **business** **going**. Computer companies would **have** **to** **shrink**, but they **had** **keep** **their** **existing** **business** **model** (lavish sales staff, high-handholding, high margins). That belief, already sickly, will finally **crumble** in 1994. Last year, HP launched powerful new workstations and "communications servers" which are replacements, in effect, for old-style minicomputers, **mainframe** **replacements** for old-style mainframes.

New **machines** **perfectly** **reflect** **the** **trend**. The most significant numbers about them are the 300MHz or 600MHz releases; they're the \$3,995 price for the workstation.

Of course, at the turn of the century, the UK equity market was undeveloped, with many companies in family hands. Still, assuming these figures are representative, they lead the **UK** **market** to a number of interesting conclusions: **Real** **growth** **in** **the** **rest** **of** **the** **world** **does** **not** **rule** **out** **acceptable** **growth** **in** **western** **equities**. Global competition may finally hold down developed-country inflation, creating a long-run environment for bonds. Equities may **fail** **to** **outperform** **mainframe** **investments**, though not by as much as is usual. And though

Total return in local currency to 20/1/94

	US	Japan	Germany	Italy	UK
Week	0.06	0.05	0.12	0.13	0.16
Month	0.27	0.20	0.55	0.57	0.71
Year	3.69	5.61	7.38	11.21	6.56
Bonds 5-10 year					
Week	0.23	-2.27	-0.29	0.12	1.18
Month	1.14	-1.18	0.39	0.70	1.04
Year	9.28	12.32	17.32	27.12	13.15
Bonds 7-10 year					
Week	0.23	-2.27	-0.29	0.12	1.18
Month	1.61	0.32	1.02	1.26	0.99
Year	11.85	15.84	23.04	21.34	
Equities					
Week	0.01	-1.9	0.5	1.5	3.7
Month	1.61	-2.6	3.5	-0.1	4.7
Year	8.15	18.1	32.7		

Best performing stocks from FT-A World Indices

	Close	Week	Month	Year
Spring Ram (UK)	76.00	39.4	55.1	-36.1
Telecom (Spain)	460.00			
Bouganville Copper (Aus)	1.10	26.4	71.9	
NL Industries (USA)	6.25	27.5		
James Strategic (HK)	36.21	23.7	11.5	
Jardine Matheson (HK)	78.00	21.9	6.1	
Hutchison Whampoa (HK)	37.75	21.8	-2.6	127.4
Taylor Woodrow (UK)	20.7	32.1		
MacGroup Ltd (HK)	41.75	19.3	0.0	
Henderson Investment (HK)	8.15	18.1		

Sources: Cash & Income - Lehman Brothers, Equities - Cazenove Securities. The FT-Accrued World Indices are jointly owned by The Financial Times Limited, Goldman Sachs & Co., and NatWest Securities Limited.

One from Microsoft, one from Apple and one from Novell, and so on. One of them will replace MS-Dos as the world's standard, and the OS wars will be irrelevant.

Conclusions: 1. Microsoft's Bill Gates has done it again. 2. Only computer's most boring housekeeping tasks, those who could get away with it, would probably love a TV show called *Sanitary Engineers*.

It's all about the point, any point. HP also announced last week that it's new computers, though they have their own operating systems, will also be able to run any program written for Microsoft's Windows. The *Windows* and *Mac*

Other companies have already pulled off the same trick. *Windows* has, in effect, replaced MS-Dos as the world's standard, and the OS wars are irrelevant.

Emerging Equities, Sacha International, London, January 19 1994

Economics Notebook / Peter Norman

Tax squeeze may force G7 to revitalise economic co-operation

The world's most exclusive club is in decline. A few years ago, **Lloyd Bentzen**, freshly installed as Treasury Secretary, was champing at the bit to breathe new life into the Group of Seven countries, comprising the US, Japan, Germany, France, Britain, Italy and Canada.

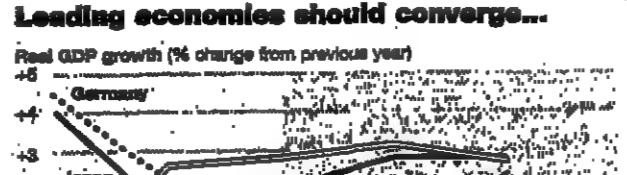
As finance minister of the world's most potent industrial democracy, he appeared to believe that more co-operation and less megaphone diplomacy among the G7 could ease, if not solve, problems as diverse as Europe's mass unemployment and faltering economic reform in Russia. This month, Mr Bentzen has been globe-trotting, but mainly in east Asia. His talks in Japan yesterday were backed onto a round-the-world trip that started in Moscow and continued in Indonesia, Thailand and China. Little has been heard of the G7 of late. After years of huffing and puffing over trade, it took a back seat in the final negotiations that secured the Uruguay Round trade agreement in December.

US President Bill Clinton's plans for a special G7 meeting to tackle unemployment, proposed last summer, have been painfully slow in reaching fruition. After many delays, a meeting of labour and finance ministers has been scheduled for mid-March, although officials are still unclear what will be discussed.

Leaders, including Mr John Major, the UK prime minister, have cast doubt on the value of their annual economic summit. The meeting will be held again this year - in Naples between July 8 and 10 - but is likely to be a low key event compared with past extravaganzas. The group seems to have decided that a profile is the safest approach to the present difficulties in Russia. In the past, the US has tried to guide events with an economic carrot and stick.

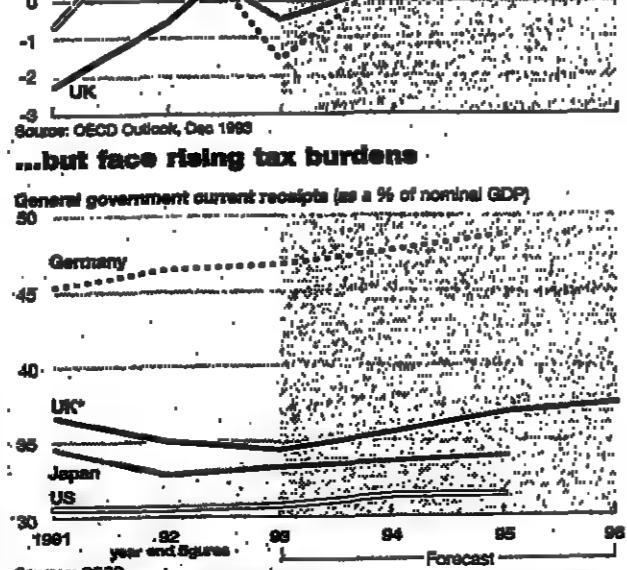
The only known response to last year's exit of economic reformers from the government in Moscow is a telephone call among senior officials on Friday which seems to

Leading economies should converge...



Sources: OECD Outlook, Dec 1993

...but face rising tax burdens



Sources: OECD, Tax Revenue, Non-North Sea taxes, social security and community charges as a % of non-North Sea GDP

reached no clear conclusion. There is strong case for saying that such reform is all to the good. International co-operation can create rather than solve difficulties. Arguably, some of the problems of the late 1980s - Japan's bubble economy and the UK's high inflation, for example - can be blamed in part on over-enthusiastic attempts to synchronise exchange rates and monetary policy among the G7.

Instead of grand international agreements, nations have concentrated on solving their own domestic economic problems first. Whether by design, one positive result has been a fall in inflation to levels last seen in the 1970s.

The upper chart, based on projections in the December Economic Outlook from the Organisation for Economic Co-operation and Development, shows that big industrial countries, by pursuing the right policies and "doing my way", may be returning to

effect very soon. Mr Allen, chief economist at Lehman Brothers, told a recent investors' conference in London that the higher tax rates, which are concentrated among wealthier households, are "simply too small in total and too narrowly focused to bring the economy down".

Taking the opposite view last week, Mr Lacy Hunt, the chief US economist at HSBC Holdings, which now is Midland Bank among its members.

He estimates that the tax increases will cost \$500m a week from consumers. This may seem small in a \$10 trillion-a-year economy. But Mr Hunt contends that the average personal income will reach a new record of 10 per cent this year and that the tax increases will be higher than account for 18 per cent of consumers' expenditure. The outcome, he says, will be a drop in the economic growth rate to 1.5 per cent next year.

Germany's tax plans put other countries in the shade. The Bonn government's annual budget report, published this week, is expected to project increases in 1995 and 1996 in government spending this year as part of a multi-year programme to pay for unification. While Bonn says the German economy should grow by 1 per cent to 1.5 per cent a year, economists are sceptical. Mr Gerald Holtham, Lehman Brothers' international economist in London, believes Germany faces "unprecedented consumer weakness" as a result of the government's actions.

It is highly unlikely that the impact of independent fiscal squeezes has been as bad as the politicians responsible for them. It may be that world growth is sufficiently dynamic to overcome the contractionary effect involved. However, it would be reassuring to know that potential pitfalls have been

erased.

The G7 would be a good place to start.

The First Comprehensive Guide to the Eurodollar Bond Market

Salomon Brothers introduces the new Eurodollar Bond Index

- Comprehensive measure of market performance
- Stable, accurate and replicable
- Well-defined selection criteria
- Readily allows portfolio comparison based on market structure, risk and relative performance versus this benchmark
- Broad range of sub-indices: maturity, issuer and credit quality
- Facilitates return attribution analysis and creation of customised benchmarks
- Calculated and published daily

For daily and monthly returns, see Reuters page SOLU, Telerate page 2117 and on Bloomberg type SBI<GO> ■ SALO<GO

WORLD BOND MARKETS: This Week

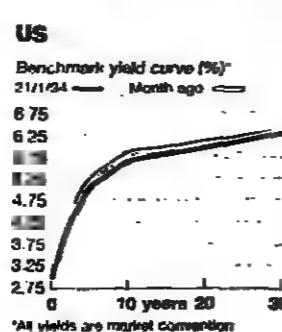
NEW YORK

Richard Waters

Plotting the course of US growth these days demands a good understanding of the effects of natural disasters. First there was last summer's flooding in the mid-West, now an earthquake in southern California and an arctic blast that last week much of the East. To what holding back - or in some cases stimulating - economic activity?

Fourth-quarter GDP figures, to be released on Friday, will provide an indication of just how robust real growth in the final months of 1993. The previous quarter was 2.8 per cent from a year ago - restrained in some degree by the floods, but with a healthy bounce from a sharp slowdown in the first half of the year. That was continued into the last three months of the year, aided in part by the one-off effect of post-flood catch up in activity.

Expectations for fourth



All yields are market convention
Source: Merrill Lynch

LONDON

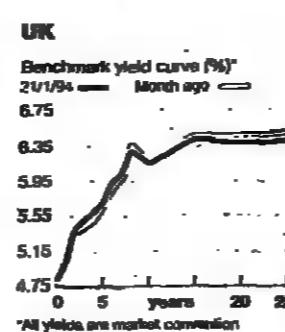
Philip Coggan

The main event of the week is likely to be the first auction of the year - Wednesday's offer of Treasury 5% per cent 2010 stock. The size of the issue - £2.75bn compared with a recent £3.75bn - is the last that part payment is not due until March suggests the year's funding programme is virtually complete", according to Mr Nigel Richardson, head of bond research at Yamaichi International (Europe).

Mr Peter Fellner, gilts strategist at NatWest Markets, argues that the size of the auction indicates that the Bank of England may prefer to continue with regular monthly auctions rather than larger, regular offers.

Last week's retail prices figures, which showed a slight improvement in consumer spending growth and an upturn in building construction. That the fourth quarter figure would be strong has been long expected: whether the bond market has fully priced in such a rise is another thing.

There is little economic news



All yields are market convention
Source: Merrill Lynch

week, with only today's CBI Industrial Trends survey and Friday's non-European Union trade data. The next major event will be the Bank of England's inflation report on February 8. In the interim, gilt yields may well be caught in a tug of war between US Treasuries (where the next move is expected to be up) and government bonds (where real interest rates move as expected to be down).

FRANKFURT

David Waller

Last week, the bond market was dispirited by the Bundesbank's decision to leave short-term interest rates unchanged. This week, it is unlikely to take cheer from the end of the year in the few days.

Baden-Württemberg and Lower Saxony, of Germany's Lübeck states, are expected to report inflation figures for January today or tomorrow.

Other states report during the week and so it will be possible to get a picture of German inflation for the month as a whole.

Last month pan-German rates rose an amount of 3.7 per cent. Inflation for January ranges from 1.1 to 1.5 per cent, reflecting uncertainty over the impact of higher oil prices and petrol.

A high outcome is likely to reinforce the expectation of bringing

Lombard and discount rates down from 7.25 and 6.00 per cent respectively when they

TOKYO

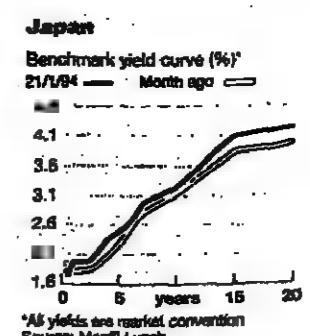
Emiko Terazawa

Bond traders are bracing themselves for volatile government bond prices are expected to fluctuate as a result of buying due to revived hopes of an imminent rate cut and profit-taking on expectations of

Prospects of prolonged political turmoil stemming from last Friday's defeat of the coalition government's political reform bill together with a further delay to the announcement of an economic stimulus package, originally expected this week, to support the 10-year benchmark government bond.

On Saturday, the end of October, the annual item of fiscal will be the financial growth in the fiscal year supply. The Bank of Japan will probably be high and the outcome of this will do nothing to cheer investors in the bond market.

In November, M3 growth in an annualised rate of 7.2 per cent, will allow the upper limit of last year's 6.6 to 6.0 per cent range, respectively when they



All yields are market convention
Source: Merrill Lynch

will be the end of October. The annual item of fiscal will be the financial growth in the fiscal year supply. The Bank of Japan will probably be high and the outcome of this will do nothing to cheer investors in the bond market.

Meanwhile, the 10-year bond auction on Wednesday might trigger some over increased supply, thus limiting a rally.

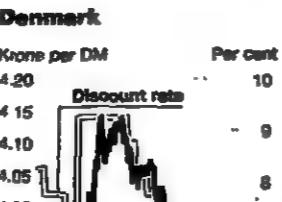
Capital & Credit / Antonia Sharpe

Danish rhetoric becomes reality

Erik Hoffmeyer, Denmark's central bank governor, is singing the praises of the financial system in restoring confidence in the Danish krone, one of the main casualties of the collapse of the European Exchange Rate Mechanism. In August, a man which has given him the freedom to cut interest rates independently of the German central bank.

Indeed, the 68-year-old tree lover, who is due to retire at the end of this year after 29 years at the helm of the central bank, has such confidence in the krone's renewed stability that he said on television two weeks ago that Danish interest rates could drop as low as 3% - now around 3 per cent. His predictions coupled with a strong rally for Danish economic growth in Denmark, had the same effect on Danish government bond yields as waving a red flag in front of a bull.

According to Danske Securities, yields on 10-year government bonds dropped 25



Source: Databank

points to a record low of 3.6% per cent soon after Hoffmeyer's comments. At the same time, the yield difference between German and Danish 10-year government bonds narrowed by less than 25 basis points to 10 basis points earlier.

However, the market is in cold feet now Mr Hoffmeyer's rhetoric is starting to become reality. After last week's widely-expected quarter-point cut in Denmark's

count rate to 7.5% per cent, brought it in line with Germany's discount rate, which is 10-year government bonds widened to 10 per cent. In addition, the market is strengthening following the cut, breaking a trend which the market had maintained since the ERM collapse.

Mr Richard Gilbly, international economist at Salomon Brothers in London, points out that an independent rate cut in Denmark could prompt investors to switch to German government bonds, attracted by the higher yield and greater currency stability.

Analysts at Unibors have also taken the view that the short-term rate for the Danish bond market has reached.

"Irrespective of the current positive news of the Danish economy, and economic fundamentals point to a widening of the Danish-German yield spread, and not to a further narrowing," Unibors says in its latest weekly review of the Danish economy.

They believe the Danish

central bank will use any bouts of D-Mark weakness to ease monetary policy further, which would push the Danish discount rate through the German level. But they warn that this will not be the case if the economy showed signs of recovery, which would strengthen the krone's status as the currency within the ERM.

Erik Hoffmeyer: having some fun in his final year

Mr Gilbly, however, is not so sure. "The market will be more likely to narrow the yield differential between Germany and Denmark to stabilise at current levels in the short term, but to narrow to about 25 basis points by mid-year."

Mr Holm is pinning his hopes on the Danish central bank's ability to safeguard the krone's stability and to pursue its aggressive monetary policy.

In light of Mr Hoffmeyer's recent comments, which suggest he might want to have some fun in his final year, they could well come true.

According to Danske Securities, yields on 10-year government bonds dropped 25

points to a record low of 3.6% per cent soon after Hoffmeyer's comments. At the same time, the yield difference between German and Danish 10-year government bonds narrowed by less than 25 basis points to 10 basis points earlier.

However, the market is in cold feet now Mr Hoffmeyer's rhetoric is starting to become reality. After last week's widely-expected quarter-point cut in Denmark's

count rate to 7.5% per cent, brought it in line with Germany's discount rate, which is 10-year government bonds widened to 10 per cent. In addition, the market is strengthening following the cut, breaking a trend which the market had maintained since the ERM collapse.

Mr Richard Gilbly, international economist at Salomon Brothers in London, points out that an independent rate cut in Denmark could prompt investors to switch to German government bonds, attracted by the higher yield and greater currency stability.

Analysts at Unibors have also taken the view that the short-term rate for the Danish bond market has reached.

"Irrespective of the current positive news of the Danish economy, and economic fundamentals point to a widening of the Danish-German yield spread, and not to a further narrowing," Unibors says in its latest weekly review of the Danish economy.

They believe the Danish

central bank will use any bouts of D-Mark weakness to ease monetary policy further, which would push the Danish discount rate through the German level. But they warn that this will not be the case if the economy showed signs of recovery, which would strengthen the krone's status as the currency within the ERM.

Mr Gilbly, however, is not so sure. "The market will be more likely to narrow the yield differential between Germany and Denmark to stabilise at current levels in the short term, but to narrow to about 25 basis points by mid-year."

Mr Holm is pinning his hopes on the Danish central bank's ability to safeguard the krone's stability and to pursue its aggressive monetary policy.

In light of Mr Hoffmeyer's recent comments, which suggest he might want to have some fun in his final year, they could well come true.

According to Danske Securities, yields on 10-year government bonds dropped 25

points to a record low of 3.6% per cent soon after Hoffmeyer's comments. At the same time, the yield difference between German and Danish 10-year government bonds narrowed by less than 25 basis points to 10 basis points earlier.

However, the market is in cold feet now Mr Hoffmeyer's rhetoric is starting to become reality. After last week's widely-expected quarter-point cut in Denmark's

count rate to 7.5% per cent, brought it in line with Germany's discount rate, which is 10-year government bonds widened to 10 per cent. In addition, the market is strengthening following the cut, breaking a trend which the market had maintained since the ERM collapse.

Mr Richard Gilbly, international economist at Salomon Brothers in London, points out that an independent rate cut in Denmark could prompt investors to switch to German government bonds, attracted by the higher yield and greater currency stability.

Analysts at Unibors have also taken the view that the short-term rate for the Danish bond market has reached.

"Irrespective of the current positive news of the Danish economy, and economic fundamentals point to a widening of the Danish-German yield spread, and not to a further narrowing," Unibors says in its latest weekly review of the Danish economy.

They believe the Danish

central bank will use any bouts of D-Mark weakness to ease monetary policy further, which would push the Danish discount rate through the German level. But they warn that this will not be the case if the economy showed signs of recovery, which would strengthen the krone's status as the currency within the ERM.

Mr Gilbly, however, is not so sure. "The market will be more likely to narrow the yield differential between Germany and Denmark to stabilise at current levels in the short term, but to narrow to about 25 basis points by mid-year."

Mr Holm is pinning his hopes on the Danish central bank's ability to safeguard the krone's stability and to pursue its aggressive monetary policy.

In light of Mr Hoffmeyer's recent comments, which suggest he might want to have some fun in his final year, they could well come true.

According to Danske Securities, yields on 10-year government bonds dropped 25

points to a record low of 3.6% per cent soon after Hoffmeyer's comments. At the same time, the yield difference between German and Danish 10-year government bonds narrowed by less than 25 basis points to 10 basis points earlier.

However, the market is in cold feet now Mr Hoffmeyer's rhetoric is starting to become reality. After last week's widely-expected quarter-point cut in Denmark's

count rate to 7.5% per cent, brought it in line with Germany's discount rate, which is 10-year government bonds widened to 10 per cent. In addition, the market is strengthening following the cut, breaking a trend which the market had maintained since the ERM collapse.

Mr Richard Gilbly, international economist at Salomon Brothers in London, points out that an independent rate cut in Denmark could prompt investors to switch to German government bonds, attracted by the higher yield and greater currency stability.

Analysts at Unibors have also taken the view that the short-term rate for the Danish bond market has reached.

"Irrespective of the current positive news of the Danish economy, and economic fundamentals point to a widening of the Danish-German yield spread, and not to a further narrowing," Unibors says in its latest weekly review of the Danish economy.

They believe the Danish

central bank will use any bouts of D-Mark weakness to ease monetary policy further, which would push the Danish discount rate through the German level. But they warn that this will not be the case if the economy showed signs of recovery, which would strengthen the krone's status as the currency within the ERM.

Mr Gilbly, however, is not so sure. "The market will be more likely to narrow the yield differential between Germany and Denmark to stabilise at current levels in the short term, but to narrow to about 25 basis points by mid-year."

Mr Holm is pinning his hopes on the Danish central bank's ability to safeguard the krone's stability and to pursue its aggressive monetary policy.

In light of Mr Hoffmeyer's recent comments, which suggest he might want to have some fun in his final year, they could well come true.

According to Danske Securities, yields on 10-year government bonds dropped 25

points to a record low of 3.6% per cent soon after Hoffmeyer's comments. At the same time, the yield difference between German and Danish 10-year government bonds narrowed by less than 25 basis points to 10 basis points earlier.

However, the market is in cold feet now Mr Hoffmeyer's rhetoric is starting to become reality. After last week's widely-expected quarter-point cut in Denmark's

count rate to 7.5% per cent, brought it in line with Germany's discount rate, which is 10-year government bonds widened to 10 per cent. In addition, the market is strengthening following the cut, breaking a trend which the market had maintained since the ERM collapse.

Mr Richard Gilbly, international economist at Salomon Brothers in London, points out that an independent rate cut in Denmark could prompt investors to switch to German government bonds, attracted by the higher yield and greater currency stability.

Analysts at Unibors have also taken the view that the short-term rate for the Danish bond market has reached.

"Irrespective of the current positive news of the Danish economy, and economic fundamentals point to a widening of the Danish-German yield spread, and not to a further narrowing," Unibors says in its latest weekly review of the Danish economy.

They believe the Danish

central bank will use any bouts of D-Mark weakness to ease monetary policy further, which would push the Danish discount rate through the German level. But they warn that this will not be the case if the economy showed signs of recovery, which would strengthen the krone's status as the currency within the ERM.

Mr Gilbly, however, is not so sure. "The market will be more likely to narrow the yield differential between Germany and Denmark to stabilise at current levels in the short term, but to narrow to about 25 basis points by mid-year."

Mr Holm is pinning his hopes on the Danish central bank's ability to safeguard the krone's stability and to pursue its aggressive monetary policy.

In light of Mr Hoffmeyer's recent comments, which suggest he might want to have some fun in his final year, they could well come true.

According to Danske Securities, yields on 10-year government bonds dropped 25

points to a record low of 3.6% per cent soon after Hoffmeyer's comments. At the same time, the yield difference between German and Danish 10-year government bonds narrowed by less than 25 basis points to 10 basis points earlier.

However, the market is in cold feet now Mr Hoffmeyer's rhetoric is starting to become reality. After last week's widely-expected quarter-point cut in Denmark's

count rate to 7.5% per cent, brought it in line with Germany's discount rate, which is 10-year government bonds widened to 10 per cent. In addition, the market is strengthening following the cut, breaking a trend which the market had maintained since the ERM collapse.

Mr Richard Gilbly, international economist at Salomon Brothers in London, points out that an independent rate cut in Denmark could prompt investors to switch to German government bonds, attracted by the higher yield and greater currency stability.

Analysts at Unibors have also taken the view that the short-term rate for the Danish bond market has reached.

"Irrespective of the current positive news of the Danish economy, and economic fundamentals point to a widening of the Danish-German yield spread, and not to a further narrowing," Unibors says in its latest weekly review of the Danish economy.

They believe the Danish

central bank will use any bouts of D-Mark weakness to ease monetary policy further, which would push the Danish discount rate through the German level. But they warn that this will not be the case if the economy showed signs of recovery, which would strengthen the krone's status as the currency within the ERM.

Mr Gilbly, however, is not so sure. "The market will be more likely to narrow the yield differential between Germany and Denmark to stabilise at current levels in the short term, but to narrow to about 25 basis points by mid-year."

Mr Holm is pinning his hopes on the Danish central bank's ability to safeguard the krone's stability and to pursue its aggressive monetary policy.

WORLD STOCK MARKETS

EUROPE										NORTH AMERICA										ASIA									
AUSTRIA (Jan 21 / Sch)					NETHERLANDS (Jan 21 / Pcs)					PACIFIC					JAPAN (Jan 21 / Yen)					HONG KONG (Jan 21 / HK\$)					AFRICA				
Austria 1,650	-10 2,000 1,260	1,650	1,650	1,650	1,650	1,650	1,650	1,650	1,650	Austria 5,224	5,224	5,224	5,224	5,224	Hong Kong 1,970	1,970	1,970	1,970	1,970	Austria 2,830	2,830	2,830	2,830	2,830	Africa 2,830	2,830	2,830	2,830	2,830
Belgium 1,200	-6 1,270 950	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	Belgium 5,224	5,224	5,224	5,224	5,224	Hong Kong 1,970	1,970	1,970	1,970	1,970	Belgium 2,830	2,830	2,830	2,830	2,830	Africa 2,830	2,830	2,830	2,830	2,830
Denmark 2,000	-10 2,300 2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	Denmark 5,224	5,224	5,224	5,224	5,224	Hong Kong 1,970	1,970	1,970	1,970	1,970	Denmark 2,830	2,830	2,830	2,830	2,830	Africa 2,830	2,830	2,830	2,830	2,830
Finland 1,650	-10 1,713 850	1,650	1,650	1,650	1,650	1,650	1,650	1,650	1,650	Finland 5,224	5,224	5,224	5,224	5,224	Hong Kong 1,970	1,970	1,970	1,970	1,970	Finland 2,830	2,830	2,830	2,830	2,830	Africa 2,830	2,830	2,830	2,830	2,830
France 1,650	-10 1,713 850	1,650	1,650	1,650	1,650	1,650	1,650	1,650	1,650	France 5,224	5,224	5,224	5,224	5,224	Hong Kong 1,970	1,970	1,970	1,970	1,970	France 2,830	2,830	2,830	2,830	2,830	Africa 2,830	2,830	2,830	2,830	2,830
Germany 1,650	-10 1,713 850	1,650	1,650	1,650	1,650	1,650	1,650	1,650	1,650	Germany 5,224	5,224	5,224	5,224	5,224	Hong Kong 1,970	1,970	1,970	1,970	1,970	Germany 2,830	2,830	2,830	2,830	2,830	Africa 2,830	2,830	2,830	2,830	2,830
Iceland 450	-5 450 250	250	250	250	250	250	250	250	250	Iceland 5,224	5,224	5,224	5,224	5,224	Hong Kong 1,970	1,970	1,970	1,970	1,970	Iceland 2,830	2,830	2,830	2,830	2,830	Africa 2,830	2,830	2,830	2,830	2,830
Ireland 1,650	-10 1,713 850	1,650	1,650	1,650	1,650	1,650	1,650	1,650	1,650	Ireland 5,224	5,224	5,224	5,224	5,224	Hong Kong 1,970	1,970	1,970	1,970	1,970	Ireland 2,830	2,830	2,830	2,830	2,830	Africa 2,830	2,830	2,830	2,830	2,830
Italy 1,650	-10 1,713 850	1,650	1,650	1,650	1,650	1,650	1,650	1,650	1,650	Italy 5,224	5,224	5,224	5,224	5,224	Hong Kong 1,970	1,970	1,970	1,970	1,970	Italy 2,830	2,830	2,830	2,830	2,830	Africa 2,830	2,830	2,830	2,830	2,830
Malta 1,650	-10 1,713 850	1,650	1,650	1,650	1,650	1,650	1,650	1,650	1,650	Malta 5,224	5,224	5,224	5,224	5,224	Hong Kong 1,970	1,970	1,970	1,970	1,970	Malta 2,830	2,830	2,830	2,830	2,830	Africa 2,830	2,830	2,830	2,830	2,830
Norway 1,650	-10 1,713 850	1,650	1,650	1,650	1,650	1,650	1,650	1,650	1,650	Norway 5,224	5,224	5,224	5,224	5,224	Hong Kong 1,970	1,970	1,970	1,970	1,970	Norway 2,830	2,830	2,830	2,830	2,830	Africa 2,830	2,830	2,830	2,830	2,830
Portugal 1,650	-10 1,713 850	1,650	1,650	1,650	1,650	1,650	1,650	1,650	1,650	Portugal 5,224	5,224	5,224	5,224	5,224	Hong Kong 1,970	1,970	1,970	1,970	1,970	Portugal 2,830	2,830	2,830	2,830	2,830	Africa 2,830	2,830	2,830	2,830	2,830
Spain 1,650	-10 1,713 850	1,650	1,650	1,650	1,650	1,650	1,650	1,650	1,650	Spain 5,224	5,224	5,224	5,224	5,224	Hong Kong 1,970	1,970	1,970	1,970	1,970	Spain 2,830	2,830	2,830	2,830	2,830	Africa 2,830	2,830	2,830	2,830	2,830
Sweden 1,650	-10 1,713 850	1,650	1,650	1,650	1,650	1,650	1,650	1,650	1,650	Sweden 5,224	5,224	5,224	5,224	5,224	Hong Kong 1,970	1,970	1,970	1,970	1,970	Sweden 2,830	2,830	2,830	2,830	2,830	Africa 2,830	2,830	2,830	2,830	2,830
Switzerland 1,650	-10 1,713 850	1,650	1,650	1,650	1,650	1,650	1,650	1,650	1,650	Switzerland 5,224	5,224	5,224	5,224	5,224	Hong Kong 1,970	1,970	1,970	1,970	1,970	Switzerland 2,830	2,830	2,830	2,830	2,830	Africa 2,830	2,830	2,830	2,830	2,830
UK 1,650	-10 1,713 850	1,650	1,650	1,650	1,650	1,650	1,650	1,650	1,650	UK 5,224	5,224	5,224	5,224	5,224	Hong Kong 1,970	1,970	1,970	1,970	1,970	UK 2,830	2,830	2,830	2,830	2,830	Africa 2,830	2,830	2,830	2,830	2,830
Yugoslavia 1,650	-10 1,713 850	1,650	1,650	1,650	1,650	1,650	1,650	1,650	1,650	Yugoslavia 5,224	5,224	5,224	5,224	5,224	Hong Kong 1,970	1,970	1,970	1,970	1,970	Yugoslavia 2,830	2,830	2,830	2,830	2,830	Africa 2,830	2,830	2,830	2,830	2,830
YU 1,650	-10 1,713 850	1,650	1,650	1,650	1,650	1,650	1,650	1,650	1,650	YU 5,224	5,224	5,224	5,224	5,224	Hong Kong 1,970	1,970	1,970	1,970	1,970	YU 2,830	2,830	2,830	2,830	2,830	Africa 2,830	2,830	2,830	2,830	2,830
YUGOSLAVIA 1,650	-10 1,713 850	1,650	1,650	1,650	1,650	1,650	1,650	1,650	1,650	YUGOSLAVIA 5,224	5,224	5,224	5,224	5,224	Hong Kong 1,970	1,970	1,970	1,970	1,970	YUGOSLAVIA 2,830	2,830	2,830	2,830	2,830	Africa 2,830	2,830	2,830	2,830	2,830
YUGOSLAVIA 1,650	-10 1,713 850	1,650	1,650	1,650	1,650	1,650	1,650	1,650	1,650	YUGOSLAVIA 5,224	5,224	5,224	5,224	5,224	Hong Kong 1,970	1,970	1,970	1,970	1,970	YUGOSLAVIA 2,830	2,830	2,830	2,830	2,830	Africa 2,830	2,830	2,830	2,830	2,830
YUGOSLAVIA 1,650	-10 1,713 850	1,650	1,650	1,650	1,650	1,650	1,650	1,650	1,650	YUGOSLAVIA 5,224	5,224	5,224	5,224	5,224	Hong Kong 1,970	1,970	1,97												

FT MANAGED FUNDS SERVICE

• FT Cityline Unit Trust Prices: dial (0991) 1430000, enter # and key in the five digit code listed below. Calls are charged at 36p/minute cheap rate and 48p/minute at all other times. International access available by subscription. For more details call the FT Cityline Help Desk on (071) 582 9000.

Productivity Capital Life Assurance Ltd									

OFFSHORE AND OVERSEAS

BERMUDA (SB RECOGNISED)

FT MANAGED FUNDS SERVICE

■ FT Cityline Unit Trust Prices: dial (0891) 430000, enter 4 and key in the five digit code listed below. Calls are charged at 36p/minute cheap rate and 48p/minute 31.23 other times. International access available by subscription only. For more details call the FT Help Desk on (071) 873 4511.

LONDON SHARE SERVICE

INVESTMENT TRUSTS - Cont.

BANKS

Notes	Price	Wks	Dir	Div	Dividends	Last	City	Notes	Price	Wks	Dir	Div	Dividends	Last	City	Notes	Price	Wks	Dir	Div	Dividends	Last	City		
ABN Amro Pl.	629.0	-	6	0.00%	1.8 Sep May	1.2	1957	Treas Perkins	584	65	0.0	0.0	0.0	3613	Excalibur Co.	449	17	0.0	0.0	0.0	1.2	1957	Dr. Dr. D		
ANZ Pl.	229.0	-	6	0.00%	1.8 Sep May	1.2	1957	Unicorp	510	65	0.0	0.0	0.0	410	Excalibur Co.	449	17	0.0	0.0	0.0	1.2	1957	Dr. Dr. D		
Abbey National	508.0	-	23	1.12%	2.1 Oct May	1.2	1957	Wadsworth	33	65	-	-	-	124	Genic Sys.	330	12	1.0	0.0	0.0	1.2	1957	Dr. Dr. D		
Alcatel Maroc	302.0	-	10	0.04%	2.1 Oct May	1.2	1957	Walters	119	51	-	-	-	792	1657	Delta	449	17	0.0	0.0	0.0	1.2	1957	Dr. Dr. D	
Amico	100.0	-	10	0.00%	1.8 Sep May	1.2	1957	Wardrobe	300	65	0.0	0.0	0.0	125	1657	Deutsche	449	17	0.0	0.0	0.0	1.2	1957	Dr. Dr. D	
Barclays Plc	214.0	-	10	0.00%	2.7 Oct May	1.2	1957	Watson	119	51	-	-	-	125	111	Deutsche	449	17	0.0	0.0	0.0	1.2	1957	Dr. Dr. D	
Bank of Scotland	203.0	-	10	0.00%	2.7 Oct May	1.2	1957	Wetstone	449	27	2.7	1.25%	2.2	13	22	19	13.12	450	15	0.0	0.0	0.0	1.2	1957	Dr. Dr. D
Bank of Ulster	203.0	-	10	0.00%	2.7 Oct May	1.2	1957	Wetstone	449	27	2.7	1.25%	2.2	13	22	19	13.12	450	15	0.0	0.0	0.0	1.2	1957	Dr. Dr. D
Bank of Ireland	203.0	-	10	0.00%	2.7 Oct May	1.2	1957	Wetstone	449	27	2.7	1.25%	2.2	13	22	19	13.12	450	15	0.0	0.0	0.0	1.2	1957	Dr. Dr. D
Bank Scotland	203.0	-	10	0.00%	1.5 Oct May	1.2	1957	Wetstone	449	27	2.7	1.25%	2.2	13	22	19	13.12	450	15	0.0	0.0	0.0	1.2	1957	Dr. Dr. D
Barclays	141.0	-	10	0.00%	2.4 Oct May	1.2	1957	Wetstone	449	27	2.7	1.25%	2.2	13	22	19	13.12	450	15	0.0	0.0	0.0	1.2	1957	Dr. Dr. D
Barclays	147.0	-	10	0.00%	2.4 Oct May	1.2	1957	Wetstone	449	27	2.7	1.25%	2.2	13	22	19	13.12	450	15	0.0	0.0	0.0	1.2	1957	Dr. Dr. D
Barclays	147.0	-	10	0.00%	2.4 Oct May	1.2	1957	Wetstone	449	27	2.7	1.25%	2.2	13	22	19	13.12	450	15	0.0	0.0	0.0	1.2	1957	Dr. Dr. D
Barclays	147.0	-	10	0.00%	2.4 Oct May	1.2	1957	Wetstone	449	27	2.7	1.25%	2.2	13	22	19	13.12	450	15	0.0	0.0	0.0	1.2	1957	Dr. Dr. D
Barclays	147.0	-	10	0.00%	2.4 Oct May	1.2	1957	Wetstone	449	27	2.7	1.25%	2.2	13	22	19	13.12	450	15	0.0	0.0	0.0	1.2	1957	Dr. Dr. D
Barclays	147.0	-	10	0.00%	2.4 Oct May	1.2	1957	Wetstone	449	27	2.7	1.25%	2.2	13	22	19	13.12	450	15	0.0	0.0	0.0	1.2	1957	Dr. Dr. D
Barclays	147.0	-	10	0.00%	2.4 Oct May	1.2	1957	Wetstone	449	27	2.7	1.25%	2.2	13	22	19	13.12	450	15	0.0	0.0	0.0	1.2	1957	Dr. Dr. D
Barclays	147.0	-	10	0.00%	2.4 Oct May	1.2	1957	Wetstone	449	27	2.7	1.25%	2.2	13	22	19	13.12	450	15	0.0	0.0	0.0	1.2	1957	Dr. Dr. D
Barclays	147.0	-	10	0.00%	2.4 Oct May	1.2	1957	Wetstone	449	27	2.7	1.25%	2.2	13	22	19	13.12	450	15	0.0	0.0	0.0	1.2	1957	Dr. Dr. D
Barclays	147.0	-	10	0.00%	2.4 Oct May	1.2	1957	Wetstone	449	27	2.7	1.25%	2.2	13	22	19	13.12	450	15	0.0	0.0	0.0	1.2	1957	Dr. Dr. D
Barclays	147.0	-	10	0.00%	2.4 Oct May	1.2	1957	Wetstone	449	27	2.7	1.25%	2.2	13	22	19	13.12	450	15	0.0	0.0	0.0	1.2	1957	Dr. Dr. D
Barclays	147.0	-	10	0.00%	2.4 Oct May	1.2	1957	Wetstone	449	27	2.7	1.25%	2.2	13	22	19	13.12	450	15	0.0	0.0	0.0	1.2	1957	Dr. Dr. D
Barclays	147.0	-	10	0.00%	2.4 Oct May	1.2	1957	Wetstone	449	27	2.7	1.25%	2.2	13	22	19	13.12	450	15	0.0	0.0	0.0	1.2	1957	Dr. Dr. D
Barclays	147.0	-	10	0.00%	2.4 Oct May	1.2	1957	Wetstone	449	27	2.7	1.25%	2.2	13	22	19	13.12	450	15	0.0	0.0	0.0	1.2	1957	Dr. Dr. D
Barclays	147.0	-	10	0.00%	2.4 Oct May	1.2	1957	Wetstone	449	27	2.7	1.25%	2.2	13	22	19	13.12	450	15	0.0	0.0	0.0	1.2	1957	Dr. Dr. D
Barclays	147.0	-	10	0.00%	2.4 Oct May	1.2	1957	Wetstone	449	27	2.7	1.25%	2.2	13	22	19	13.12	450	15	0.0	0.0	0.0	1.2	1957	Dr. Dr. D
Barclays	147.0	-	10	0.00%	2.4 Oct May	1.2	1957	Wetstone	449	27	2.7	1.25%	2.2	13	22	19	13.12	450	15	0.0	0.0	0.0	1.2	1957	Dr. Dr. D
Barclays	147.0	-	10	0.00%	2.4 Oct May	1.2	1957	Wetstone	449	27	2.7	1.25%	2.2	13	22	19	13.12	450	15	0.0	0.0	0.0	1.2	1957	Dr. Dr. D
Barclays	147.0	-	10	0.00%	2.4 Oct May	1.2	1957	Wetstone	449	27	2.7	1.25%	2.2	13	22	19	13.12	450	15	0.0	0.0	0.0	1.2	1957	Dr. Dr. D
Barclays	147.0	-	10	0.00%	2.4 Oct May	1.2	1957	Wetstone	449	27	2.7	1.25%	2.2	13	22	19	13.12	450	15	0.0	0.0	0.0	1.2	1957	Dr. Dr. D
Barclays	147.0	-	10	0.00%	2.4 Oct May	1.2	1957	Wetstone	449	27	2.7	1.25%	2.2	13	22	19	13.12	450	15	0.0	0.0	0.0	1.2	1957	Dr. Dr. D
Barclays	147.0	-	10	0.00%	2.4 Oct May	1.2	1957	Wetstone	449	27	2.7	1.25%	2.2	13	22	19	13.12	450	15	0.0	0.0	0.0	1.2	1957	Dr. Dr. D
Barclays	147.0	-	10	0.00%	2.4 Oct May	1.2	1957	Wetstone	449	27	2.7	1.25%	2.2	13	22	19	13.12	450	15	0.0	0.0	0.0	1.2	1957	Dr. Dr. D
Barclays	147.0	-	10	0.00%	2.4 Oct May	1.2	1957	Wetstone	449																

Stock	Div.	E	100s	High	Low	Last	Chg	Stock	Div.	E	100s	High	Low	Last	Chg	Stock	Div.	E	100s	High	Low	Last	Chg								
ABC Inds	0.30	17	57	12	112	111	+1	ABC Shgs	0.20	19	58	61	61	62	-1	ABC Shgs	0.10	25	140	142	141	142	+1	Preston	0.12	1	14	14	14	14	-1
ACLU	0.12	56	1264	182	18	183	+1	Abelco En	0.22	21	39	14	123	123	-1	ABC Shgs	0.10	18	183	183	183	183	+1	PrCost	0.12	1	14	14	14	14	-1
Acclaim E	29.9536	23%	21.5	22	22	22	-1	Abelco Ge	0.00	51	844	844	53	53	+1	ABC Shgs	0.04	11	214	214	214	214	+1	Price Fct	108	67	512	512	512	512	-1
Acme Mts	38.349	42%	21	22	22	22	+1	Abelco Shgs	0.44	11	164	214	207	214	+1	ABC Shgs	0.04	11	214	214	214	214	+1	Prftrate	15	22	83	84	84	84	-1
Acme Shgs	33	24	232	254	232	232	-1	Abelco Shgs	0.10	20	290	264	164	164	-1	ABC Shgs	0.04	11	214	214	214	214	+1	Prod Ops	224	21	201	25	24	24	-1
Adaptel	16.5314	39	3815	39	38	38	+1	Abelco Shgs	0.10	7	1506	281	251	251	+1	ABC Shgs	0.04	11	214	214	214	214	+1	Protocol	104	14	401	501	491	501	-1
ADT Tele	30.3730	36	344	354	354	354	+1	Abelco Shgs	0.20	4	7	63	65	65	-1	ABC Shgs	0.04	11	214	214	214	214	+1	Placer	154	12	610	242	29	29	-1
Addington	105	222	18	173	18	18	-1	Abelco Shgs	0.20	4	7	63	65	65	-1	ABC Shgs	0.04	11	214	214	214	214	+1	Puntion B	0.12	15	102	181	181	181	-1
Adia Serv	0.16	16	391	24	24	24	-1	ABC Shgs	0.20	14	56	171	163	163	-1	Pyramet	22	1526	15	143	15	143	-1	Quadrat	12	28	71	71	71	71	-1
Aditya Sys	0.20	223000	292	271	29	29	+1	ABC Shgs	0.20	12	308	262	26	26	-1	QuakerChm	0.02	27	141	155	143	143	-1	Quaker	0.10	15	523	55	54	54	-1
Advance C	11.427	154	1478	154	154	154	-1	ABC Shgs	0.20	10	73	152	193	193	-1	Quaker	0.03	38	2032	134	125	133	-1	Quaker	0.10	15	523	55	54	54	-1
Adv Logic	5.4031	47	41	45	42	42	+1	ABC Shgs	0.20	8	1309	122	115	115	-1	Keller	0.05	2197	105	101	104	104	-1	Quaker	0.10	15	523	55	54	54	-1
Adv Polym	8	128	53	54	53	53	-1	ABC Shgs	0.20	7	1037	564	351	351	-1	Kelly Sh	0.04	62	27	29	29	29	-1	Quaker	0.10	15	523	55	54	54	-1
AdvTechLab	50	60	174	162	174	174	+1	ABC Shgs	0.20	6	85	4	3	3	-1	Kelly Sh	0.04	11	1117	34	33	33	-1	Quaker	0.10	15	523	55	54	54	-1
Adventra	0.20	16	834	31	30	30	-1	ABC Shgs	0.20	5	83	21	17	17	-1	Kelly Sh	0.04	11	1117	34	33	33	-1	Quaker	0.10	15	523	55	54	54	-1
Allymax	13	858	174	174	174	174	-1	ABC Shgs	0.20	4	83	18	17	17	-1	Kelly Sh	0.04	11	1117	34	33	33	-1	Quaker	0.10	15	523	55	54	54	-1
Agency Re	22	718	123	131	123	123	+1	ABC Shgs	0.20	3	83	18	17	17	-1	Kelly Sh	0.04	11	1117	34	33	33	-1	Quaker	0.10	15	523	55	54	54	-1
AgilexCo	0.10134	6008	123	12	12	12	-1	ABC Shgs	0.20	2	83	18	17	17	-1	Kelly Sh	0.04	11	1117	34	33	33	-1	Quaker	0.10	15	523	55	54	54	-1
Alco ADR	0.78	19	230	63	52	52	-1	ABC Shgs	0.20	1	83	18	17	17	-1	Kelly Sh	0.04	11	1117	34	33	33	-1	Quaker	0.10	15	523	55	54	54	-1
Alcoa Cp	51	537	27	31	28	28	+1	ABC Shgs	0.20	0	83	18	17	17	-1	Kelly Sh	0.04	11	1117	34	33	33	-1	Quaker	0.10	15	523	55	54	54	-1
Altbld	0.88	19	874	27	35	36	+1	ABC Shgs	0.19	18	12	17	16	16	-1	Kelly Sh	0.04	11	1117	34	33	33	-1	Quaker	0.10	15	523	55	54	54	-1
Alleg L&W	15	49	7	53	7	53	-1	ABC Shgs	0.19	17	12	17	16	16	-1	Kelly Sh	0.04	11	1117	34	33	33	-1	Quaker	0.10	15	523	55	54	54	-1
Alten Org	0.48	13	3	22	24	22	+1	ABC Shgs	0.19	16	12	17	16	16	-1	Kelly Sh	0.04	11	1117	34	33	33	-1	Quaker	0.10	15	523	55	54	54	-1
Alten Pn	5	1064	94	84	9	9	-1	ABC Shgs	0.19	15	12	17	16	16	-1	Kelly Sh	0.04	11	1117	34	33	33	-1	Quaker	0.10	15	523	55	54	54	-1
Alteplc	1.22	26	142	142	142	142	-1	ABC Shgs	0.19	14	12	17	16	16	-1	Kelly Sh	0.04	11	1117	34	33	33	-1	Quaker	0.10	15	523	55	54	54	-1
Altria Cap	0.80	13	33	15	14	14	+1	ABC Shgs	0.19	13	12	17	16	16	-1	Kelly Sh	0.04	11	1117	34	33	33	-1	Quaker	0.10	15	523	55	54	54	-1
Altoe C	0.22500	444	5	43	5	43	-1	ABC Shgs	0.19	12	12	17	16	16	-1	Kelly Sh	0.04	11	1117	34	33	33	-1	Quaker	0.10	15	523	55	54	54	-1
Altoe Gold	0.08	2	671	12	12	12	-1	ABC Shgs	0.19	11	12	17	16	16	-1	Kelly Sh	0.04	11	1117	34	33	33	-1	Quaker	0.10	15	523	55	54	54	-1
Altria Co	39.18201	31	304	304	304	304	+1	ABC Shgs	0.19	10	12	17	16	16	-1	Kelly Sh	0.04	11	1117	34	33	33	-1	Quaker	0.10	15	523	55	54	54	-1
Altria Pn	0.68	9	248	25	25	25	-1	ABC Shgs	0.19	9	12	17	16	16	-1	Kelly Sh	0.04	11	1117	34	33	33	-1	Quaker	0.10	15	523	55	54	54	-1
Altria Shgs	27	2	202	284	284	284	+1	ABC Shgs	0.19	8	12	17	16	16	-1	Kelly Sh	0.04	11	1117	34	33	33	-1	Quaker	0.10	15	523	55	54	54	-1
Altria Shgs	20	155	192	187	192	192	-1	ABC Shgs	0.19	7	12	17	16	16	-1	Kelly Sh	0.04	11	1117	34	33	33	-1	Quaker	0.10	15	523	55	54	54	-1
Alt Med B	23	1103	144	134	137	137	-1	ABC Shgs	0.19	6	12	17	16	16	-1	Kelly Sh	0.04	11	1117	34	33	33	-1	Quaker	0.10	15	523	55	54	54	-1
Alt Softw	0.32587	831	81	56	57	57	-1	ABC Shgs	0.19	5	12	17	16	16	-1	Kelly Sh	0.04	11	1117	34	33	33	-1	Quaker	0.10	15	523	55	54	54	-1
Am Frys	45	283	184	174	184	184	-1	ABC Shgs	0.19	4	12	17	16	16	-1	Kelly Sh	0.04	11	1117	34	33	33	-1	Quaker	0.10	15	523	55	54	54	-1
AmGta	0.50	18	382	31	30	31	-1	ABC Shgs	0.19	3	12	17	16	16	-1	Kelly Sh	0.04	11	1117	34	33	33	-1	Quaker	0.10	15	523	55	54	54	-1
Amplifx	4	2168	5	4	4	4	-1	ABC Shgs	0.19	2	12	17	16	16	-1	Kelly Sh	0.04	11	1117	34	33	33	-1	Quaker	0.10	15	523	55	54	54	-1
Analogs	15	175	16	15	15	15	-1	ABC Shgs	0.19	1	12	17	16	16	-1	Kelly Sh	0.04	11	1117	34	33	33	-1	Quaker	0.10	15	523	55	54	54	-1
Analysts	0.48	14	824	174	164	165	+1	ABC Shgs	0.19	0	12	17	16	16	-1	Kelly Sh	0.04	11	1117	34	33	33	-1	Quaker	0.10	15	523	55	54	54	-1
Analysts	0.08	15	186	187	172	172	-1	ABC Shgs	0.19	-1	12	17	16	16	-1	Kelly Sh	0.04	11	1117	34	33	33	-1	Quaker	0.10	15	523	55	54	54	-1
Analysts	0.08	54	280	32	31	31	-1	ABC Shgs	0.19	-2	12	17	16	16	-1	Kelly Sh	0.04	11	1117	34	33	33	-1	Quaker	0.10	15	523	55	54	54	-1
Analysts	0.24	46	768	204	204	194	+1	ABC Shgs	0.19	-3	12	17	16	16	-1	Kelly Sh	0.04	11	1117	34	33	33	-1	Quaker	0.10	15	523	55	54	54	-1
Analysts	0.21	31	72	242	234	244	-1	ABC Shgs	0.19	-4	12	17	16	16	-1	Kelly Sh	0.04	11	1117	34	33	33	-1	Quaker	0.10	15	523	55	54	54	-1
Analysts	0.21	31	109	151	203	203	-1	ABC Shgs	0.19	-5	12	17	16	16	-1	Kelly Sh	0.04	11	1117	34	33	33	-1	Quaker	0.10	15	523	55	54	54	-1
Analysts	0.20	18	428	111	111	111	-1	ABC Shgs	0.19	-6	12	17	16	16	-1	Kelly Sh	0.04	11	1117	34	33	33	-1	Quaker	0.10	15	523	55	54	54	-1
Analysts	0.20	17	57	57	57	57	-1	ABC Shgs	0.19	-7	12	17	16	16	-1	Kelly Sh	0.04	11	1117	34	33	33	-1	Quaker	0.10	15	523	55	54	54	-1
Analysts	0.20	16	428	111	111	111	-1	ABC Shgs	0.19	-8	12	17	16	16	-1	Kelly Sh	0.04	11	1117	34	33	33	-1	Quaker	0.10	15	523	55	54	54	-1
Analysts	0.20	15	278	154	154	154	-1	ABC Shgs	0.19	-9	12	17	16	16	-1	Kelly Sh	0.04	11	1117	34	33	33	-1	Quaker	0.10	15	523	55	54	54	-1
Analysts	0.20	14	230	34	34	34	-1	ABC Shgs	0.19	-10	12	17	16	16	-1	Kelly Sh	0.04	11	1117	34	33	33	-1	Quaker	0.10	15	523	55	54	54	-1
Analysts	0.20	13	230	34	34	34	-1																								

AMEX COMPOSITE PRICES

4 pm close January 21

**GET YOUR FT HAND DELIVERED IN COPENHAGEN,
AARHUS, AALBORG, ESBJERG AND ODENSE.**

If you work in the business centres of Copenhagen, Aarhus, Aalborg, Esbjerg and Odense we'll deliver your daily copy of the *FT* to your office at no extra cost. Call Erna Pio for details on Copenhagen 3313 4441.

FINANCIAL TIMES

FINANCIAL
Burden battle ends with something for everyone

